

EUROPEAN NEWS

Schlesinger fires two barrels at German inflation rate

By Andrew Fisher and Katharine Campbell in Frankfurt

"WHAT THIS is really about," said Mr Helmut Schlesinger, the Bundesbank president, "is ensuring that the wave of price increases we have had in Germany, and that were accentuated in July, ebbs away again and doesn't increase further."

Mr Schlesinger, who took over at the bank just two weeks ago from Mr Karl Otto Pöhl, was speaking at a news conference called to explain why the central bank was putting up its interest rates.

Since higher official rates had been widely foreshadowed – to a much greater extent than is usual for the Bundesbank – the decision came as no surprise. However, there was a neat wrinkle with the decision to put up the Lombard emergency funding rate by only a quarter of a percentage point to 9.25 per cent. The discount rate rose by the expected one point to 7.5 per cent.

Mr Schlesinger took the opportunity to hammer home yet again the message that he and his colleagues have already stressed in recent

weeks, namely that inflation in Germany is too high. In July, the annual rate of consumer price rises was 4.4 per cent, the highest since the end of 1982. While 0.7 of a point of that reflects higher consumer taxes imposed to help pay for unification, that leaves an underlying rate of over 3.5 per cent.

Without actually waving his finger at potentially recalcitrant employers and employees, Mr Schlesinger built up his argument by first listing the factors that could continue to fuel inflation: further indirect tax rises, higher disposable incomes when a temporary tax surcharge (next to pay for unity) comes off next summer, and a planned VAT rise at the start of 1993.

He added: "There is no small danger that all this could be anticipated in the next wage round and in companies' pricing policies. Such a development must be prevented." In other words, pay negotiators should base their claims and agreements on actual productivity gains and economic reali-

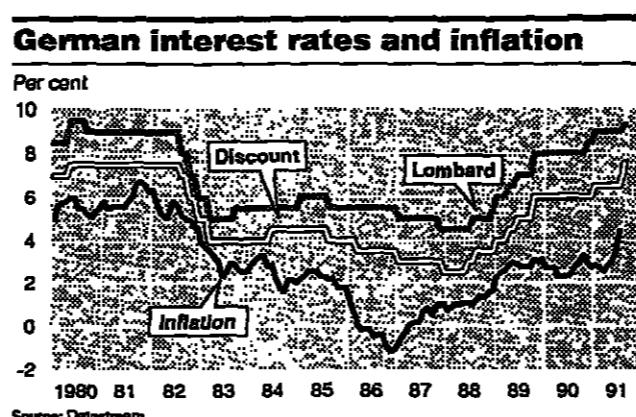
ties. If they did not, and if prices did continue to go up by more than was consistent with stable monetary policies, this would affect industrial sales, production, and jobs.

As the west German economy slows down, productivity growth is expected to ease to around 1.5 per cent next year from roughly 2.25 per cent in 1990, according to Mr Thomas Mayer of Salomon Brothers. If underlying price rises (excluding the impact of tax changes) continue at 3.5 per cent or so, wage increases should not exceed 5 per cent. This year, the going rate has been about 7 per cent.

Mr Mayer welcomed the rates increases. "This brings the message home to trade unions and employees that the Bundesbank is determined to prevent a wage-price spiral."

The raising of the Lombard to 9.25 rather than 8.5 per cent also leaves the bank with further ammunition if it decides to fine tune associated with the US Federal Reserve.

From a technical standpoint, the Lombard move is an



attempt to create greater manoeuvrability in its regular monetary operations. The Bundesbank apparently wishes to edge away from the clumsiness of infrequent, and thus larger and often internationally provocative interest rate decisions, and towards the kind of fine tuning associated with the US Federal Reserve.

German central bank officials have stressed how both

the Lombard emergency funding rate and especially the discount rate have lost their function as key signal rates for the financial markets. The weekly liquidity allocations, through security repurchase tenders, have in turn been portrayed as the main indicator of monetary policy intentions.

Wednesday's tender, where the central bank drained a

from the market and provided most of the funds at rates as high as 9.15 per cent, was a clear curtain-raiser for its interest rate decision. "Yesterday's move leaves the role of the weekly tenders very much enhanced," notes Mr Robin Marshall, chief economist of Chase Manhattan Bank in London.

The clearest disadvantage of the conduct of monetary policy to date has been the ease with which the Lombard rate would lose its penalty function as market rates, often ahead of a Bundesbank council meeting, would move above the Lombard ceiling. Hence banks could make easy profits by helping themselves to unilaterally funded funds from the Bundesbank and then lending the same out at higher yields in the market. On Wednesday, banks had borrowed nearly DM6bn through the Lombard facility.

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close trade links to Germany were now experiencing price rises. He hinted that other central banks would, therefore, also raise interest rates, as subsequently happened yesterday afternoon in Switzerland, the Netherlands, Denmark, and Belgium.

As for anyone who had previously objected that a rise in German rates would come too late to reverse existing inflation, Mr Schlesinger had a pat answer. "You can assume that even we don't believe that can undo something like that." It was a light touch of humour, and Mr Schlesinger even allowed himself a brief grin.

A more serious objection, however, was that higher interest rates at this stage in the economic cycle would do more harm than good, especially in east Germany.

Mr Schlesinger said he did not believe the higher rates would lead to an economic downturn in the west – growth is already tailing off, anyway – though he made clear his concern that excess-

sive economic demand, stemming from the economic impulses unleashed by unification, could fuel future inflation, especially in the construction sector.

"The upturn in east Germany will not be hindered by our interest rate moves," he said. Most investments there were being undertaken at interest rates subsidised by the government and state-owned banks. The decision to raise the discount rate was aimed at ending a different form of subsidy which had been on offer to help the refinancing of banks in east Germany.

All in all, it was a fairly impressive performance, even if the occasion was something of a non-starter after all the build-up. But Mr Schlesinger and his colleagues knew what was expected of them, especially the expectations they had themselves engendered. "The markets would have been disappointed if we hadn't reacted to the economic development and problems in Germany," he said.

E Europe states urged to reform banking

By Judy Dempsey, East Europe Correspondent

RADICAL reform of the banking system in eastern European countries is needed in the next phase of the transformation of these economies, says a report yesterday by Schroders, the UK investment bank.

Moreover, the European Community must lift the trade barriers imposed on its eastern neighbours in order to ease their move to a market economy, and speed up their integration into the west.

The report gives an upbeat assessment of the reforms since 1989.

In particular, it cites how democratic governments have liberalised prices, despite the social effects, and pressed ahead with privatisation but with varying degrees of success. It says the criteria for successful privatisation have not yet been fulfilled.

For example, no consensus among these governments has yet been reached on finding a balance between the efficiency of large state enterprises and the equitable allocation of their shares.

Poland, Czechoslovakia and Romania have issued free shares, or vouchers, to their populations. This is partly to allay fears that privatisation would mean a sell-out to foreign investors; partly because of the lack of domestic savings; and partly because of the difficulties in evaluating the assets of the enterprise.

However, the report cautions that the different methods of privatisation have not yet had any impact on the management structures.

For instance, enterprises can still obtain soft loans from other enterprises, or from banks. The report argues that this persistence of soft-budget constraints can be diminished, and management structures and accountability can be strengthened through reform of the banking system.

It says banking reform would increase the efficiency of state industries. In addition, inflation could be combated once prudent controls on bank lending were introduced.

Such reforms would require a restructuring, as well as a re-capitalisation of the banking system. This would entail mechanisms for discipline such as central bank supervision and competition between banks.

The report suggests that re-capitalisation of the banking system could be achieved through government borrowing being channelled through the banking system to be lent to the private sector.

It is obviously critical for the new loans to be made on sound commercial criteria; this can be achieved by providing bank managements with capabilities and incentives to build potential profit against risk. Banks must be given assistance in building management expertise, and forced to compete with each other for funds," says the report.

However, these reforms must be coupled with access by these countries to world markets.

Closer to home, the EC, which is drawing up bilateral association treaties with the countries of eastern Europe, and which has reduced quotas on imports from eastern Europe, has failed to address the crucial areas of textiles and agriculture.

Central & Eastern Europe in Transition, Donald Franklin and Michael Harnett, Schroders, 33 Gutter Lane, London EC2V 8SA.

Communists to expel leading Soviet reformer

By John Lloyd in Moscow

A communist official since 1952, Mr Yakovlev was a senior aide to President Gorbachev and one of the most liberal of Soviet reformers, was yesterday recommended for expulsion from the Communist Party by its Central Control Committee.

Mr Yakovlev has been a leading target of hardline communists and Russian nationalists because of his insistent liberalism.

The move to expel him came after Mr Yakovlev had given a string of interviews berating the party for its slowness in adopting a revisionist programme itself.

He resigned last month as an aide to President Gorbachev, saying that while Mr Gorbachev still believed in the ability of the Communist Party to renew itself, he no longer did.

He was a co-founder, with the former foreign minister, Mr Eduard Shevardnadze, and others, of the Movement for Democratic Reforms, which will decide next month whether to set itself up as a nationwide party in opposition to the Communist Party. Mr Shevardnadze has already been expelled from the Communist Party.



National guardsman practising martial arts in Serbia yesterday

Three Yugoslav republics devalue the dinar

The ability of Yugoslavia's federal government to control the country's monetary policy was yesterday undermined after the republics of Serbia, Croatia and Slovenia unilaterally devalued the dinar, the unit of currency, writes Judy Dempsey.

The dinar, which Mr Ante Markovic, the prime minister, had pegged to the D-Mark in December 1989, was yesterday devalued by 40 per cent. The three republics have set the rate at 21 dinars to the mark, or 35 dinars to the dollar.

The move was condemned by Mr Branko Dragaš, the vice-governor of the Yugoslav National Bank. "The devaluation is illegal. It could trigger galloping inflation," he said. Inflation officially running at 70 per cent a year, is likely to reach 120 per cent, according to economists.

The decision is aimed more at attracting domestic hard currency savings in order to buy crucial imports, than precipitating any substantial eco-

nomic reforms.

Western banks and governments have declined to issue fresh credits to Yugoslavia until stability has been restored, and a consensus between the six republics reached about how to resolve the country's political crisis.

Last month, the federal government issued an urgent appeal for financial assistance worth \$3bn to prevent the collapse of the economy.

Since becoming prime minister in March 1989, Mr Markovic had conducted a tight monetary and fiscal policy designed to bring down inflation, which in 1988 had reached an annual rate of 1,400 per cent.

Meanwhile, in an effort to get fresh peace talks off the ground, the European Community yesterday sent Mr Henry Winkens, the Dutch ambassador to France, to Belgrade.

A Croatian national guard was yesterday killed by Serbian snipers near the village of Kostajnica, southeast of the Croatian capital, Zagreb.

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nomic reforms.

But when these economic statistics are placed within the context of the day-to-day functioning of the Yugoslav economy, the nature of the crisis takes on an even more serious dimension. The infrastructure for conducting trade among the republics has virtually collapsed.

The first conclusion, by now, is a truism. There are no signs that Slovenia, which declared its independence on June 25, has any intention of retaining its political or economic links with Yugoslavia. Croatia, too, has announced its independence, and recently severed its trade links with Serbia, the largest of the country's six republics.

However, recent statistics from Yugoslav officials suggest that the deficit could be substantially greater. According to Mr Andjelko Simic, president of the Association of Tourist Agencies, "the normal earnings from tourism are in fact about \$10bn. These include direct and hidden receipts from this sector of the economy."

Mr Roche also estimates that inflation will rise to 250 per cent this year, despite efforts by Mr Ante Markovic, the federal prime minister, to curb consumer price inflation, which reached a peak of 1,335.7 per cent in 1989, and which fell sharply to 120 per cent in 1990.

Not surprisingly, figures for investment, which in any case had been falling steadily since 1986, will fall by 20 per cent in 1990, and a further 15 per cent in 1991.

In addition, any real growth in national income is unlikely in the near future. There was a slight upturn of 0.8 per cent in 1989, but in 1990 it fell by 7 per cent. Mr Roche reckons it will fall this year by a further 20 per cent in 1991.

I would expect living standards to plummet around 30 per cent over the next two years," he says.

The Schroders report also gives little room for optimism, particularly since foreign creditors, and foreign investors, are unlikely to make any fresh

investment has its deficit hit more," concludes Mr Roche.

But when these economic statistics are placed within the context of the day-to-day functioning of the Yugoslav economy, the nature of the crisis takes on an even more serious dimension. The infrastructure for conducting trade among the republics has virtually collapsed.

For instance, JAT, the state airline which has unconfirmed debts exceeding \$120m and is run by Serbia, no longer flies to Croatia or Slovenia. And anyway, those two republics now have airlines of their own.

The railway system, too, is affected by the crisis. Services between Zagreb, the Croatian capital, and Belgrade, the federal capital and capital of Serbia, were suspended last month, and have resumed only erratically.

Lies to southern and eastern Croatia, where much of the fighting between ethnic Serbs and Croats has been concentrated, are simply not functioning.

"There was total chaos on those tracks. Sometimes they were bombs on the lines," explained a railway official.

"We cannot guarantee people's safety all the time."

The disruption of air and rail services, as well as the cutting off of relations with the rest of Yugoslavia by Slovenia and Croatia, would delay the delivery of raw materials and spare parts to enterprises throughout the country, he pointed out.

Skra, the Slovene telecommunications enterprise, is

expected to lose \$30m (218m)

this year after breaking its ties with Zastava, the Serbian car company, and with Electro Industria, a large electrical engineering concern in Nis, southern Serbia.

For instance, Croatia, while making a political point in severing relations with Serbia, is likely to be the loser because Serbia had already taken steps to mitigate any economic embargo. Several months ago, for instance, it set up 187 filling stations on its territory which were owned by INA, the Croatian oil company and Yugoslavia's largest.

Mr Ivan Derek, INA's assistant general manager, says the seizure cost his company \$250m in lost property and sales.

Croatia might compensate for the loss of income by exploiting its oil and natural gas fields. The problem is, however, that they are located in eastern Slovenia, where most of the fighting has taken place.

Like their western counterparts, Yugoslav economists see no way out of the crisis, unless a new, and long-term *modus vivendi* is worked out between the republics and the two provinces.

Otherwise, they conclude, the prospects for stability, reforms aimed at attracting fresh investment, and any recovery in the economy in the near future, can be ruled out.

Yugoslavia: Anatomy of a Crisis Morgan Stanley, 109 Bishopsgate, London EC2M 3AD. July 10, 1991. Central & Eastern European Committee, Schroders, 23 Gutter Lane, London EC2V 8AS. August 8, 1991.

Row as Germans buy up their old lands to the east

By Leslie Collett in Berlin

RESENTMENT is growing in Poland and Czechoslovakia over the purchase of property by Germans in areas which once belonged to Germany or which it occupied until 1945.

Polish and Czechoslovak newspapers and officials say the purchases are an attempt to recover land lost in the second world war. An official of the German state of Brandenburg, which borders Poland, said Germans were buying up land in western Poland through land intermediaries.

The extent of the illegal sales is unknown because title-deeds are registered in the names of Polish middlemen. The intermediaries technically remain the owners until Poland's ban on the sale of private property to foreigners is lifted.

Some had begun advertising in German newspapers, and Polish business men were offering to sell lakeside summer houses to Germans in Pomerania. The Polish press frequently accuses the Germans of wanting to gain control of western Poland.

Officials fear that more land purchases by Germans could whip up anti-German feelings among the poorer Poles.

Polish newspapers in particular</p

WORLD TRADE NEWS

North America free trade talks progress

By Bernard Simon in Toronto

THE US, Canada and Mexico appear to be making unexpected smooth progress in the early stages of talks on the creation of a North American free trade area.

Mr John Weeks, Canada's chief negotiator, said yesterday that "we're off to a good start, and everyone is working well together."

While points of disagreement have initially surfaced in the 20 working groups, no crisis has yet emerged to threaten the negotiations.

The three countries' trade ministers and representatives are due to meet in Seattle this

summer to review progress and to give political direction on some contentious issues which have arisen so far.

The first Mr Carlo Hills from the US, Canada's Mr Michael Wilson and Mr Jaime Serra Puche of Mexico, met when the negotiations were formally launched in Toronto in June.

The three governments have agreed to exchange offers for the elimination of barriers and to submit specific requests for lowering non-tariff barriers by September 18. Drafting of rules of origin is also expected to begin soon.

The automotive sector is

emerging as one key point of friction in the trilateral deal, which would eliminate customs tariffs on most products more quickly than the timetable set in the Canada-US free trade pact (Cesta) which came into force in 1989. Under the Cesta, tariffs on only relatively few items were eliminated immediately, with most phased out over five and 10-year periods.

One of Mexico's main concerns appears to be security of access to the US and Canadian markets. Mexican negotiators are pressing hard for a greater degree of certainty in US anti-dumping practices.

They appear to be working towards a deal which would eliminate customs tariffs on most products more quickly than the timetable set in the Canada-US free trade pact (Cesta) which came into force in 1989. Under the Cesta, tariffs on only relatively few items were eliminated immediately, with most phased out over five and 10-year periods.

The US has indicated, however, that it wants the abolition of duties on the most sensitive products over a longer period than the 10 years set in Cesta.

Wilson: first meeting with counterparts since June

Brisk business for US anti-dumping agencies

Nancy Dunne looks at increasing workloads of trade law enforcement departments

NEW ANTI-DUMPING CASES INITIATED BY MAJOR GATT TRADING PARTNERS				
Australia	US	Canada - EC	Mexico	Total
1980	8	21	25	72
1981	20	13	24	57
1982	73	52	33	240
1983	80	48	30	198
1984	53	37	22	152
1985	61	75	37	200
1986	62	64	16	157
1987	21	15	32	123
1988	18	39	15	124
1989	21	23	15	145
Total	421	365	273	1420

*First half only. Total includes claims from other countries.

Source: GATT/ITC

CHROME-PLATED wheel nuts from China and Taiwan, fax paper from the EC, mini-vans from Japan - these and dozens of other products, both common and exotic, are undergoing close scrutiny at the International Trade Commission (ITC) and the US Commerce Department's International Trade Administration (ITA).

Business is brisk this year at the two agencies charged with enforcing the US anti-dumping laws. The number of cases, which had fallen since 1985, has begun to soar again. Fifty-three complaints have been initiated so far, compared with 31 for all of last year and 23 the year before.

It is a sign of recession, many analysts say. Businesses which tolerate rivalry in times of prosperity suddenly find the competition too hot and the notion of anti-dumping duties alluring.

Anti-dumping cases proceed simultaneously on a two-track process through the ITA and the ITC. The ITA, a division of the Commerce Department, investigates whether dumping has occurred and the size of the dumping margin (ie the difference between the so-called "fair market value" and the actual price being charged on the ground). The ITC, an independent non-partisan government body, determines whether a specific US industry actually been injured by dumping.

There is some irony to be found in the increased use of the anti-dumping laws at a time when US policy is

reaching a high point in its history.

An investigation began after the Commerce Department received a petition filed on behalf of the US industry by Advanced Display Manufacturers of America and its member companies.

The companies include Planar System Inc, Plasmaco Inc, OTS Optical Imaging Systems Inc, The Cherry Corp, Electro-Plasma Inc, Photonics Technology Inc and Magna Screen Corp.

time when US policy, as is constantly repeated, has as its main aim the opening of markets through the trade liberalisation talks of the Uruguay Round held under the Uruguayan Agreement on Tariffs and Trade (GATT).

These attempts by others to clarify the multilateral anti-dumping code is getting cautious handling by the US negotiators.

No GATT proposal draws

more bombast from Congress than the suggestion that US trade laws will be "written in Geneva" by a bunch of foreigners. Sixty senators last year wrote to President Bush telling him not to "weaken" US trade laws.

These senators sincerely believe that US industry is being attacked by dumping, says Mr Michael Knoll, an American lawyer and a former special assistant to the two

senators.

The rigid deadlines, set by Congress to insure that an

industry can get some protection before it is destroyed, can also serve to limit the quality of the evidence of the case.

Under US law, the ITC must decide within 90 days whether or not to initiate a case.

The most laymen think is "dumping" - to them, predatory pricing to drive foreign competitors out of business - is far removed from the legalities of US anti-dumping law, he says.

In the US, a foreign company is considered to be dumping if it sells merchandise "below fair market value". That is either the average price of the product in its home market or, if it is lower, the cost of producing the product.

"Under that definition, a foreign firm can be dumping even if it is charging a normal, competitive price for its product in the US market. The language to the contrary, dumping is economically innocent," he says.

According to Mr Knoll, the ITC employs a methodology that is biased against imports. Instead of comparing the average price of the accused product in the US market and the average price in its home market (or the cost of production), the ITC compares each US sale with the average price in the home market or estimated production cost.

Foreign representatives interviewed by the GAO said standard of proof required to initiate a US dumping case is too low.

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The two agency system causes other difficulties, according to foreign trade experts. Since dumping and injury are handled by two agencies, it is often assumed that an injured industry has been hurt by dumped goods rather than other factors.

Meanwhile, US exporters

could face similar rough treatment as more and more countries put anti-dumping regimes in place. According to the GAO, between 1980 and 1989, globally Australia led the US with the number of anti-dumping cases filed by its industries - 421 to 365. In the same period the EC had 271.

Although the US and Canada

are supposed to be erasing trade barriers under their Free, Trade Agreement (FTA), they retained the right to bring trade complaints against each other. Canada filed 58 against the US between 1980-89 - and

at least two so far this year.

Unless there is some movement in GATT on the Anti-dumping Code, the ITC

and, ultimately, a hemispheric-wide pact, could well follow a similar pattern - liberalisation to tear down barriers, followed by new protection through anti-dumping cases for industries that cannot take the heat.

World motor vehicle sales forecast at 74m by 2010

By Kevin Done, Motor Industry Correspondent

WORLDWIDE motor vehicle sales are forecast to jump by more than 50 per cent in the next 20 years to reach 74.7m in 2010 compared with the 49.3m vehicles sold last year.

According to the World Vehicle Market Strategic Review and Forecast Database, an ambitious study published yesterday by Euromotor reports, nearly one-third of the growth or 8m units would be accounted for by the net increase in sales in the Asian region, excluding Japan.

Strong growth is also forecast in eastern Europe where annual vehicle sales volumes are expected to show an increase of 4.3m units in the next 20 years compared with a rise of 0.4m in western Europe.

The most remarkable growth rates are forecast for South Korea, where annual vehicle sales are forecast to rise to 3.4m in 2010 from 977,000 last year.

The study says that sales in South Korea will accelerate at such a rate that the national vehicle fleet will jump from 3.2m in 1990 to 24.8m in 2010.

Historically motorisation has been a phenomenon of the western world. Last year western markets accounted for 79 per cent of all vehicle sales and 76 per cent of the world vehicle fleet for only 15 per cent of the world population, says the study.

The report says that sales rates of vehicles in the less developed countries are lagging those in the more developed countries by around 35 years. The developed countries absorbed 1.5m vehicles in 1990, a demand level that will be reached in the less-developed countries in 2015.

The report warns that the demands for vehicle scrappage in 2010 will be "immense on a global basis."

"Underlying the worldwide sales in 2010 of almost 75m cars and commercial vehicles will be the scrapping of some 65m vehicles. This is double the number scrapped as recently as 1985 and a 70 per cent increase from the more than 32m vehicles that went to auto graveyards in 1990."

"The forecast scrap rate only 20 years from now - 220,000 vehicles every working day - has immense implications for the global infrastructure that deals with the recycling of vehicles and their components and materials."

"The World Vehicle Market Strategic Review and Forecast Data Book Report, 1991," Euromotor Reports Ltd, 105106 New Bond Street, London, W1Y 9LG. Price £950.

Taiwan action on illegal fishing

TAIWAN will take action against drift-net fishing vessels that have allegedly violated the fishing accord reached with the US, a government official said yesterday, AP/DJ reported from Taiwan.

Lee Jen-chyan, director of the Fisheries Department of the Council of Agriculture, said his agency has acknowledged 16 Taiwanese vessels operated outside their legal boundaries last month.

The government will investigate the alleged violations when the vessels sail home in late October. If convicted, the vessels' licences will be revoked as well as the licences of their skippers.

Mr Robert Mosbacher, US Commerce Secretary, has previously cited Taiwan and South Korea for violations of drift-net fishing agreements.

Federal backing for suit over GE engine sales

By George Graham in Washington

THE US Justice Department has backed a civil suit that accuses General Electric Company (GE) of the \$32m fraud over the sale of aircraft engines to Israel to buy defence equipment.

GE said yesterday that the suit is tied to an extensive corruption scheme to skim money from the \$1.5bn annual grant from the US to Israel to buy defence equipment.

Congressional investigators are also examining whether the alleged fraud could have been stopped earlier if Mr Walsh had decided to inform the company, rather than "to file a secret law suit."

The company said it was operating fully with the US inquiry, and it was conducting its own investigation to see whether other employees were involved.

GE said that, according to Israeli investigators, the affair was centred on the efforts of Brig-Gen Dotan and a GE employee sacked in March this year "to hide schemes for their own enrichment."

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INTERNATIONAL NEWS

UN agrees to let Iraq sell oil worth \$1.6bn

By Michael Littlejohns in New York

A MAJORITY of United Nations Security Council members agreed yesterday on a plan for a one-time exception to the Iraq oil embargo to permit Baghdad to raise up to \$1.6bn to buy food and medicines, making a downpayment for war reparations and meet some other costs imposed by the Gulf war ceasefire terms.

A resolution hammered out during prolonged private negotiations among the five permanent members was scheduled to be adopted at a full session of the Security Council last night.

Iraq has objected to the terms, calling them inadequate to meet the country's humanitarian needs, but is expected ultimately to agree if the shortages of food and medical supplies are as severe as it claims.

Iraq oil will not start flowing until the Council considers and approves a report due in 20 days by Mr Javier Perez de Cuellar, the UN Secretary General, on the amount of cash that should go for humanitarian supplies and how much for other obligations.

The UN will not only receive



Perez de Cuellar: due to report soon

and allow all generated funds in an escrow account but also control the distribution of food and medicines throughout Iraq to ensure that they reach those in real need and are not diverted arbitrarily by the government.

The UN will not only receive

Over the authorised six-month period, about \$1bn is expected to be used for this purpose. The UN sanctions committee must approve each transaction and authorise the disbursement of the funds received.

The draft resolution is among three separate texts negotiated by the US, the Soviet Union, Britain, France and China and accepted by most of the other members.

On calls on Iraq to rev 30 per cent of its future oil revenues into the reparations fund established under the ceasefire terms.

A further resolution demands the Iraqis for concealing weapons of mass destruction that the UN has ordered Baghdad to scrap, and insists on total disclosure and access by UN inspectors who must be allowed to travel freely in the country and employ their own aircraft to carry out their mission.

A high-altitude American U-2 spy plane is already being used to spot hidden Iraqi arsenals and weapons production facilities.

An immediate move is to reduce the credit margin for vehicle purchases from 90 per cent to 75 per cent of the sales price while the maximum repayment period is being shortened considerably.

The latest monetary measures follow previous attempts by the bank to soak up liquidity last week it absorbed \$5500m (\$181m) from the system.

Traditionally, the bank has relied on open market sales to curb monetary growth while it keeps a *lii on interest rates to support capital and consumption growth.*

In February, however, the bank relaxed the fixed interest rate policy to allow financial institutions to set their own prime rates. During recent months these rates have been edged up.

Despite the measures, M3 money supply (currency and all private deposits) is still expected to rise by 20 per cent this year, after an 18 per cent increase last year.

The central bank's latest shock treatment is widely thought to have been aimed not only at curbing the inflation rate (estimated at more than 6 per cent) but also at supporting the Malaysian dollar and dealing with the rapid deterioration in the current account deficit.

Malaysia's 1991 first quarter trade slide slid into deficit after eight years of surpluses. This year's current deficit forecast of M\$5bn, compared with M\$4.6bn last year, was based on a merchandise surplus.

Dealing with the balance of payments difficulties is complicated, however, by domestic restrictions such as fixed ceiling prices for products like cement and essential consumer goods. To ease a cement shortage, the government has also announced that all quotes for cement imports will be lifted free of duty until December 31.

Wages for blue-collar labour are to be reviewed upwards also to help overcome staff shortages faced by the rapidly expanding manufacturing sector where local and foreign investment has risen sharply.

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A strong yen also helped to ease price pressures. The easing of inflationary pressure

Malaysia acts to curb demand

By Lim Siong Hoon in Kuala Lumpur

THE MALAYSIAN government is acting to ease the pressures on an economy that has been straining under the weight of strong domestic demand, and faces shortages of labour and some domestic supplies.

A package of monetary and fiscal measures unveiled late on Wednesday suggests that the government is determined to decelerate real growth in gross domestic product, from 10 per cent last year to its target of 7.5 per cent this year.

Real aggregate demand growth is to be pared from 14 to 8 per cent.

As one of the steps, the statutory reserve ratio of banks and finance companies will be raised by 1 percentage point to 7.5 per cent.

Bank Negara, the central bank, also said it wants to curb consumer spending, credit for which had grown by 70 per cent during the past two years.

An immediate move is to reduce the credit margin for vehicle purchases from 90 per cent to 75 per cent of the sales price while the maximum repayment period is being shortened considerably.

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Legal battle expected in Japanese banking fraud

By Steven Butler in Tokyo

A LEGAL battle among banks and finance companies involved in the Toyo Shinkin Bank fraud appears likely yesterday when Toyo Shinkin said it would not honour Y342bn (\$2.61bn) in failed deposit certificates used as collateral for loans. The bank said it would defend its position in court if necessary.

A number of finance companies have been quoted in the Japanese press as saying they would press Toyo Shinkin to honour the documents, since they are believed to carry authentic seals of the bank. A seal in Japan is roughly the legal equivalent of an authorised signature in the west.

An official at the Bank of Japan, the central bank, said earlier that Toyo Shinkin's obligations under the law were not entirely clear and that if negotiations did not produce an adequate solution, a court battle lasting many years could ensue.

The scandal concerns allegations of fraud similar to those

raised in the last month in connection with three other banks, including Fuji Bank.

The Toyo Shinkin scandal appears by far to outpace the others both in complexity and size even though it is only a regional credit co-operative with deposits amounting to just Y360bn. This is only slightly larger than the face value of the forged certificates.

The National Federation of Credit Co-operatives yesterday confirmed that it had made an emergency loan of at least Y10bn to Toyo Shinkin to forestall any loss of confidence in the bank.

The Bank of Japan has said the underlying business of Toyo Shinkin is sound and that it would stand behind the bank in order to protect depositors. The central bank is likely to have been the source of the funds, although its policy is not to comment on loans to individual banks.

Inflation fall spurs Tokyo rally

By Steven Butler

JAPANESE domestic wholesale prices rose 1.7 per cent in July compared with a year ago, the Bank of Japan said yesterday, adding to evidence that the central bank's effort to bring inflation under control is succeeding.

Prices were unchanged against June, although July normally brings an increase because of higher summer electricity charges. The announcement of the good inflation figures produced a brief rally in the Tokyo bond market, which later turned down, amid rumours that the Bank of Japan was unhappy about any premature easing of interest rates.

Wholesale prices also gave evidence of deflationary pressures in the pipeline. Final goods prices, including import prices, rose 1.6 per cent against a year ago. Intermediate material prices rose 1.5 per cent while raw material prices fell 4.2 per cent.

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UK NEWS

Car output rises but exports show signs of slowing

By Kevin Done, Motor Industry Correspondent

UK CAR production in July was 12.5 per cent higher than a year ago despite the continuing sharp fall in UK new car sales.

Car output is still being supported by the strong growth of sales in export markets, but the Society of Motor Manufacturers and Traders (SMMT) warned yesterday that exports were slowing significantly.

Mr Simon Foster, SMMT director, said: "The motor industry did a good job in the first half of the year in holding off the worst effects of the recession by increasing exports," he said.

"Exports, however, are slowing markedly and are now running at two-thirds the level achieved at the start of the year."

Production levels for cars and commercial vehicles would suffer in the second half of the year as exports declined due to a fall-off in European demand.

Car production in July rose to 102,080 from 90,393 in the corresponding month a year ago according to the figures released by the SMMT and the Central Statistical Office (CSO).

British production in the first seven months rose by 7 per cent to 796,434 from 744,140 in the corresponding period a year ago, although car production was still 2.0 per cent below the level of two years ago.

Several car makers operating in the UK including Ford, Rover, Vauxhall (the UK subsidiary of General Motors) and Nissan of Japan have sharply increased exports this year, partly in response to the big jump in new car demand in Germany.

Production of cars for export in July at 38,739 was 61.7 per cent higher than a year ago. In the first seven months car output for export jumped by 10.5 per cent to 373,442 from 178,255 a year ago, while production for the domestic market fell by 25.3 per cent to 422,992.

Commercial vehicle output has not been cushioned by a big jump in export sales and has reflected the very sharp decline in domestic demand.

Output in July fell by 23.2 per cent year-on-year to 16,760 while production in the first seven months of 1991 declined by 26.3 per cent to 128,331 from 173,815 in the corresponding period a year ago.

Audit office uncovers problems at training agency

By Ralph Atkins

LARGE-scale accounting problems on government-funded employment training schemes - including £160m of payments for which no proper records were kept - have been revealed by the National Audit Office (NAO).

Its highly-critical report, published yesterday, which qualified the 1989-90 accounts of the now-defunct Training Agency, is set to intensify concern about possible financial laxity by the new Training and Enterprise Councils (Tecs) which took over many of the agency's responsibilities.

The NAO has already launched a wide-ranging investigation into the financial control of official youth and employment training schemes past and future. Its report is expected to be pub-

Bank issues gloomy verdict on economy

Peter Marsh

THERE is "no tangible evidence" of a recovery later this year in the UK economy, although the evidence points to a modest upturn, the Bank of England said yesterday in its latest quarterly bulletin.

The Bank said signs had emerged of a reduction in the rate of decline in the economy. The timing of any recovery was uncertain, but "the future level of output is more likely to turn up than turn down".

Any pick-up in output is likely to be linked to an increase in sales by UK exporters, which the Bank expects to benefit from a general upturn in the world economy and sterling's lower exchange rate.

World trade is likely to grow by 3 per cent this year, helped by a recovery in the US, and by relatively strong growth in Germany and Japan. In spite of continued weaknesses in much of the rest of Europe, and uncertainties about the conclusions of the Uruguay Round of trade negotiations, the Bank expects world trade to expand more rapidly in 1992.

As for the UK market, the Bank is uncertain about the degree to which increased spending by consumers will aid a domestic recovery. The Bank welcomed the recent reductions in inflation and also rises in business confidence over the past few months.

But Bank officials believe consumers are unlikely to move quickly to increase borrowing, and cut back on saving. The housing market "shows no sign of reviving" from its depressed levels of the past two years.

This has depressed sales of furniture, white goods and other housing-related products, while the Bank believes car sales in the first half of 1991 are likely to be down by about a quarter on the equivalent period last year.

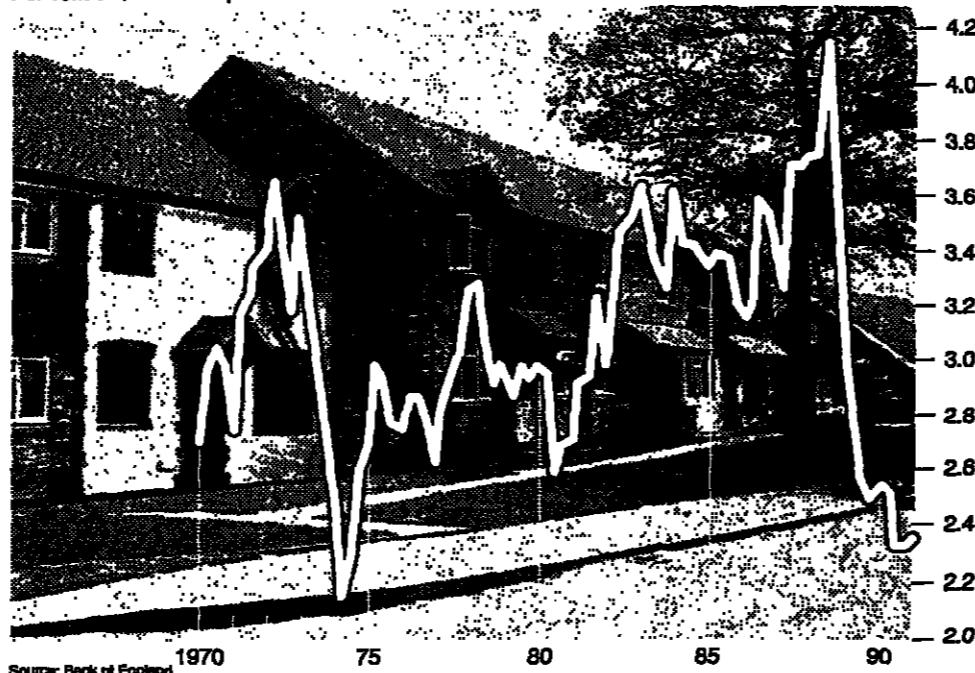
Continued falls in inflation

will help to increase real disposable incomes but "they are unlikely to generate the sort of consumption growth needed for demand as a whole to grow" at a necessary rate needed for a large expansion in the economy, the Bank said.

The largely unsustained rise in retail spending in March, sparked by the boost in confidence after the Gulf war and the rush to the high streets triggered by the Budget increases in Value Added Tax, had little effect on manufacturing output. The sales of goods were met mainly by a £300m reduction in manufacturers' and distributors' stocks during the first quarter of 1991.

Housing turnover

Per cent of owner-occupied stock



Regional figures reveal job losses across Britain

By Rachel Johnson, Economics Staff

A REGIONAL breakdown of yesterday's record seasonally-adjusted rise in July unemployment of 68,000 reveals that job shedding is occurring throughout all areas of the UK, but still fastest in the service-sector heartland of the south east.

Unemployment in London reached 8.2 per cent of the workforce in July, up from 4.9 per cent in July 1990, reflecting the way the recession has rapidly eroded employment levels in the service industries which clustered round the capital in the 1980s.

Uncertainties about how much and how fast people will cut back on savings, which have risen as a proportion of income over the past year, throw doubts about the pace of any rise in spending by consumers. This accounts for about two-thirds of total UK output, and is thought to be a vital factor in propelling any sustained upturn.

According to the Bank, consumers have shown a "growing unwillingness to borrow". In recent months, although that might change soon, as the effects of cuts in mortgage-interest rates feed through.

Consumer confidence is still low, even though it has been rising for the past 18 months, the Bank says. It could be damaged further, the Bank believes, in events such as the approaching general election or by the wider repercussions of the collapse of Bank of Credit and Commerce Internationale.

Scotland for nine successive months.

The unexpectedly-big rise to 2.4m in seasonally-adjusted unemployment (the unadjusted total rose by a sharp 127,000) in July was partly attributed to the arrival of students on unemployment registers at the end of the academic year. Employment officials said that the inflow to the unemployed register of 442,000 - after 326,000 in June - could be explained by students signing on in July before "getting jobs in the autumn".

Mr Michael Howard, the employment secretary, said that unemployment's rate of increase had "fallen substantially" despite the rise in the unemployment rate to 8.3 per cent of the workforce, from June's previous 8.1 per cent.

"In each of the last three months the increase has been well below that of each of the previous months," he said.

Officials said that the average monthly unemployment total over the three months to July had come down to around 65,000, after 80,000 over the six months to July.

The general assessment of the trend in unemployment was unchanged by last month's "blip". Monthly rises averaged between 60,000-70,000.

BRITISH TECHNOLOGY GROUP

US launch blamed for fall in profits

By Tim Lawrence

BRITISH Technology Group, the world's largest technology transfer company, yesterday reported a 31 per cent fall in profits for 1991 in its last annual results before privatisation.

Sir Colin Barker, chairman of BTG, attributed the fall in profits to the launch of British Technology Group USA - a subsidiary set up to try and licence BTG profits in the US - and the impact of the recession on equity investments.

Pre-tax profits dropped from £9.41m last year to £6.47m for the year ending in March, from revenues of £30.7m.

There was also an expected drop in revenues from the insecticide pyrethrin, which currently makes up just under 50% of BTG profits but is coming to the end of its patent life.

But Mr Ian Harvey, BTG chief executive, said investment in new technologies had risen steadily and claimed that prospects for the second half of

from a four-year legal battle with US defence authorities over patents for Hovercraft.

About 80 per cent of BTG's income was from overseas, an increase of 10 per cent on last year, with the US the largest single source. The launch of BTG USA was a big strategic development which would enable the company to license BTG's technologies more effectively.

BTG developed its business in Europe, securing its first European technology transfer agreement with Amsterdam University.

"We have been running the business along commercial lines for the last five years, so we do not see any significant change," he said.

Sir Colin gave a conditional welcome to the privatisation: "The private sector offers BTG the best chance for further growth and success, provided that the process for privatisation can ensure that BTG's reputation for independence, impartiality and integrity and

the 'critical mass' of corporate know-how is preserved."

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Plans for the creation of a joint venture company in India, BTG India, are well advanced and the company also established a representative office in Japan.

British inventors received more than £11m from the company last year, £7.86m in royalty payments to inventors and the rest for investment in new projects.

BRITAIN IN BRIEF

Gas 'leaked' on North Sea platform

An inquiry by Shell, the UK-Dutch oil company, into an explosion on its North Sea Fulmar Alpha platform last Wednesday, has found that a small quantity of gas leaked into seawater used in the rig's accommodation block and probably caused the blast.

The explosion injured three workers on the rig and occurred only eight minutes after the company had given the all-clear following a previous gas alert. Shell said that the gas had leaked into seawater used for facilities in the accommodation unit of the platform - such as toilets - from a connection with a seawater system used for gas cooling.

CBI warns of fraud attempt

The Confederation of British Industry has warned of a fraud being attempted on British businesses by a number of Nigerian Companies.

Companies are promised a cut of a multi-million pound lump sum supposedly transferred illegally out of Nigeria, in return for their bank accounts numbers and blank copies of their letterheads and signed invoices. At least six Nigerian individuals are circulating letters detailing similar offers. The information is then used to debit the bank accounts of any companies which respond.

Labour plans CSO review

An incoming Labour administration would review the professional qualifications of the new director of the government's Central Statistical Office (CSO), who is due to be appointed over the next few months.

Labour said that it had already begun an examination of ASIC, together with two other Pharaon-related insurers based in the state, American Southern and American Safety.

However, it noted that ASIC, like Tri-Star, had already ceased writing business, making the value of a "cease and desist" order questionable. Tri-Star itself said on Wednesday that the order would not have practical effect. All the insurance companies involved are relatively modest in size.

• The governor of Pakistan's central bank denied that Pakistan gave the collapsed Bank of Credit and Commerce International (BCCI) special favours in return for urgently needed finance.

BCCI lent funds to bolster Pakistan's strained reserves several times in the last decade, but so did other foreign banks, governor Imtiaz Ahmed Hanif said in an interview.

He rejected a report in the Financial Times that BCCI won favours for itself and important clients in return for the loans.



Declining demand: Jaguar, the UK luxury car maker which was acquired by Ford of the US at the end of 1989 for £1.56bn, is to cut around 300 more jobs to reduce costs in the face of a continuing drastic fall in sales. It is already completing a programme to cut its workforce at its Coventry plant (above) by around 1,500 this year, but the company said yesterday that it had been forced to extend its voluntary redundancy programme into September.

Jaguar sales worldwide have plunged by 42.4 per cent in the last seven months to 14,808 from 25,717 a year ago in the face of a collapse in demand in its two most important markets, the US and UK. Output in the same period has been cut by 42 per cent to 15,062 from 26,066 a year ago.

DTI criticised on boat report

The Department of Transport came under a barrage of criticism with the publication of the long-awaited report into the sinking of the *Marchioness* cruise boat on the River Thames with the loss of 51 lives two years ago.

The Labour party demanded a full public inquiry, in a call signed by Mr Simon Hughes, Liberal Democrat MP for Southwark and Bermondsey, which borders the River Thames where the vessel sank. The delay in making the report public, a year after it was first produced, also came under attack.

Attempts to prevent the collision did not go far enough, and the will to improve safety conditions had only come after serious accidents have occurred, said the Marine Accident Investigation Branch.

Bovis may lead terminal project

Bovis, the construction division of Pembridge & Oriental Steam Navigation (P&O), has emerged as the front runner to manage the construction of a fifth terminal at Heathrow Airport, London, if BAA, formerly the British Airports Authority, decides to go ahead with the project.

A final decision whether to proceed will depend on whether the Civil Aviation Authority insists on its proposal that annual increases in London airport charges for five years from next April should be restricted to 8 points below general annual inflation as measured by the Retail Prices Index.

Baker defends transfer delay

Mr Kenneth Baker, the home secretary, defended the delay in transferring high-risk Category A prisoners from Brixton to the new Belmarsh prison in south London, arguing that security at the new facility had yet to be thoroughly tested.

In his reply to a highly critical letter from Mr Roy Hattersley, Labour's deputy leader, Mr Baker admitted that only two men had been transferred from the prison since it opened in July 8 that other prisoners awaiting trial on terrorist charges should be moved immediately.

Curbs sought on acquisitions by soft-drinks companies

By David Churchill, Leisure Industries Correspondent

COCA-COLA & Schweppes Beverages (CCSB) will have to seek the government's permission in future before it makes any further acquisitions among companies that arrange for the supply of draught soft drinks in pubs and other outlets.

Mr Peter Lilley, Trade and Industry secretary, called for the move in response to a report from the Monopolies and Mergers Commission (MMC) following a 13-month investigation into the supply of soft drinks in the UK.

This investigation concluded that the "complex monopoly" position enjoyed by CCSB, the joint company owned by Cadbury Schweppes and the US-owned Coca-Cola company, and Britvic, a company owned by brewer Bass, Allied-Lyons and Whitbread, operated commercial practices which could restrict choice and, over time, lead to higher prices.

According to the MMC report, CCSB has a 43 per cent share by value of the £1.8bn-a-year soft-drinks market, with Britvic accounting for 22 per cent. There are about 100 other manufacturers in the market, and 12 have a market share of between 1 per cent and 6 per cent.

The MMC, however, said that the dominance of the mar-

ket by CCSB and Britvic had detrimental effects only in the supply to leisure outlets and not to the take-home trade through supermarkets and off-licences, where competition was intense.

The main criticisms centred on CCSB. It had imposed exclusive restrictions on certain distributors which, in the company's view, were anti-competitive and likely to lead to higher prices and reduced choice.

However, both Britvic and the Northern Ireland company, Coca-Cola Bottlers Ulster, also operated exclusive supply

agreements preventing buyers from purchasing carbonated drinks from other suppliers.

Mr Lilley said yesterday that CCSB's practice of acquiring companies which provide facilities for soft drinks on tap through pubs and clubs was aimed at "inhibiting distribution, discouraging expansion of smaller suppliers and eliminating distributors' own-label products".

He said that he had previously expressed concern about such "creeping acquisition" strategies and wanted undertakings from CCSB that it would not acquire further companies or assets without first seeking the government's approval via negotiations with the Office of Fair Trading.

The Treuhandanstalt, the German privatisation agency, still has a pleasantly disorganized air more than one year after it was given the daunting task of selling off corporate east Germany.

The corridors echo with gossip about the current "turbo-barter" as the different departments and sub-departments test the borders of their little empires.

Work is duplicated; communication is often poor, and there are enormous differences between departments in the way of personnel and the way they conduct business.

Does this mean that the Germans are again defying the experts, on national character and proving to be bad bureaucrats? Defenders of the Treuhand argue that such complaints are a feature of all bureaucracies. The Treuhand, which likes to call itself the world's largest holding company, has sprung into existence in record time and is merely suffering more acutely than most.

From a staff of 170 last August the organisation now has more than 3,000 on the pay-roll, nearly half of whom work in the 15 regional offices scattered throughout the former East Germany.

Senior officials spend less of their time devising strategy than worrying over the next day's newspaper headlines

Many of it has changed its head office, its structure, and its chief executive, three times in one year.

Despite that, and despite the widely publicised problems associated with doing business in east Germany, the Treuhand has already sold 3,000 companies out of an original total of 8,000. The current total is more like 10,000 following the break-up of many over-sized east German enterprises.

Notwithstanding complaints from Treuhand insiders that the sales figure has been inflated by double-counting, that sales have been concentrated in the building and services sector, and that many companies have been sold at what is euphemistically called "a negative sale price", it is not a bad record.

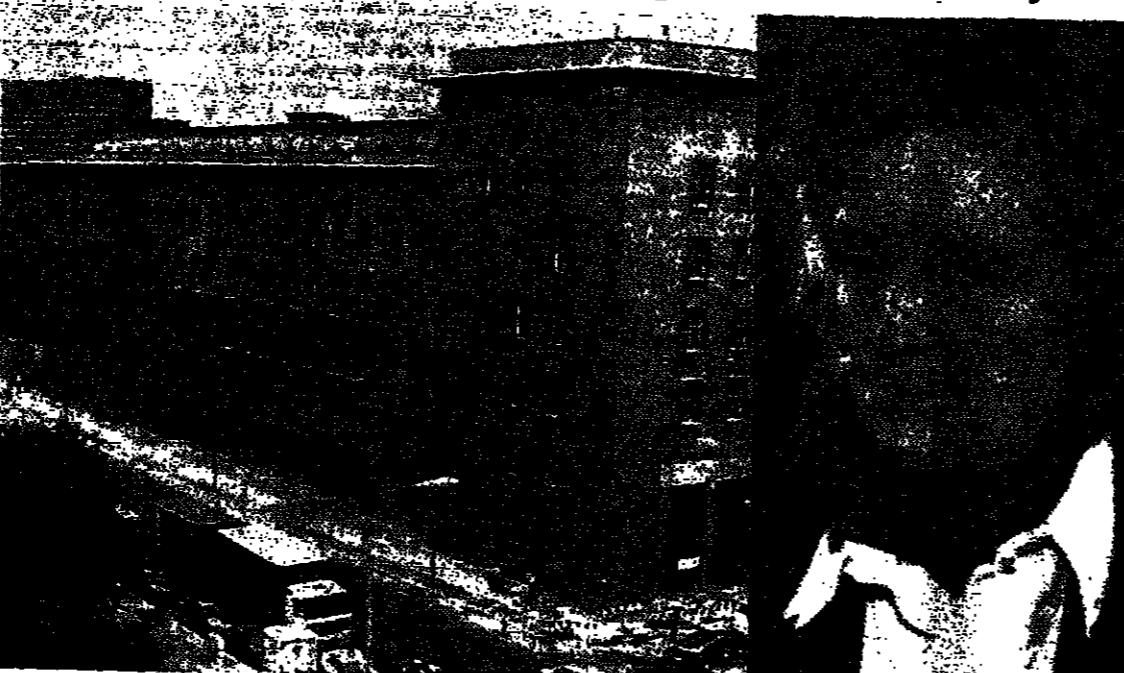
And veterans from last summer say the internal organisation is unacceptably better. Indeed some complain that life has become dull and orderly. Mr Georg Müsing, on loan from Price Waterhouse, says: "You can now usually find the person you need. Last year the person either did not exist or had just been moved to do something else."

But independent-minded insiders, including Mr Hero Brahm, the vice-president, believe that while the internal organisation may now function the Treuhand has not yet learned to deal properly with the outside world - its potential customers.

It has, in other words, acquired the all too familiar bureaucratic habit of

The heavy tread of the Treuhandanstalt

David Goodhart opens a three-part study of the Berlin-based bureaucracy engaged in selling corporate east Germany



In the Luftwaffe's old HQ (left) Mrs Birgit Breuer (right) oversees an economic revolution

placing means before ends. Organisational self-obsession has been compounded by the perhaps inevitable politicisation of the Treuhand. Senior officials spend little time thinking about privatisation strategies and a great deal worrying about tomorrow's newspaper headlines.

The Treuhand is already divided into departments responsible for different industrial sectors and establishing those departments as wholly independent mini-Treuhands, as some suggest, would merely duplicate effort. But with help from the government in Bonn the organisation could be relieved of some of the extra responsibilities now being heaped upon it.

Throughout July, for example, the Treuhand's leaders were submerged in a heated dispute about how much responsibility the organisation should have for the "employment companies" set up to employ people that its companies have made redundant. The fate of the east German unemployed should be a matter for the Labour Ministry in Bonn but it remained silent as the trade unions and the

Land governments forced the Treuhand to take a nominal stake in the new companies.

Mrs Birgit Breuer, the president, is a competent leader but she wastes too much time doing petty things like overseeing the Treuhand's fortnightly internal information brochure and she is remote from the business of selling companies or restructuring them (still given too low a priority in the view of many critics).

Recently, she talked about the new plan to promote "twinning" between west and east German companies. The idea was immediately knocked down by a senior director, Mr Ken Paulin, who said it would give the west Germans unfair informational advantages. "They should either buy or keep out" is his message.

So, how could the Treuhand improve its effectiveness as a privatisation agency? Except for the small number of highly desirable companies which sell themselves, privatisation is about marketing.

The Treuhand needs a central marketing function, with a sub-section for non-Germans, and some organisa-

per cent of buyers to date) but has done little to smooth their way, especially those without prior experience of Germany.

Also by stressing that it wants only long-term investors ready to invest lavishly with little prospect of immediate returns it is effectively excluding many companies from the Anglo-Saxon economies whose short-term might be a useful tonic.

In its early days the Treuhand lacked valuation expertise and was rubber stamping too many deals that had been done "behind its back" between west German companies and east German bosses. "It was like the wild west last year. We were signing deals from morning till night," says Mr Müsing.

Many of those deals were of dubious legality and had to be undone. Economic criminality of all kinds is still rife in east Germany, not surprising when considering how many billions of D-marks are passing through such inexperienced hands, and the Treuhand itself is often a victim of the con-men.

In recent months, the Treuhand has at least become a more professional negotiator and it is easier to use consultants and investment banks.

Economic criminality is still rife in the east as billions of marks pass through inexperienced hands

But its valuation rules, privatisation priorities and negotiating timetables need to be more transparent and consistent to avoid the suspicion of arbitrary behaviour.

That is easier said than done. The valuation of east German companies is a haphazard business. Accountants from the same concern differed in one instance to the tune of DM50m (£17m). And in the uncertain economic circumstances of east Germany, with enormous variations between companies on offer, flexibility on price and indemnities (for old debts and environmental damage) is vital.

It is right, for example, that departments where demand is strong, such as building and hotels, refuse to negotiate until they have got three decent bids, while others give companies who report to them, and who are only six east Germans.

But it seems odd that some buyers have been forced to write promises on job creation and future investment into the legally binding acquisition contract while others have got away with verbal, non-binding, promises. (The trend is now strongly in the direction of legally binding promises.)

The Treuhand also needs to be very clear about its reasons when it does not sell to the highest bidder as, for example, when the desirable pharmaceutical company, Jenapharm, was sold to the west German company Gehe rather than a rival west German company Schering.

A meeting of unequals in the staff canteen

THERE is no risk of forgetting Germany's past when you visit the Treuhandanstalt in east Berlin, the agency grappling with German's present. The agency is now housed in Leipzig Street 5-7 in the forbidding office-cum-fortress built for the Luftwaffe in 1936 and still the largest office in Berlin. In the same building the German Democratic Republic was called into being in 1949 and there is a Socialist Realist mural along the front wall celebrating the unity of workers, farmers and intellectuals.

In the giant canteen there is, today, only formal unity between east and west Germans, for the Treuhand agency is, inevitably, a microcosm of post-unification divisions. The well-dressed young west Germans fresh from law studies or business school, with their firm jaws and eyes on the future are models for a mural inspired by Capitalist Realism - confident pioneers of a new world.

They, and their own west German superiors, are the order-takers. The order-taking east Germans, easy to spot in their dowdy clothes, look anxious and powerless hunched over greasy, unhealthy, lunches.

More than half the employees are east Germans. They receive half the salaries of the west Germans, even in the few cases where they do roughly the same jobs. Among the "officer corps", the eight heads of department and 60 directors who report to them, there are only six east Germans.

Most of the east Germans seem to accept the inevitability of this division of labour, although one complained that east German know-how about the 10,000-plus companies being sold was sometimes overlooked. He said that not a single east German has yet led a team negotiating a company sale.

Another east German said that it was wrong for Mrs Birgit Breuer, the Treuhand boss, to give jobs to relatives. (One of the most senior posts at the organisation is occupied by Mr Wolfgang Müller-Steffen, vice-president, and a government department.

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For Transferees to receive this dividend, their transfers must be lodged with the Company's Share Register, Lloyds Bank PLC, Share Register's Department, Canning Vale, Worthing, West Sussex, BN12 6DA, not later than 3.00 p.m. on Tuesday, 3rd September, 1991.

By Order of the Board
J.A. CUNLIFFE
SECRETARY

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NOTICE IS HEREBY GIVEN to the holders of its outstanding Certificates described above (the "Certificates") that the final distribution of principal and interest on the subject Certificates will be made on September 16, 1991. Payments of principal will be in the amount of \$34,719.94 per \$10,000 face amount plus accrued interest from August 31, 1991.

Payments will be made on and after September 16, 1991 against presentation and surrender of the Certificates, with coupons due September 16, 1991 attached, in lawful money of the United States of America, subject to applicable laws and regulations, at the main offices of Morgan Guaranty Trust Company of New York in London, Brussels, Frankfurt (Main) or Paris, or at the main offices of Swiss Bank Corporation in Basle, Amsterdam, Rotterdam, Bank, N.V. in Amsterdam and Kredietbank S.A. Luxembourg in Luxembourg.

On and after September 16, 1991 the Certificates will no longer be outstanding and interest thereon shall cease to accrue.

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OF NEW YORK, as Trustee

Dated: August 15, 1991

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To our shareholders,
We have the honour to invite you to attend the
ANNUAL GENERAL MEETING

of shareholders of our company, which will take place at the offices of Banque Internationale à Luxembourg, 69, route d'Esch, L-1470 Luxembourg, on August 30, 1991 at 3.00 p.m. for the purpose of considering and voting upon the following agenda:

1. Substantial report of the Board of Directors;
2. Approval of the Statement of Net Assets as of May 31, 1991 and the Statement of Operations for the year ended May 31, 1991;
3. Allocation of the net profits;
4. Discharge of the Directors;
5. Receipt of and action on nomination of the Directors;
6. Miscellaneous.

Resolutions on the agenda of the Annual General Meeting will require a quorum and will be taken at the simple majority of the shareholders present or represented, at the meeting.

If you cannot be personally present at the meeting, please sign and date the enclosed proxy form and return it to Banque Internationale à Luxembourg, 69, route d'Esch, L-1470 Luxembourg, for the attention of Ms. Eliane Dost.

THE BOARD OF DIRECTORS

The week's business behind us. Weekend FT writers focus on issues closer to home. It could well pay you to join us (if you don't already).

Our Finance and the Family pages look at every aspect of the increasingly complex area of personal finance.

We spot trends and assess options, discuss problems and highlight opportunities - and as FT readers would expect, we do it with our customary depth, clarity and objective view point.

At weekends we cast an expert eye on personal finance.

But the FT's weekend doesn't stop there. Lucia van der Post defies the recession with designs on "How to spend it" - and when you've spent it, where do you put it? Well, along with some sound advice, you'll find on our Property Pages many of the most interesting homes on the market.

We keep an eye on the auction rooms, take in an exhibition or two, review new productions, new books and of course, new motor cars.

Phillipa Davenport conjures up culinary classics and Jancis Robinson, fine wines at prices you can swallow... and so our weekend goes on.

However you spend yours, we think you'll find Weekend FT is doing much the same.

Pick up a copy this Saturday and find out.

Weekend FT

TECHNOLOGY

Jean Irvine, managing director of IT, the information technology division of the Post Office, may not look much of a zealot. But when it comes to the role of women in the information technology business she holds forth with vigour.

In the high-tech building in Farnborough, Hampshire, where IT, a separate business within the Post Office, has its home, Irvine has much to be proud of. Some 40 per cent of her 1,000 staff are women, nearly double the percentage of women found in most IT departments in the UK.

Wearing her other hat, as the chair of the Women into IT Foundation (Wit), Irvine faces a much less rosy outlook. The percentage of women entering the IT profession is falling dramatically. In 1989 only 13 per cent of students beginning university courses in computer



science were women – compared with 45 per cent the US.

Surprisingly, while female entrants for IT courses have fallen in the UK, the percentage of women entering courses in mathematics, chemistry, physics and engineering have all risen since 1978.

Irvine believes the figures are particularly depressing since IT is a relatively new business, without the historically chauvinistic baggage of the grime and oily rag industries. "There is something wrong. The industry is very stereotyped: white, male and middle class," she complains. "It's not good for the industry to be so distorted."

How to change this perception of the industry, and bring more women into IT is one of the aims of Wit, set up a year ago by a group of Britain's blue chip companies, Wit, whose members include Allied Dunbar, IBM and the Inland Revenue, was established because of the growing skills shortage in the profession and the fear that demographic factors would exacerbate the problem over the next decade.

The reasons for the decline in the numbers of women

Della Bradshaw meets Jean Irvine, who promotes the employment of women into high-tech jobs

Opportunity is knocking

looking for IT careers are hard to pin down. Irvine believes one reason is the recent moves by professions such as accountancy and law to attract more women, to the detriment of other fields. But in its investigations Wit has also discovered that many schoolgirls hold negative attitudes to IT.

Irvine points out that the number of girls pursuing careers in computing began to decrease at the same time as microcomputers were introduced in schools, although she is hesitant about drawing any correlation between the two.

"All we can do is go by anecdotal evidence," she says, relating stories of boys fighting to use the machines in schools and women teachers leaving the computer work up to their male colleagues. Prejudices instilled at school are compounded at home, with most home computer games concentrating on war games or other male activities, argues Irvine.

Nevertheless, Irvine believes the problem for the IT industry goes deeper. "Somehow IT has got itself an image that it is not useful to society as well as male-dominated," says Irvine.

"People are not having contact with IT in a positive way. The big-scale automation programmes in many industries have been a precursor to job losses, which in this climate is negative. We have to make IT something that people find exciting and challenging."

She points out that technology industries lend themselves to the sort of flexible career that many women want – in particular part-time working and career breaks – for two reasons:

• First, IT achievement is not a nine-to-five job. Tasks are project-based, and each project can be split up into a series of discrete parcels of work, which can be done in the office environment or outside it. This is particularly true in the Post Office, where IT supports three distinct services, Royal Mail, Parcelforce and Post Office



Tony Andrews

Jean Irvine: "We have to make IT something that people find exciting and challenging"

Counters. Much of the time staff are not in the office at all, but working on sites around the country. "It is not a question of working nine hours a day. That's not how it's measured," says Irvine.

• Second, the availability of computers and telecommunications gives IT-related jobs the technical infrastructure needed to enable people to work from home. Those working at home for Irvine's IT, for example, have electronic mail services which enable them to keep in touch with what is happening back at the office.

Irvine believes that seeing women in high positions in the company, and seeing the predominance of women at open

days is one way of encouraging other women to join. To further encourage female applicants, job advertisements say not only that IT is an equal opportunities employer, but that it welcomes applicants for part-time employment.

Eighteen months ago Irvine began a programme of career breaks for both men and women – although no man has yet taken up the offer. This is more than the traditional maternity leave: employees can take up to five years off and then come back into the organisation at an appropriate level, part-time or full-time. "We work it out with each individual: if there is too much rigidity then you lose the flexibility."

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With the IT flexible working programme only in place for 18 months, Irvine thinks it is too soon to assess whether it has been successful or not in attracting and retaining staff. "I'll know I've got there when I'm working a four-day week," she concludes.

ity," says Irvine. At the moment 50 staff at Farnborough are working part-time.

The moves have inevitably had to involve changes in management style. A new framework has been devised for defining tasks, measuring progress, reviewing work and assuring quality. Perhaps most innovative has been the objectives set out for managers when assessing their performance-related pay awards. One criteria used for assessment is their ability to manage people operating within a flexible working system. "It's something we think is important to us as a business as well as a good employee," says Irvine.

According to Irvine other large companies are looking at similar strategies, particularly those who are well-versed in the flexible use of IT – computer manufacturers, for example. The difficulties arise, however, for smaller and medium-sized organisations, which do not have the ample resources of their larger counterparts.

There are some initial steps that many companies can take to ensure that they attract women as job applicants such as the appropriate use of tests in interviewing candidates. Irvine believes many aptitude tests discriminate against women, and insists that psychometric tests – which look at personality traits – and interviews give a better assessment of prospective candidates.

Susan Cuff, a director at Computer People, an IT training, staff and consultancy business, points out that modern numerical tests will be biased against those without a strong mathematical training – arts graduates, for example. They will also discriminate against older women returning to work who studied a different type of mathematics when they were at school than that taught today.

Although Wit got off to a flying start last year, the continuing recession has shifted the emphasis away from the recruitment towards training. This emphasis on training has pleased Irvine. "The thing is, I would hate to see us go back to the bad old days of pay spirals in the IT industry, with companies stealing other peoples' staff," she says.

With the IT flexible working programme only in place for 18 months, Irvine thinks it is too soon to assess whether it has been successful or not in attracting and retaining staff. "I'll know I've got there when I'm working a four-day week," she concludes.

Atom turns the switches on

AN electrical "switch" that relies on the movement of a single atom has been demonstrated by scientists at IBM's Almaden Research Centre in San Jose California.

Such switches are the fundamental logic elements of computers, and so the demonstration of such a tiny device opens up enormous possibilities for the miniaturisation of future electronic devices.

The scientists, writing in this week's *Nature* magazine, said they had repeatedly moved a single xenon atom back and forth across the gap between two electrodes, which were spaced the width of just a few atoms apart. A low-temperature tunnelling microscope was used to build and operate the atom switch.

Colour printer aims for quality

DESK-TOP publishing systems have allowed companies to produce much of their documentation in-house, although for high-quality colour documents they have had to go to outside printers. It is this market for colour reproduction which Ventura, a Xerox subsidiary and leading player in DTP software, is aiming for with its latest range of products.

Version 4.0 of Ventura Publisher is designed to work with Windows and support 24-bit colour screen displays. To go with this the company has announced Ventura Scan and Ventura Separator software, which enable PC users to scan in and print separations of colour documents and images, and manipulate the images on screen.

The products will be available later this year. Ventura has also announced ColorPro and PhotoTouch, two products to enable the professional pre-press industry to process and separate colour images using a PC.

Japanese PC writes in Braille

JAPANESE electronics manufacturer NEC has developed a Braille PC for the partially sighted which uses a combination of just 20 keys to form the Japanese characters.

To use the machine, the partially-sighted person presses a combination of three keys, and the character

appears – very large – on the screen. At the same time a voice synthesiser "speaks" the character.

If the character is incorrect, pressing the backwards delete key enables the user to correct the word.

The system can be connected into PC networks, for sending and receiving information (the received information can be read aloud). The machine uses the same applications software that has been written for NEC's PC-9800 series of notebook and laptop PCs.

Smooth ride on rough terrain

TUNE up the stereo, adjust the heating-ventilation system and glide away on power steering, fully automatic gears and four-wheel steering, writes Roy Hodson.

This is the £24,000 Jones PanScopic rough terrain telescopic handler. The PanScopic has a top speed of 24 miles an hour and can shift three tonnes using a boom with an eight-metre stretch.

The parent company, the GCM 600 Group, of Letchworth in Hertfordshire, asked a freelance British designer

David Krayem for a new handling machine that would be a pleasure to work with.

Krayem rethought the whole chassis arrangement, abandoning the traditional layout which squeezes a narrow cab on to the left side of the chassis, with the boom on the right side where it impedes the driver's vision. He placed a comfortable cab with all-round visibility right in the middle. The boom goes over the operator's head.

The companies use specially-developed "matchkey" software to extrapolate lifestyle information gathered by NDL, which tends to be limited in numbers, to come up with a direct marketing list which covers the whole of the country. The Infotlink data is categorised according to demographic factors and to financial ratings.

Cracks in the asphalt theory

CRACKS, ruts and potholes in asphalt roads could be greatly reduced by a new chemical model developed at the National Research Council.

Contact: US: 408 927 1282; Venture: US: 619 673 0722; UK: 0753 550222; NEC: Japan: 3 3454 1111; Infotlink: 733 6222; National Research Council: US: 202 334 200; GCM 600 Group: UK: 0462 652360.

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you will probably have been qualified for at least a year and will be a "power user" of PCs.

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ACCOUNTANCY COLUMN

BCCI collapse: auditing at the crossroads

By Hugh Aldous and Hossein Hamedani

THE collapse of BCCI, with its long history of suspected fraud, has dented the image of the audit profession and further confused the public's perception of a "true and fair" opinion given by the auditor.

In our opinion, some of the comments made in the heat of the moment have been unhelpful, notably the statement from Mr Ian Brindle, senior partner of Price Waterhouse and a former chairman of the Auditing Practices Committee, that "you can't qualify a bank".

This detracts from the credibility of the auditor and the value of audit. Does it follow that on the same grounds you cannot qualify building societies, insurance companies and other financial institutions because it may result in a run on those institutions?

Price Waterhouse is also reported as saying that the auditor's duty was to shareholders, not depositors, whose interests were watched over by the Bank of England. BCCI's majority shareholders knew about the problems. We do not think that there was need to detail these in the published accounts, simply because BCCI's shareholders already knew about them.

Audit reports are a public means of communicating with the shareholders and the public reports to the shareholders should not affect an auditor's opinion on the expression of a true and fair view. Study the privilege of limited liability afforded to the shareholder must carry the cost of making proper disclosures to the public?

It is worth examining what the profession has done so far in relation to banks and fraud.

The Auditing Guideline on banks is detailed in 181 paragraphs. Due to the nature of the cash environment in which banks operate, the importance of strong internal control systems and documentation is emphasised.

The Auditing Guideline on fraud and other irregularities states: "The responsibility for the prevention and detection of fraud, other irregularities or errors rests with management."

Because of characteristics of fraud and other irregularities, particularly those involving forgery and collusion, a proper audit may not detect a mate-

rial fraud or irregularity. Therefore subsequent discovery of a material misstatement is not necessarily evidence of inadequate audit.

The auditor's responsibility is to plan, perform and evaluate his audit work so as to have a reasonable expectation of detecting material misstatements in the accounts, whether they are caused by fraud, other irregularities or errors.

In carrying out an audit, the auditor needs to be aware that in certain circumstances, the risk of material misstatement occurring, as a result of fraud, other irregularities and errors, is greater.

The recent press reports on circumstances surrounding the collapse of BCCI show all the signs of a major problem (most of which are

envisioned in the Auditing Guideline); reported or anecdotal evidence of embezzlement, tax fraud, drugs, money laundering cases and bribery, some of which went back to 1976 but most of which had not resulted in convictions until recently.

• Dominating chief executive.

• Incompetent management.

• Suspect or deceitful accounting.

• Aging computer system.

• Lack of internal control.

• Lack of documentation for some loans.

• Complex structure and a large number of related party transactions.

• Liquidity problems.

The variants of these signs are prevalent in almost all known frauds. In the case of BCCI they led to fraud and faked loans on a massive scale, failure to record deposits, unsecured unrecoverable loans, high exposure to single risks, and unrecorded treasury losses which were disguised by being booked into customer accounts.

When carrying out his audit, the auditor should neither assume that management is dishonest nor unquestioned honesty. However, in a cash environment with high volumes of transactions, it must be reasonable to assume that, in the absence of proper controls, the risk of fraud, irregularities and errors would be high.

If circumstances are found indicating the possibility of fraud or irregularity the Auditing Guideline says:

Where the auditor's suspicions are aroused, he should perform such additional tests as is required in order to quantify the amount of fraud, other irregularity or error, analysing and projecting the results of the tests as appropriate.

"If there is an uncertainty which prevents the auditor from forming an opinion, he should qualify his audit report accordingly."

"When the auditor suspects that a fraud or irregularity has or may have occurred, he should reconsider the reliability of any audit evidence which he may have obtained on that or any other matter."

The argument that you cannot qualify a bank does not, therefore, hold — although the pressure not to qualify must be enormous. The auditor can do better than that. He can

and demonstrate the flexibility in interpretation of the term which makes it almost meaningless to the confused depositors of BCCI. No doubt the auditor and the regulator cannot be expected to prevent fraud, but better preventative measures are feasible.

In our opinion, we are moving close

to needing the independence of a separate regulatory authority for the UK's auditors, an audit commission for public, and certain other types of companies, perhaps. In addition, we need:

• Better audit reports which clarify the nature of audit and narrow the expectation gap.

• A requirement for the auditor to state in the audit report whether the management has set up the necessary controls and systems to prevent frauds.

• Regulators, non-executive directors and audit committees should put audit quality on the top of their list when selecting auditors. The discounts offered to secure audit appointments — which did not apply in the case of BCCI — may not be in the best interests of investors, employees, creditors or customers.

• The responsibility of auditors of institutions that handle money should be clarified. Can the auditor sign a clean audit report on the basis of reporting all the problems to the management, shareholders, and regulators?

As the BCCI affair has shown, the costs of current practices are too high and something needs to be done.

Hugh Aldous is senior partner of Robson Rhodes. Hossein Hamedani is a partner in the same firm.

DEVELOPMENT FINANCE

London and Overseas

As part of the British Aid Programme CDC is financed by loans from the Government which it invests either as loans or equity in developmentally viable enterprises overseas. Operating in some 50 countries with 20 offices overseas and one in London, its investments and commitments exceed £1 billion.

We have career openings for QUALIFIED ACCOUNTANTS offering the prospect of overseas employment on a worldwide basis. We would like to hear from you if you are a graduate wishing to develop your career in an international environment.

A good working knowledge of Spanish is essential for our current vacancies.

The appointment will be expected to spend an initial period in the London Office gaining experience in a range of operational activities including financial analysis, portfolio monitoring and investment appraisal. This period may involve occasional short term overseas assignments. A long-term posting to an overseas office or project would then follow.

Starting salary will depend on qualifications and experience and benefits include non-contributory pension scheme, fully subsidised lunches, free medical insurance and subsidised housing loan scheme (after 12 months service). The range of benefits overseas is generous and competitive.

CDC operates a no-smoking policy in its London office.

Applications with a full C.V. including current salary package should be sent to Valerie Latham, Personnel Executive, CDC, One Bessborough Gardens, London SW1V 2JQ quoting ref. serial 2312.



FINANCE DIRECTOR

A Finance Director is required by a fast growing London based entrepreneurial company with around £20 million turnover and growing internationally.

The candidate (30-40) will

be responsible for all financial and management accounting including computers and systems;

be an analytical, commercially aware and a constructive executive team member;

participate in new business, acquisitions and licensing deals;

want accelerated experience towards general management;

justify a good remuneration package with employee share options.

Apply in confidence to Box A1600 Financial Times, One Southwark Bridge, London SE1 9RL

INTERNATIONAL TAX SPECIALIST

LONDON/M4 CORRIDOR

This diverse international group provides a range of specialist services to major industrial concerns in both the UK & overseas.

In recent years it has undergone a strategic realignment of its core businesses and is now in a strong position to expand further worldwide.

The group taxation function has recognised the need to recruit an International Tax Specialist to provide advice to the business units.

Reporting to the Taxation Manager, the International Tax Specialist will undertake the following tasks:

- Devise and implement tax planning initiatives worldwide
- Provide tax advice on group acquisitions, disposals and reorganisations
- Co-ordinate the use of external advisors on a country by country basis
- Review group transfer pricing policies.

The ideal candidate will be a professionally trained tax specialist who has gained a thorough knowledge of UK, US and International taxes. You will be communicating at executive levels and should possess the initiative to undertake projects with substantial tax exposures.

To discuss this opportunity further, contact Graham King on 071-379-3333 (during working hours) or on 071-226-4557 (evenings/weekends) or write to him enclosing a current CV at Robert Walters Associates, 25 Bedford Street, London, WC2E 9HP.

ROBERT WALTERS ASSOCIATES

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Price Waterhouse

EXECUTIVE SELECTION

Senior Financial Analyst

(who's not afraid of heights)

c.£35-40,000 + bonus + benefits Thames Valley

A high-tec PLC with operations worldwide and turnover approaching £1 billion is looking for a high-flying Senior Financial Analyst.

The company is a leader in all its key markets and is highly acquisitive. Not surprisingly, a top analyst who can contribute to its success is now required.

But make no mistake. This is a high profile role.

You'll be managing a team of three analysts with responsibility for monitoring on-going performance and analysing group-wide trends, as well as making presentations to and advising senior group management. You must be a qualified accountant

with broadly based financial and management accounting experience, ideally in a manufacturing environment. You must have worked within an operating company, and also preferably at Head Office.

Further, you must have the strength of character and mental resilience to be able to thrive under pressure, both from above and below.

Likely to remain in this position for no longer than 2-3 years, you must be both capable of further growth and hungry for progression.

Have no doubts — good performance will lead to offers of senior international line positions elsewhere in the group.

The package, not surprisingly, is a substantial one.

Up to £40k plus substantial annual bonus, fully expensed company car, BUPA, and pension scheme as well as relocation and school fees assistance.

If you're not afraid of heights and feel it's time to go a bit higher, contact Hamish Davidson quoting reference H/117/FT from the Executive Selection Division.

Price Waterhouse
Management Consultants
Milton Gate
1 Moor Lane
London EC2Y 9PB
Tel: 071-938 6312
Fax: 071-638 1358

THE UNIVERSITY OF HULL
SCHOOL OF MANAGEMENT
SENIOR LECTURESHIPS /
LECTURESHIP IN
ACCOUNTING

Five posts are available from October 1991 or as soon as possible thereafter. The post may be filled in any fields of accounting or finance. Evidence of, or interest in, research required and a professional qualification would be an advantage.

There is generous provision for private consultancy work to be pursued and opportunities for additional income by participation in overseas programmes.

Applications (6 copies or 1 from candidates overseas) by CV, together with details of three references, should be sent to the senior Personnel Officer (Ref ACC), University of Hull, HU8 7XF, from whom further written particulars may be obtained (tel: 0482 466580 - recruitment answer phone). CLOSING DATE: 8 SEPTEMBER 1991

Portfolio management

for one of the UK's largest pension funds
Central London

Our company pension funds, worth around £5 billion and amongst the largest in the UK, are managed by a team of City specialists to maximise the funds' returns through active portfolio management.

Operating within a team of six UK equity managers, you will be responsible for a number of UK sectors and should have an interest in applying quantitative techniques to the active management of this large equity portfolio.

You should have up to three years' experience of equity investment and, ideally, be an Associate member of The Society of Investment Analysts or alternatively have some quantitative experience. Highly numerate and of graduate calibre, you must

be able to make key decisions whilst working in this pressurised environment.

A competitive salary is supported by large-company benefits including car, 30 days' holiday, pension, and profit sharing and share-scheme schemes.

Please write with full cv, quoting reference GFI/11271/009/FT, to Ruth Walker, Recruitment Administration, British Gas plc, Heron House, 236 High Holborn, London WC1V 7PT. Closing date for receipt of applications 28 August 1991.

An equal opportunity employer

British Gas

Management Accountant

Kuwait

Attractive Salary Package

Our client, a leading commercial bank in Kuwait, is seeking to recruit a high calibre management accountant who will report to the General Manager - Accounting and Audit. The successful candidate will be responsible for the management accounting function of the bank, with particular emphasis on comprehensive product and customer profitability analysis.

The ideal candidate will be a qualified member of CIMA or ACCA in his early 30s with at least three years post qualification experience in developing computerised cost and management accounting systems, preferably within a banking or financial services environment.

Interested candidates should submit their detailed curriculum vitae, together with two passport-sized photographs and salary expectations, quoting Ref: FMH/126 to: Mr Faizel Haddad, Ernst & Young, PO Box 74 Salat, 13001 Safat, Kuwait. Fax No: 965-2456479.

ERNST & YOUNG

CAREER CHOICE 1991

Whether you need one graduate or a hundred you will be after the best prospects, and your best prospect for reaching them is by advertising in the Financial Times' Career Choice Guide. The chances of you attracting the best candidates this year are not better simply because there will be more graduates chasing less jobs.

The fact is, the best prepared prospects will still choose the jobs and companies they want, rather than the other way round.

"Career Choice" - the F.T.'s guide for final year undergrads, is an important part of the preparation. Over 100,000 copies of the guide (one for every final year student) will be distributed on Campus in October.

It is also in the F.T. on October 17th so that parents can also ensure it reaches the right audience.

For synopsis and rate card call Richard Jones on 071-873 3460 or fax 071-873 2065.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FINANCIAL PLANNING MANAGER International Investment Management Group

Our client is a major international insurance and financial services group with a significant presence in the UK.

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+ Car
+ Generous
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TOPMARK VEHICLE LEASING LTD

Topmark Vehicle Leasing Limited, a member of the Southern Water Group, is a substantial contract hire company encompassing a fleet of over 1600 vans, trucks, mobile plant and cars. Continuing growth is resulting in major opportunities for key personnel to join us at a significant time in our development.

Financial Controller circa £35K + Car + Benefits - Brighton

Your role will be extremely wide ranging as you will control the complete financial management of the company to ensure its profitable development through a pro-active approach and "hands on" involvement in operational decision making. You will ensure that all legal, taxation and audit requirements are complied with and that appropriate statutory deadlines are consistently met.

We are seeking a qualified accountant with at least seven years commercial experience, including management of a computerised office and involvement in business policy decisions. Ideally gained within the vehicle leasing or similar service industry. Excellent communication and interpersonal skills are of paramount importance together with the necessary business acumen and commercial ability to justify further progression within the business.

The remuneration package includes substantial benefits and relocation assistance if appropriate.

Please forward your CV, with salary details, to David Beatty, Director of Personnel, Southern House, Yeoman Road, Worthing, West Sussex BN13 3NQ. Please quote ref: F/T 2.



Southern Water plc

Hamilton Brothers Oil and Gas Limited

Drilling and production environment MANAGER OF ACCOUNTING AND SYSTEMS

Aberdeen based Excellent salary + car

Hamilton Brothers Oil & Gas Limited is a highly successful exploration and production company operating seven producing fields with others under development or at the pre-development stage. The company's portfolio of exploration licences ensures an active drilling programme into the nineties.

A superb opportunity has arisen for an experienced oil industry professional to take responsibility for the accounting and systems function in Aberdeen. This is one of the most senior accounting positions within the UK organisation reporting directly to the Aberdeen General Manager. The Aberdeen Division is responsible for all accounting activities associated with drilling and production operations in the UK sector of the North Sea.

Managing a team of twenty six full-time staff, you will supervise the accounts payable section, preparation of budgets, together with the compilation of monthly financial reports ensuring that all records are in accordance with both statutory and Joint Venture Accounting agreements. Working closely with the London Accounting Group you will play a vital role in the development and implementation of corporate practices and procedures.

DIGBY JAY JONES
- OIL & GAS - SEARCH - SELECTION -



Recently Qualified ACA

GROUP ACCOUNTING

£26-30,000
+ finance sector benefits

One of the world's largest and most powerful financial services groups, our client dominates its highly competitive sector with a range of substantial businesses.

This is an exceptional opportunity for a Chartered Accountant who has qualified within the last two years to move into a high profile head office role providing extensive experience, insight into all the group's activities and excellent scope for career progression.

Working as part of a small and highly professional team, varied and stimulating tasks will comprise the preparation of the group's management and statutory accounts and budgets together with appraising accounting implications of major business issues and changes in legislation.

Salary will be negotiable according to age and experience.

Please write, enclosing a full career/salary history and daytime telephone number, to David Tod BSc FCA quoting reference D/992/F.

Morgan & Banks

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Morgan & Banks

The company is a subsidiary of a highly profitable international organisation with over 3,000 employees worldwide. With a range of quality products, the company is focused on achieving maximum distribution through a proven marketing approach. London is the focus of their European operations and there is a requirement for three additional Chartered Accountants to join the European Finance Department.

The purpose of the Tax Manager position is to set up an in-house tax function in order to control and manage all of the European tax matters. There is considerable scope to get involved with all European tax planning issues.

Tax Manager
Financial Accounting Manager
Financial Accountant
LONDON

As part of the European finance team, the position of Financial Accountant will be responsible for the financial accounts for a portfolio of the European subsidiaries. There are opportunities to be involved in setting up systems and reviewing existing accounting procedures.

This position is suitable for a newly qualified Chartered Accountant who is looking for their first move into a commercial organisation.

The remuneration packages offered are competitive and are dependent on the age and experience of the individual.

The successful candidate will be a Chartered Accountant with at least two years UK corporate tax experience.

The position of Financial Accounting Manager has overall responsibility for the control of financial accounting for the Scandinavian and German companies. This includes periodic financial reporting, completion of statutory accounts as well as involvement in systems enhancement.

Ideally, candidates will be Chartered Accountants with at least eighteen months post-qualification experience.

Morgan & Banks
LONDON - WASHINGTON - SYDNEY - AUCKLAND

Additionally, there are opportunities to travel within Europe and there is considerable scope for career development within the group. Candidates should be highly motivated, independent, enthusiastic, with flexible and outgoing personalities.

For further information in strict confidence, please contact Raj Mundra on 071-240 1040, or alternatively, please forward your résumé to our London office, quoting the appropriate position title, to Morgan & Banks PLC, 114 St. Martin's Lane, London WC2N 4AZ. Fax: 071-240 1052.

Morgan & Banks

TSB
BANK
BIRMINGHAM

Head of Accounting Operations

Birmingham

£40,000 + Car + Banking Benefits

TSB Retail Banking and Insurance, the core division of TSB Group, is relocating its head office to Birmingham by early 1992. The division generates profits in excess of £350 million pa and has total advances of more than £13 billion.

The division's finance strategy includes substantial investment in the development of systems that will take it into the 21st century as a leader in its field.

As a result, the Director of Accounting now requires a senior financial manager whose key responsibility will be the generation of accurate and timely accounting and financial information to provide the basis for commercial decision making.

MP

Michael Page Finance

Specialists in financial recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
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ASS

COMMERCIALLY ORIENTED FINANCE DIRECTOR

For a profitable, marketing led,
manufacturing & distribution business

Up to £40,000 + car

Essex

The group is large, international and highly successful; the division is a profitable cornerstone which has earned a place amongst the market leaders in its own specialist field. The operation, with two manufacturing sites and a multi-site distribution organisation, is now going through a major change in its approach to its core business, with the stated aim of becoming the UK's leading and most profitable supplier of this particular range of stationery products. A new Finance Director will now be appointed and we are looking for a professional to flourish in what is essentially a commercial role, with close involvement in all aspects of the business from manufacture to sales. Accurate management information is already available, and financial policies & procedures are reasonably sophisticated, but the appointee will play a key role in the next stage of the company's business development. Candidates should be energetic, business-oriented accountants, able to demonstrate a proven track record in the finance field based upon a solid qualification. A manufacturing industry background is essential, experience in distribution will be particularly valuable, but above all we are looking for the ability to lead a professional team and to provide board colleagues with a reasoned financial assessment of future commercial alternatives. Please send full career details, quoting reference WE 1065, to Robin Davies, Ward Executive Limited, Academy House, 26-28 Sackville Street, London W1X 2QL. Tel: 071-439 4581.

WARD EXECUTIVE

LIMITED

Executive Search & Selection

NORTH WEST

PACKAGE TO £35,000 + CAR

Finance Director

The recent growth of this privately-owned manufacturer of food products has been impressive. There has been significant investment in manufacturing technology and a further increase in turnover from the current level of £1.6m is anticipated.

Reporting to the Managing Director, you will have responsibility for all aspects of financial management and will be expected to contribute fully to the commercial management of the business. Key tasks will include a review of the financial and management information needs of the company and the development of appropriate costing systems.

With at least five years' post-qualifying experience, you will have managed a finance function in a

manufacturing environment, have well-developed commercial skills and be comfortable operating at both the strategic level and in the detail necessary to control product profitability.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Peter Jones, Coopers & Lybrand Deloitte Executive Resource Ltd, Abacus Court, 6 Minshull Street, Manchester M1 3ED, quoting reference P217 on both envelope and letter.

Coopers & Lybrand
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**Executive
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NEW JAPAN SECURITIES
For a major Japanese
group of overseas
subsidiaries, based
in London, a
Managing Director
is required.
Reporting closely
to the Group
Managing Director
you will be
responsible for
the development
of the relevant
systems, key
planning and
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activities, and
general
operations with
a view to
achieving
a high
level of
success.

Equities Analyst: Food

AAA Investment Bank

Excellent Base Salary + Bonus and Benefits

Exciting prospect for a bright, enthusiastic analyst in the Food industry, or City to join this established research team and concentrate on European companies in the food manufacturing sector.

THE COMPANY

- Well capitalised global operations with Securities, Capital Markets and Corporate Finance.
- Visible and well ranked research team in successful European equities business.
- Experienced coverage of food manufacturing in the UK. Committed to sector research for Europe.
- Primary responsibility for detailed research on European food manufacturing companies. Active support coverage for UK sector.
- Responsible for client business, research product and own recommendations.

- Sell research to the equities sales force and institutional client base.

QUALIFICATIONS

- Graduate, aged 25-35, with demonstrable knowledge of Food industry or direct experience of stock-market analysis.
- Well developed analytical skills. Highly numerate with the confidence to generate opinions.
- Strong communicator stimulated by marketing the product. Comfortable with direct client relationships.

Please reply in writing, enclosing full cv, Reference K3278
54 Jermyn Street, London, SW1Y 6LX

City

St. James' Associates

N

SLUGGE • 071 493 6392
MANCHESTER • 0625 559555 • GLASGOW • 041 294 4334 • ABERDEEN • 0224 638080

FINANCIAL ANALYST Eastern Europe

A leading investment bank, actively trading worldwide, seeks an experienced Financial Analyst for their Investment Banking Division.

Applicants should be educated to Master's level, preferably with a finance/economics bias, and should have relevant working experience in Hungary. A high energy level, the ability to cope with the pressures of several assignments at once, and proven analytical and interpersonal skills are essential prerequisites.

The successful applicant will work in support of the team in developing and executing specific business in Hungary. This would include Mergers and Acquisitions, IPO's for former state owned corporations and the emerging private sector, and the coordination and management of public offerings and private placements of debt and equity securities. The successful candidate's responsibilities will include significant direct involvement in business development as well as assisting in the execution of relevant

transactions. Initially, the candidate will undergo thorough training in Capital Markets, becoming familiar with the Firm's activities. Applicants must be fluent in Hungarian and English, with some knowledge of one other European language. Applicants should possess a sound understanding of Hungarian business culture and philosophy; a good knowledge of Hungarian accounting and finance practices and familiarity with the relevant newspapers/magazines and other primary sources of information.

The position offers excellent career prospects to the right applicant, generous compensation and comprehensive package.

Applicants possessing the above qualifications and skills should write in confidence to: TL Roberts, Director, Ref 398, Associates in Advertising, 5 St John's Lane, London EC1M 4BH. Please state in your covering letter any company to which your application may not be sent.

Associates in Advertising

St. James' Associates

Experienced Sales Executive - Bonds (Ref 397a)

exposure to Eurobonds, multicurrency bonds or Ecu's. Numeracy and a good educational background are also essential qualifications.

These positions will be based in the city, and the company is moving to a prestigious new location in Cannon Street next year.

Euroyen Dealer (Ref 397b)

We are an organisation that rewards real talent. Salaries and benefits are attractive, with a twice-yearly performance-related bonus, subsidised mortgage, pension and health care scheme. Our business strategy also means that we can offer long-term security and career development prospects.

In the first instance please send a CV to: Alan Spillman, Director, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

Please quote the appropriate reference on the envelope.

Eurobond Trader (Ref 397c)

An opportunity for an experienced trader with two years' market-making

"New Japan Securities is a fully integrated financial institution. In addition to marketing a complete range of traditional financial services, we have extensive experience of, and maintain a leading position in, the futures, options and Japanese bond markets. Keeping pace with the trend toward financial globalization, we are aggressively expanding our worldwide network and have firmly established our position on major exchanges throughout the world."

NEW
JAPAN
SECURITIES

A MEMBER OF S.F.A.

CITY

c £40,000 + BENEFITS

For a major Korean Bank with an expanding network of overseas branches. One of the fastest growing Korean Banks, plans are well advanced to open a London branch this Autumn and a key manager is required to lead the back office function.

Reporting to the General Manager and working closely with the management team you will be responsible for developing, establishing and running all the relevant systems and procedures for the Bank. Key elements of the job will include: settlements, information technology, accounting, planning, budgeting and administration.

Probably aged 35 or over you should have a broad general understanding of international banking operations with a minimum of five years' relevant

experience. Ideally you will have already managed a back office in its totality and have experience of planning, implementing and managing appropriate systems. A self-starter, you must have the ability to relate to a wide variety of people and cultures.

Please send full personal and career details, including daytime telephone number and current remuneration level, in confidence, to Torrance Smith, Coopers & Lybrand Executive Resourcing Ltd, 76 Shoe Lane, London EC1A 3JB, quoting reference TS553 on both envelope and letter.

Coopers & Lybrand
Executive Resourcing

Price Waterhouse

EXECUTIVE SELECTION

Dealing Room Manager

1-3 year contract Budapest

One of the leading financial institutions in Hungary, with newly reorganised treasury operations, seeks to appoint an experienced Dealing Room Manager to be responsible for their money market operations.

Reporting to the Treasury Manager, you will manage a team of 15 dealers and assistants and be involved with a wide range of issues, ranging from risk assessment and the setting of dealing limits,

to involvement with information systems and the training and development of staff.

You will have a minimum of 5 years dealing experience within a bank, and ideally have held a managerial position. Fluency in two of the following languages – English, German or Hungarian would be of benefit. Personal attributes will include a 'shirt-sleeves' approach and the ability to

motivate and lead a small team.

The remuneration package is flexible and will include housing.

Interested candidates should write (in English or German), enclosing a full CV and salary details to:

Executive Selection Department
Price Waterhouse
Alagut utca 5
H-1013 Budapest
Hungary.

Investment Management Scandinavian Sales

Highly Attractive Package

selling to institutional clients. This experience may have been gained within a stockbroking, fund management or corporate finance environment. A high level of fluency in written and spoken English will be essential, but this should be in addition to complete fluency in one or more Scandinavian languages.

The remuneration package will comprise an excellent base salary, high performance-related bonus, company car, mortgage subsidy, non-contributory pension and private health cover. Career development opportunities within this successful banking group are excellent.

Interested candidates should send a detailed CV to Maggie Henderson-Tew, by post or fax, at the address below, quoting reference number 073.

ST. JAMES' ASSOCIATES

MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.

A GKR Group Company

National Bank of Bahrain
بنك البحرين الوطني

National Bank of Bahrain is one of the Gulf Region's leading financial institutions with Assets of U.S.\$ 1.8 billion, is enjoying continued growth of quality earnings with Return on Assets of 1.67% for the first six months of 1991. We are currently seeking two innovative senior executives to contribute to further development of the Bank.

AGM INTERNATIONAL BANKING

This position is at the Assistant General Manager level reporting to the General Manager & CEO. It has line responsibility for substantially increasing the profit contribution derived from international markets through greater diversification of products and customers. Major responsibilities include management of the Bank's Treasury, Investment Banking, International Lending, Correspondent Banking, Foreign Branches, and liaison with Affiliates. High priorities include instituting a more sophisticated range of Treasury and Investment Banking services and expansion of the Bank's multinational customer base.

AGM OPERATIONS / ADMIN.

This position is at the Assistant General Manager level reporting to the Deputy General Manager. It is responsible for improving both the quality and productivity of major staff support areas of the Bank, which include Data Processing, Branch Operations, Management & Financial Accounting, Human Resource Development, Treasury Operations and General Services. A high priority will be given to automation of branch and back-office functions and development of an in-house training function.

The preferred candidates will have gained wide experience in all facets of the respective areas above, as well as being familiar with the Middle East environment. Candidates must be MBA graduates from universities in Europe or the U.S.A. A fully competitive, tax free compensation package is provided to include housing, annual home leave, educational and other benefits.

Qualified candidates should forward, via mail or fax, their C.V., including salary history, to the Senior Manager, Corporate Planning, at the address below.

National Bank of Bahrain BSC
PO Box 106 Manama State of Bahrain
Telephone: 257790 Fax: 211307

Emerging Markets

Eastern Europe – Real Estate

c£30,000 + Benefits

and structuring deals utilising debt and equity instruments and cross selling Capital Markets products. Certainly a graduate, candidates will also have a relevant postgraduate qualification, ideally an MBA. The successful applicant will possess the necessary personal strengths to direct negotiations between parties, conduct valuations and structure transactions.

Interested applicants should contact Kate Griffiths on 071-831 2000, or write to her enclosing a full curriculum vitae at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

Michael Page City

International Recruitment Consultants
London Amsterdam Brussels Dusseldorf Paris Sydney

International Asset Management Marketing Assistant

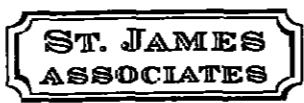
City

Our client is a prestigious and highly-rated European bank. Its substantial global asset management group is experiencing growth in business and is establishing a strong reputation in this competitive market.

An additional person is needed to join the European marketing team. This is an excellent opportunity to join a rapidly expanding area of an institution which has the balance sheet strength to realise its ambitions.

The Marketing Assistant will work in a close-knit, experienced team and will be responsible for a broad range of marketing activities; internal and investor communications, including regular newsletters, reports and brochures; production of material for client presentations; advertising and direct mail.

The ideal candidate will be aged 25-30 years, of graduate calibre, with over 3 years' experience of marketing for the financial management and investor communities. Experience of retail products, particularly equities or unit trusts, will be preferred.



MANAGEMENT SELECTION

32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.

A GKR Group Company

£25,000+Package

but all candidates must be experienced in dealing with financial data and markets. Written and organisational skills must be of the highest quality and attention to detail should be rigorous. The ability to work to stringent deadlines is assumed and knowledge of software support will be advantageous. An international focus will be essential as all the markets and products analysed will be non-UK, but all material will be produced in English. Although London-based, some foreign travel will be an essential part of this role. Prospects for promotion are excellent.

The salary package will include a performance-related bonus, mortgage subsidy, generous non-contributory pension, private health cover and interest-free travel loan. The nature of the package will reflect candidates' individual experience.

Interested candidates should send a detailed CV to Maggie Henderson-Tew, by post or fax, to the address below, quoting reference number 074.

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ARTS

Squinter from the corners of darkened rooms

Two of the small, black leatherbound sketchbooks on display in Edmund Fairfax-Lucy's exhibition at Mompesson House, Salisbury, are open at copies of Old Masters. One is Carpaccio's *Dream of St Ursula* in the Accademia in Venice, the other, Vermeer's *Woman with a Pearl Necklace* in Berlin. They are there – presumably – to make a point. Both mark the precise moment in the history of art when rooms become as important as the people within them.

Carpaccio's St Ursula, painted in the 1490s, lies asleep in her bed, her pale face almost lost against the white pillow. She and her diminutive angel – here to announce the command for her to go to Rome which will end in her martyrdom and that of the 11,000 virgins – seems almost incidental in artistic terms. The focus of the picture is the princess's chamber.

Her gilded and canopied bed (blue sheets beside it) and fine crimson armchair, the devotional image with

the holy water stoup, the open book and the hourglass, the symbolic pots of myrtle and carnation in the window, are all meticulously observed. It may seem obvious enough to us, but the artist was the first to articulate that rooms speak of their occupants.

In British painting, that moment is perfectly captured by Arthur Devlin's conversation piece *The Duet*. The square and his wife in rustling silks are almost pushed to one side to make way for the sparsely elegant room and large, fashionable Palladian window revealing the park beyond. A century later, Van Dyck's aristocratic patrons had shown no interest in portraits of anything but themselves. By the time John Singer Sargent, Sir John Lavery and Sir William Nicholson were emulating the bravura and sumptuousness of the master's grand style, there were acres of parquet and Persian carpets and glistening ormolu.

Today, it seems that increasing numbers of occupants of grand –

and not so grand – country houses choose to have their homes immortalised in paint without them. Moreover, it is quite often the occupants of such houses, Fairfax-Lucy included, who are doing the immortalisation.

Interior-mania is flourishing as never before. The last two decades have seen a surge in awareness of the historical value of the country house, culminating in the blockbuster *Treasure Houses of Britain* show in Washington in 1985 which glorified Britain's unique contribution to European culture.

All the while, the heritage lobby continued snapping at our ankles to warn us of the fragility of the houses' survival. Threatened country houses became white rhinos rather than white elephants, endangered species that had to be protected. Then came the "lifestyle" magazines, their proliferation in the 80s creating an acute self-consciousness about how we all live: room as reflection of self.

Thankfully, Fairfax-Lucy's rooms

are their own masters. Not all are inhabited, and even those that are seem indifferent to the details of the passing generations. Most are in houses that like his own, Charlecote Park, Warwick, belong to the National Trust, and some are private. The roll-call is impressive: Anthony, Belton, Blickling, Brougham, Castle Coole, Deene Park – and with Petworth, where Turner executed his peerless evocations of house and park, daunting.

Fairfax-Lucy seems to draw his muzzy colours out of the room and on to the canvas or board. I have a sense of him squatting into the gloom of a far corner until he can discern form and tone – it does not matter much what produces it. There are few hard edges and fewer facts than intimations. Tonal range and palette are both limited. Touches of muted colour, representing the soft reflections from old glass and polished wood, and shimmering silver, brass and gilding, are the warp and weft of his pictures.

He writes of responding to a room as if it were vegetables or meat. As he is the first to admit, there is little of the vegetarian here – save the quiet and affecting chair with the red cushion of its title, and the seated girl seen through a doorway. There is far more carnivorous magnificence and opulence. Less of the tranquillity of Vermeer than the brio of Van Dyck. The d'Hondecoeter Room at Belton, for instance, its table as if abandoned half way through dessert, is a tour de force of the reflected harmonies of crisp white damask, the blue-green walls and the array of spectacular Paul Storr silver gilt.

His rooms tend to be either "blue" or "red". A more muted palette of warm grey tones is wonderfully luminous in *Sideboard and Silver*, and less successful if with the Sickert-like muddiness of his interior at Petworth.

This loan exhibition of interiors is the first one-man show of the five exhibitions held under the auspices of the National Trust's Foundation

for Art scheme. The Foundation was established in 1986 to enable the Trust to acquire works of art by contemporary artists inspired by its properties, and Fairfax-Lucy has been a regular contributor to its group shows. The Trust is, perhaps controversially, extending its brief of preservation to patronage. Indisputably, the pictures acquired through the Foundation offer a flicker of life to the sad rooms whose occupants have long since gone.

The show continues at the National Trust's fine Queen Anne Mompesson House, The Close, Salisbury, daily (except Thursday and Friday) noon to 3.30pm, until October 31.

Susan Moore

EDINBURGH FESTIVAL

Sorochinsky Fair

USHER HALL

In the late 1870s, between bouts of delirious terrors, the alcoholic Mussorgsky tried hard to finish both *Khovanshchina* and his Gogol-based comedy *Sorochinsky Fair*, but it was too late. When he died in 1881, the comedy amounted to fragments – substantial ones, but not yet a whole opera. In Tuesday's concert performance, the Kirov Opera made it poignantly clear how sad a loss that was.

Enough of the work can be cobbled together, just about, to make it stageable, and at home in Leningrad the Kirov performs it so. Bringing the production to Edinburgh would have been extravagant, however – as was proved by the empty seats in the Usher Hall. (Even the splendid *Khovanshchina* performances in the Playhouse have attracted no

better than goodish houses, something which would have been unthinkable only a few years ago, perhaps the music side of the Edinburgh Festival should be transplanted to London?) Nothing daunted, the Kirov company gave of its best.

Again, Valery Gergiev conducted with enormous sympathy, though the open platform exposed more soft-edged playing in the orchestra than the opera wants. The expert edition by Shebalin that they used was not to blame for their tame Gopak, nor the only moderate excitement of the "Bare Mountain" scene (with chorus) which Mussorgsky interpolated here. But the Kirov chorus itself was magnificent, as it had been in *Khovanshchina* – full-voiced, vital, unanimously subtle when required; and the

solo singers in their often biting roles were in unbuttoned good humour, extrovert and communicative beyond what the *Khovanshchina* production ever allowed them.

Even as it stands, Mussorgsky's Ukrainian comedy is hardly less rich than that sombre epic. It is evocative and muscular, jocularly affectionate with its characters, deeply loyal to its folk-roots. In comparison Smetana's *Bartered Bride*, for all its rather similar charms, smacks of conservatory-bred Good Taste. Here the individual cartoons are at least as vivid as, say, the comic-relief scallywags in *Boris*, and there are more of them. It is a thousand pities not only that Mussorgsky left *Sorochinsky Fair* a mere torso, but that he did not write three

David Murray

TSB HEADQUARTERS

If you want to see only one play at the Edinburgh Festival and are looking for something refreshingly different, go to the Trustee Savings Bank Headquarters in George Street. This is the unlikely venue for the American Connexion Company's production of *Boardroom Shuffle*, a play about boardroom rivalry and computer developments early in the 21st century.

There is only one reservation. The production into the future is unnecessary. The action could be taking place now. Only one fantasy leans a bit on the crystal ball: the latest computer system predicts a 93 per cent probability that somewhere about 2015 the late night news will lead with the invasion of Antarctica by the European Air Force in order to prevent an East Asian takeover. But that is peripheral to the plot.

For the most part we are dealing with computer power and boardroom drama.

In truth, Mussorgsky's *The Marriage* does not amount to much. Its value today lies not so much in any intrinsic viability as in what it tells about comedy and the Russian soul, pointing forward to individual characters in Mussorgsky's finished opera and then on to the masterly satirical figures created by Prokofiev and Shostakovich. The Kirov Opera's Mussorgsky week set it in context, which is exactly where it belongs.

Richard Fairman

and Iago. The main part of Podkoyosin, a lazy, middle-aged councillor, is typical of the butt of Russian satire, was marvellously taken by the baritone Valery Alexeyev – a Mel Smith look-alike, his face sad and weary, every grey hair and twinge of rheumatic pain the source of new agony.

In a piece of this sort the Russian inclination is always to lay the humour on with a heavy hand (remember the Bolshoi's Prokofiev at Edinburgh last year?) and so it was here. Vladimir Galuzin as Kochkaryov and Larissa Diadikova as Fyolka semaphored any potentially amusing line with huge gestures while the inebriated old retainer Stepan, played by Grigory Karasev, rolled about the stage. But each gave a vivid performance.

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Malcolm Rutherford

without a successor being appointed, from within or without the company. The piece might be improved if the chairman was simply taking early retirement to play more golf or spend more time with his family, but let that pass.

No need to go into the details: the action revolves around a computer programme asking the candidates about their qualifications, emotional, intellectual and physical, for the job. Some of the responses are dramatic: there is a great deal of fall-out and a more or less happy ending.

The innovation is the setting. This must be one of the first plays to be staged in a bank. The TSB headquarters in Edinburgh has a splendid atrium, which is where it takes place. The chairman descends from the lift on high for his first entrance. The audience is assumed to be shareholders as well as television viewers watching live action.

Sometimes the actors sit among them. In short, the whole thing is electric.

There is some talk of Gregg Ward's play, which he also directs, moving shortly to the stratosphere of *Lloyd's of London*. If so, it should be more than welcome.

Malcolm Rutherford

masterpieces by her father Orazio. Ends Nov 4. Closed Tues.

DRESDEN Schloss Kopenick Rosenthal porcelain: a collection of work by one of the leading early 20th century German porcelain manufacturers, tracing developments in design from Jugendstil to the 1940s. Ends Jan 5. Closed Mon and Tues

EDINBURGH National Gallery of Scotland Saved for Scotland, a group of paintings and objets d'art acquired for Scottish public collections with the help of the National Art Collections Fund. Ends Sep 29. Daily

Scottish National Gallery of Modern Art Michael Andrews: Ayers Rock and Other Landscapes, including nine spectacular paintings resulting from a visit to Australia in 1983, plus a group of Scottish landscapes. Ends Sep 29. Daily

FLORENCE Casa Buonarroti Artemisia Gentileschi (1593-1651/3), follower of Caravaggio and possibly the most famous woman artist of all time. The exhibition includes 30 paintings from Italian and foreign museums, together with several

BERLIN Schloss Charlottenburg Imperial Art from the Dutch Exile of Kaiser Willem II: paintings, sculpture and artefacts, including silver and

INTERNATIONAL ARTS GUIDE EXHIBITIONS

AMSTERDAM Rijksmuseum Indian Miniatures from Paris: 100 pieces illustrating Mogul histories and Hindu epics from the 16th to 19th centuries. Also Court Gems from India, including a relief in alabaster showing a portrait of the Great Mogul Shah Jahan. Ends Sep 22. Closed Mon

Van Gogh Museum Japan: Van Gogh's Utopia, examining the influences of Japanese prints and culture on the life and work of Van Gogh. Ends Sep 22. Daily

BASLE Kunstmuseum Swiss Drawings 1800-1850: a selection of the best work of the period, in which Swiss artists were searching for their own path between the Romantic school in Paris and the circle of German artists in Rome. Ends Oct 27. Closed Mon

BERLIN Schloss Charlottenburg Imperial Art from the Dutch Exile of Kaiser Willem II: paintings, sculpture and artefacts, including silver and

LIVERPOOL Tate Gallery Alberto Giacometti: six paintings and 12 bronze sculptures from 1947 till the Swiss artist's death in 1966. Ends Dec 29. Closed Mon

MUNICH Kunsthalle der Hypo-Kulturstiftung

PARIS Centre Georges Pompidou Andre Breton (1896-1966): the aesthetic world of one of the leading theorists of Surrealism. Ends Aug 26. Closed Tues.

NEW YORK Jeu de Paume Jean Dubuffet: The Last Years. The renovated former temple of Impressionism

inaugurates its new role as a national gallery of contemporary art with an exhibition devoted to the founder of Art Brut. Ends Sep 22. Closed Mon

PARIS Musée d'Art Moderne El Lissitzky:

200 works, many lent by the Tretyakov Gallery in Moscow, offering a retrospective of the Russian constructivist (1890-1941),

who was a major figure of the avant-garde at the time of the 1917 Revolution. Ends Oct 13. Closed Mon

VIENNA Albertina Austrian Watercolours of the 19th Century: 70 works documenting the achievements of Austrian painters before the advent of Jugendstil. Ends Sep 1. Closed Sun.

WASHINGTON National Gallery Robert Rauschenberg (1925-): 150 examples of the influential American artist's recent work. Ends Sep 2. Daily

BERKELEY, US The Illusion

The Illusion

BERKELEY, US

The playwright Corneille (1606-84), as far as the British were concerned, was for decades to be read but not heard. Surely the biggest and happiest surprise of the whole 1989-90 London theatre season was his arrival at the Old Vic as a comic playwright. First *The Liar* (*Le Menteur*) and then *The Illusion* (*L'illusion comique*) triumphed there. If, like me, you had known of Corneille as a grandly classical tragedian it was a real turn-around to discover that he was also a witty and imaginative comic dramatist, whose comedies could have a British audience wide-eyed and rolicking.

In the US theatre, however, *The Illusion* – the more astonishing play – had also been around for a while. An adaptation by the playwright Tony Kushner was produced for the New York Theatre Workshop in November 1988, was later developed further by the Hartford Stage Company and has recently arrived in California at the Berkeley Repertory Theatre.

The Illusion gives us a virtuoso example of that perennially fascinating form, the play within a play. Pridamant, in search of his lost son Cindor, visits the magician Alcandre – who shows him scenes from Cindor's life. He is enthralled, though sometimes irritated, that the theatrical scenes do not always feature his son at all. What he does not perceive until the end is that these scenes are literally theatrical – his son has become an actor, and he has been watching scenes from his repertoire.

Shakespeare made more dramatic use of plays within plays, but Corneille's device has more bravura. He handles his different levels like a supreme juggler.

There are some important differences between the British and American versions. Kushner, freely adapting, takes several liberties with the plot to heighten Corneille's ideas. His English text is largely in prose, with occasional passages of rhyming couplets; it is amusing and lively, in spite of a tendency to dot Corneille's Ts and cross his Is. Bolt's translation, by contrast, was in rhyming couplets throughout, as is Corneille. Richard Jones's brilliant staging at the Old Vic production used a wide variety of theatrical forms, becoming a celebration of theatre itself and yet suspending until late in the day the central joke that Cindor & Co. are acting.

One of the pleasures of the Berkeley staging is that it set *The Illusion* in a period close to Corneille's. It could, mind you, have been closer. Costumes (by Susan Hilferty) were more 18th than 17th century, and one backdrop (by Chris Barone) evoked Fragonard. Only the stagey Alcandre and over-eager Cindor let down a fine ensemble. Let me single out briefly Charles Dean (the local burglar), as a touchingly deluded Matamore, Emile Tabet as a vivid, perky Lyse and, above all, the elegant, stylish Isabelle of Dominique Lozano.

Both stagings respond strongly to the drama's elaborate layerings. Sharon Ott's Berkeley staging makes much of Alcandre's magic on the one hand, with a spectacular conjuring trick when he sends his amanuensis out of his world, and yet teases us on the other hand with the patent theatricality of what Cindor's troupe are up to. In either version *The Illusion* remains a masterpiece of complex and comic drama.

Alastair Macaulay



Sian Thomas and Peter Egan

Uncle Vanya

LYRIC, HAMMERSMITH

So here it is. Kenneth Branagh's Renaissance Theatre Company in its first Chekhov, with a cast list that sets the imaginative pulse a-thumping. Annabel Arden, of the cult ensemble Theatre de Complicite; Richard Briers, of television sitcoms too numerous to mention. This, surely, should mark another milestone in the reclamation of Chekhov from van melancholia.

The surprise of the evening is that it does not such thing. Branagh, and his co-director Peter Egan, have put together a production which majors in self-pity – and the effect of placing such emphasis on such a solitary emotion is to disconnect the characters from each other and deposit each under a little cloud of misery. Practically every big speech seems to be played as a soliloquy.

Chekhov's plays are all about people trapped in triviality while longing for significance: the Three Sisters look to Moscow, while Vanya and his ill-favoured niece Sonya look to love. In each case the longing is defined by the reality: small-town society for the sisters, and small-time affections for Vanya and Sonya, both of whom are destined never to be adored.

Where the production falls down most conspicuously is in

its failure to draw the minor characters into this reality. Olga Lowe's matrarch Marya sits stiffly and silently in the background, emerging only as the butt of a bitter "mother" jibe which, in Briers' emphasis, gets an easy laugh from the audience; Jimmy Yull as Telyegin, the epitome of faithful self-sacrifice, sits glumly to one side strumming a guitar. There is no sense of how his experience – as provider for his wife's children by her lover – relates to the drama that is unfolding on stage.

Briers plays Vanya as a taciturn scarecrow of a man, who barks himself into an apoplexy of comic exasperation at the pompous complacency of his ailing brother-in-law (Patic Godfrey). He has one attitude, which is to drop his head and yap out his misery – as if the whole of this performance

FINANCIAL TIMES

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Friday August 16 1991

A fine-tuning Bundesbank

IF THE main aim of central banks were to keep the markets on their toes, yesterday's announcement by the Bundesbank would count as a master stroke. While many expected the one percentage point increase in the discount rate, few expected the quarter of a percentage point increase in the more important Lombard rate. Since the last time the Lombard rate was measured in quarter points was 1959, the Bundesbank has not merely initiated a gartering tightening, but also adopted the monetary fine-tuning of Mr Alan Greenspan at the Federal Reserve. The main question is whether this is the right approach for what is now seen, probably wrongly, as the sliding monetary anchor of Europe.

A good technical case can be made for the changes. The 2% percentage point gap between the discount rate, the rate at which the Bundesbank supplies limited amounts of finance to banks, and the Lombard rate, the emergency funding rate in the money market, was historically high. Reducing the gap will squeeze the profitability of banks, particularly those operating in eastern Germany, which have relied heavily on the discount window.

With the Lombard rate below rates in the money market, the Bundesbank found itself lending too much for comfort. Even such a modest increase should free it from this "Lombard trap". Equally important, the increase could, and probably should, be seen as a harbinger of greater flexibility, with the Lombard rate adjusting more frequently to monetary conditions. Yesterday's increase could then be seen as an indication that further increases are likely, while a larger single increase might have given the opposite impression.

Credibility problem

This analysis is persuasive, so far as it goes. But does it go far enough? Rightly or wrongly, the Bundesbank has a credibility problem, partly because of the events leading to German monetary union and partly because of the heady pace of recent German economic expansion. That credibility might well have been better served by arguing strongly for no more than an increase in the largely sym-

metrical discount rate. But if a tightening of monetary policy was needed, why not raise the Lombard rate by enough to make a real difference?

Monetary fine-tuning may be flavour of the month, but a quarter point change is likely to have no substantial effect on the domestic economy. Where it might make a difference is on the foreign exchanges, but even here signals matter at least as much as modest changes in short-term interest rate differentials. The signal in this case is that the Bundesbank does not know its own mind about what Germany needs.

Respectable case

Economically, the Bundesbank can, in fact, make a more than merely respectable case for any hesitation: tax increases make up 0.7 percentage points of the inflation rate of 4.4 per cent in the year to July, about which there has been much wringing of hands; monetary growth is under control; short-term real rates of interest are exceptionally high; the yield curve - the ratio of short- to long-term rates of interest - already modestly inverted; the rate of economic growth is slowing, and wage increases are hitting their cyclical peak (which is why the comparisons with wage behaviour in the US are absurd).

To act more decisively would be to risk overkill. That might be defensible for a minor player in the global economic game like the UK. It would be dangerous, possibly disastrous, in the case of the Bundesbank - *de facto* Europe's central bank, when most of Europe is slowing down. While slavish obedience to the demands of the American Treasury is not to be recommended, the still doubtful position of the US economy cannot be ignored, nor can the recent strengthening of the D-Mark.

Yet, however defensible yesterday's finesse may be, the Bundesbank must remember that credibility is a depreciating asset. Who now remembers that the Bank of England was long regarded as the most successful central bank in the world? The Bundesbank may have a case for acting as it has. But it must not merely be in command, but be seen to be in command. Given the shift to quarter point changes, that may mean further action soon.

A welcome tax reform

THE OBLIGATION to pay taxes is unpleasant at the best of times. For self-employed people, of whom there are 3.5m in the UK, the process is made especially unpleasant because the rules by which their tax liability is calculated were formulated over a century ago.

As a result, the self-employed are obliged to go through a costly and time-consuming cycle of assessments, appeals and postponements before their tax bill becomes clear. Only accountants benefit from this state of affairs, and even they complain that it is too complicated.

The Inland Revenue has now confessed that it sympathises with those who cannot make head or tail of their tax affairs. This week it published a consultative document entitled: *A Simpler System for Taxing the Self-Employed*. Under these very welcome proposals, the central complexity of the UK's antiquated system will be removed. No longer will the self-employed pay tax in one year based on profits earned in the previous 12 months. Like employees, they will pay tax based on current-year income.

The reforms promise to simplify relations between tax payer and tax collector in a significant way. Self-employed taxpayers will only have to contact the Revenue twice a year. They will pay tax based on an assessment of their tax liability which they will have made, and in most cases the taxpayers' calculations will be accepted by the Revenue without further ado.

One form

In due course, the proposals will lead to further reforms of the personal tax system, so that individual taxpayers with different categories of income will have to file in only one form and deal with one rather than several tax offices.

The impact of these proposals will be as profound for personal taxation as the new pay-and-file approach will prove to be for the company sector. From October 1993, companies will have to make and pay their own assessments of their tax liabilities exactly nine months after the end of the

accounting period, and will have to file completed tax returns, accounts and computations by a fixed filing date. The self-employed will be moving in a similar direction from 1993-94 at the earliest.

In both cases the Revenue is shifting responsibility for the assessment of tax liability off its own shoulders and on to those of the taxpayer.

Irrevocable change

In the self-employed sector, the moves fall short of a full self-assessment of the kind that applies in the US. There will still be scope for haggling between Revenue and taxpayer. But the nature of the relationship between these parties will change irrevocably.

The gathering of tax will not be the dilatory business that it is now, with long correspondence before a tax liability is established. It will be more business-like.

The proposals are to be welcomed in that in due course they will lead to greater efficiency and simplicity in the collection of tax from an important sector of the economy. However, the system will not necessarily appear simple and efficient to the taxpayers in whose interests it is said to be designed.

The transition to the new regime will be highly complex, and taxpayers will find themselves relying more heavily on their accountants than in the past. During the transition, there will be many losers as taxpayers forego the benefits of an irrational system which could be made to work in their favour.

By coincidence, the document was launched the day after the government unveiled a Taxpayers' Charter, in which the Revenue promised to humanise itself if taxpayers paid their bills on time. The Charter attracted considerable attention but the consultation document is a much more significant development. If all goes to plan, the taxation of the self-employed is set to be brought into the 20th century, which is just as well since the reforms themselves will not be bedded down until the early years of the 21st.

It's not that they can't see the solution, it's that they can't see the problem," G K Chesterton, the English writer, once complained.

His remark is peculiarly apt in the case of US education policy, the subject of an agonised national debate for nearly a decade. The premise behind nearly every reform proposal - including President George Bush's recent America 2000 initiative - is that academic standards need raising. Reformers differ only in the means to this end.

Conservatives say the answer is greater competition between schools. Liberals retort that school budgets need to be raised, especially in poor inner-city areas. Moderates in both parties advocate technocratic reforms such as a longer academic year, national achievement tests and tougher course requirements.

Academic standards certainly do need raising: international comparisons indicate that the US is lagging well behind Europe and Japan, particularly in subjects such as maths and science. What few reformers recognise is that America's biggest challenge lies outside the academic sphere. By and large the present system caters fairly well for the top 30 per cent of school-leavers: those who can expect to graduate from a four-year college and take a well-paid white-collar job.

The US's most serious - yet still often unacknowledged - problem lies with the bottom 70 per cent of the school population: those who do not enrol for relatively academic courses that lead to college. Such students are fed an unappetising diet of general and vocational courses which usually lead nowhere.

Many drop out without a diploma.

Others graduate from high school and then, lacking marketable skills, move through a series of low-paid jobs.

Some take courses at community colleges or private trade schools but, lacking guidance and support, most drop out without gaining qualifications.

Those not bound for college face a common problem. Going to college is part of the American dream. The US education system is thus designed to funnel students into academic higher education. As in other predominantly Anglo-Saxon cultures, vocational and technical education is poorly funded and widely despised. The academic student can see a clear path from high school to permanent well-paid employment.

But those whose bent is primarily practical face nothing but obstacles. Few school districts make an effort to ease the transition from school to work. Neither the private nor the public sector has a tradition of providing rigorous vocational training. Non-academic students do not even have a goal to aim at: nationally recognised technical and vocational qualifications do not exist.

Such shortcomings were not an economic handicap for most of this century. This is because industry was organised along centralised, hierarchical lines (the US invented the assembly line). A college-educated elite formed the brain and nervous system of corporate America. The great majority of jobs were repetitive and undemanding, requiring only a minimum level of education.

But changes in technology and increased global competition are rapidly altering the nature of work. Companies are having to decentralise operations and devolve responsibility in order to respond flexibly to rapidly changing market conditions. The upshot is that a much higher proportion of the workforce requires levels of education comparable with that of the old elite.

The failure of the US to develop the skills or "human capital" of the bottom 70 per cent is thus a plausible explanation for the sluggish growth of productivity since the early 1970s and the loss of market share in many industrial sectors. Educational gaps

also help explain why the distribution of income and wealth has grown more unequal. The wealthiest fifth of the population has forged ahead because it alone possesses the skills to compete in global markets where average educational attainments are significantly higher than in the immediate post-war decades.

Many blue-collar workers, however, lack the education to remain competitive and have experienced a decline in real living standards. The pay of school leavers has fallen sharply relative to that of college graduates.

Studies indicate that many less-educated Americans no longer expect to earn as much as their fathers - an unthinkable prospect during much of US history.

Within the Bush administration, only Ms Lynn Martin, the Labour secretary, shows any signs of recognising the real nature of the education challenge. Last month she published *What Work Requires of Schools*, an innovative study by the Secretary's Commission on Achieving Necessary Skills (Scans), a committee of business, union and teacher representatives.

The Scans report concluded that more than half of young people leave schools lacking the skills needed for productive employment. After analysing the practical requirements of a range of jobs, it urged high schools to teach five practical competencies alongside the traditional academic syllabus.

These are the ability to manage

resources, such as time, money and staff; to acquire and evaluate information; to use and maintain modern

technology; to understand social systems; to work in teams, teach others, lead and negotiate.

It emphasised that this "workplace knowhow" would have to rest on a foundation of more fundamental skills. Schools would need to stress the three R's, work harder to develop students' personal qualities, such as self-esteem and individual responsibility, and also focus on "thinking skills" such as pupils' ability to make decisions, think creatively and learn for themselves.

In America's education debate, the Scans report was a round peg in a

square hole. Instead of focusing directly on academic standards, it emphasised skills relevant to the workplace. Much of what little coverage it received was hostile. In a typical response, Mr Robert Samuelson, the Washington Post's economics columnist, denounced it as "glibberish". What the US needs, he declared predictably, is "academic standards with teeth".

But a narrowly academic approach ignores the fact that many people - possibly a majority - do not respond well to abstract "blackboard and chalk" teaching. Professor Charles

Benson, head of the National Centre for Research in Vocational Education at Berkeley, California, says about 30 per cent of high school students do well in an academic environment. "If pushed really hard, 40 per cent to 45 per cent might benefit from it. But more than half would still lack motivation." He warns that attempts to force-feed the wrong kind of education will achieve little.

The Scans report is innovative in

recognising that many students will

embed the academic basics only if

they demonstrate the practical relevance of classroom teaching. But the generic skills it identified - such as the ability to process information and manage resources - are regarded as important for students of all abilities, including budding astrophysicists.

The study argues, in effect, for a

broad conception of education. The

aim should not be just the transfer of

information in a narrow range of academic disciplines but the provision of

a wide range of practical skills

required for life and work.

The Scans committee has begun to

ask the right questions. But even if its

recommendations are implemented

(which looks unlikely) the US would

only scratch the surface of its

education problem. The challenge is

to create a widely respected voca-

tal alternative to college as a

means of personal advancement.

Europe provides two models. The

first is the German "dual system"

under which 70 per cent of 16-year-

olds leave full-time education to enter

industrial apprenticeships in 378

occupations. Apprentices

typically spend three days a week in

on-the-job training, the cost of which

is borne by employers. Local cham-

bers of commerce are responsible for

examinations and the awarding of

vocational qualifications.

In the second model, other countries such as Sweden, Denmark and France rely more heavily on school-based vocational study. In Sweden, for example, about 70 per cent of students in upper secondary schools follow vocational courses in one of 25 occupational areas. These range from two-year programmes in commerce to four-year courses in technical engineering. School-based European vocational programmes include some work experience but typically much less than the German dual system.

The great advantage of employer-based vocational training is that it is likely to be closely geared to the current needs of industry. Trainees are thus likely to find their skills in demand. But, despite its reverence for private-sector solutions, the creation of a German-style dual system in the US appears highly improbable. US business leaders are among the most strident critics of the education system but show little interest in increasing their own expenditure on training. With highly mobile workers, many fear that investment in training would be wasted because of poaching by competitors.

Formal apprenticeship schemes in the US have atrophied to the point where they cover only 0.16 per cent of the civilian workforce. The average age of apprentices is 29, making them a limited form of adult rather than youth training.

The National Centre on Education and the Economy, a private research group, found recently that only a third of the corporate sector's \$30bn annual training budget

was spent on the 70 per cent of the workforce without college education; schemes reached only an estimated 8 per cent of "front-line" workers. The top 0.5 per cent of companies, moreover, accounted for more than 90 per cent of total training expenditures.

It looks, therefore, as though the US will have to concentrate on improving vocational education and training in high schools and the post-secondary sector. There are some encouraging signs. Oregon, for example, is restructuring its high schools to offer 16-year-olds an explicit choice between courses leading to college and a job training programme. The vocational option would include work experience although the extent to which local employers will participate remains unclear.

The US post-secondary vocational education sector is already large, enrolling almost as many students a year as four-year academic colleges. But standards are often low. And turnover rates are unacceptably high: nearly two-thirds of students fail to complete a single term; fewer than 20 per cent of enrollees at community colleges receive a formal qualification within four years.

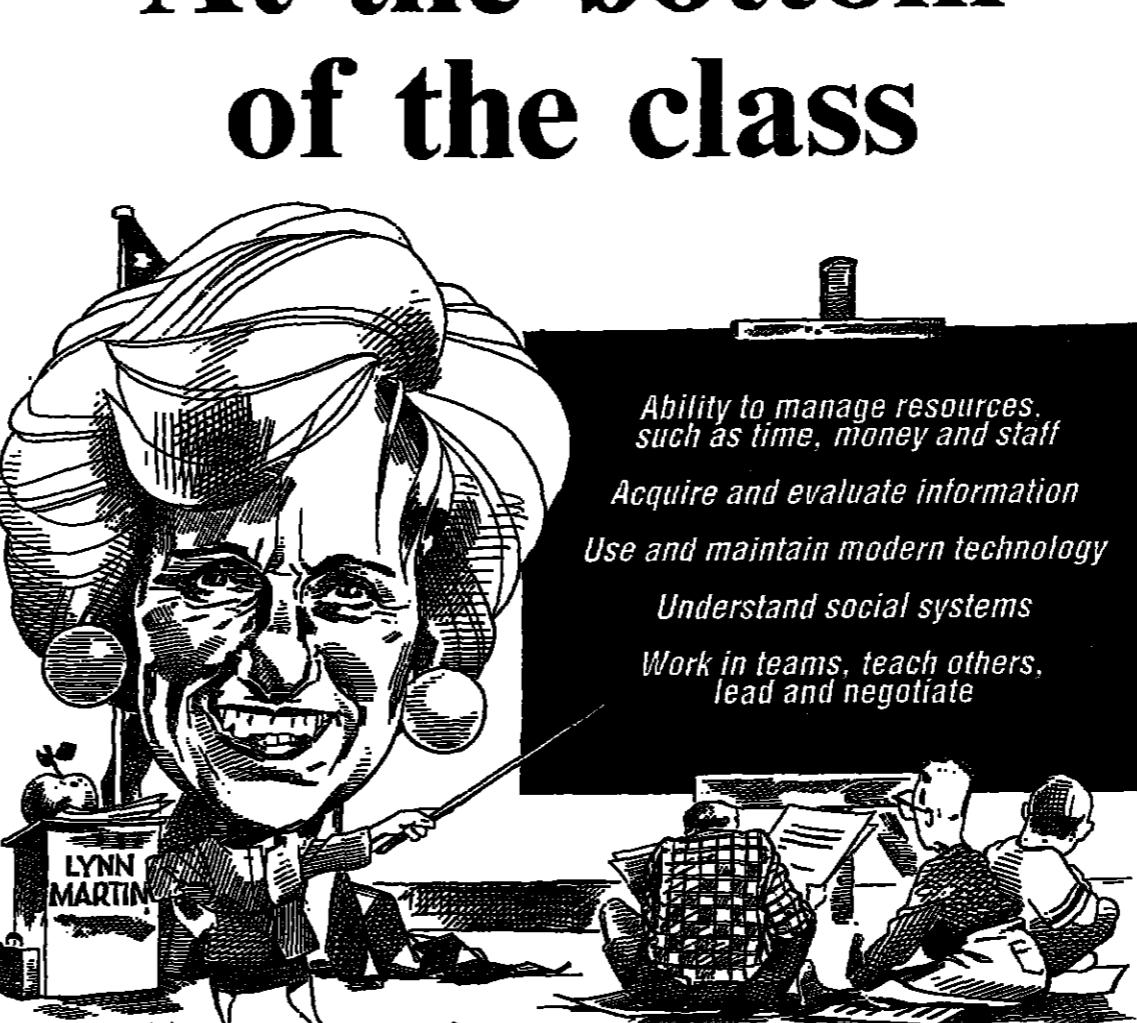
And high default rates on student loans, especially at private trade schools, suggest that much "training"

does not create the skills needed by employers. With little supervision by state or federal authorities, the sector does not provide an effective means of personal advancement for non-academic students.

The US is in a comparable position to Britain in the early 1980s - before vocational education and training rose to the top of the political agenda.

Reformers want to raise standards but focus almost exclusively on the top 30 per cent, who are already doing reasonably well. The need to learn from European experience and devise innovative forms of education for the remaining 70 per cent is not widely understood.

The US has to learn that economic competitiveness is determined less by the academic achievements of an elite than by the skill levels of the workforce as a whole.



College is part of the American dream. The US system is designed to funnel students into academic education

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One cartel that has survived the 1980s almost unscathed is Britain's dairy industry. But it looks like being a different story in the 1990s. Screwed down by milk quotas that limit production, chilled by the gathering winds of European Community competition, farmers and processors alike are now facing up to a challenge which could soon alter the habits and assumptions of a lifetime.

Political and commercial pressures to scrap the 55-year-old monopoly powers of the Milk Marketing Board (MMB) – the sole buyer and supplier of liquid milk in England and Wales – have been bubbling to the surface for several years. There is growing unanimity that a centralised system reminiscent of pre-1989 eastern Europe cannot survive in its present form. But the past weeks have demonstrated the marked lack of consensus about how a workable transformation can be wrought.

After much prodding from Whitehall and Brussels the 18-member Board for England and Wales took the cow by the horns in March and came forward with its own proposals for reform. It's somewhat vague strategy for turning the MMB

Farmers and processors alike are now facing up to a challenge which could alter the habits of a lifetime

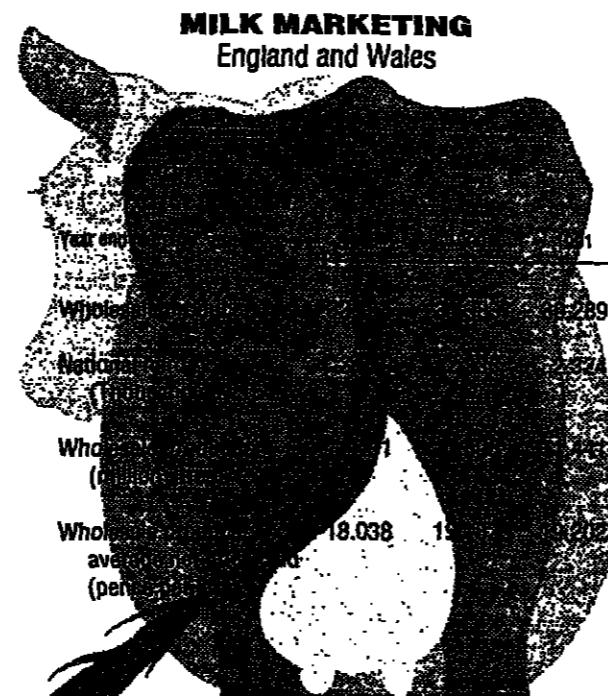
into voluntary co-operative, however, has since exposed deep divisions and anxieties among producers, sown new seeds of suspicion in the dairy trade, and alerted outsiders to the possibility that a cartel which emerged from a decade of Thatcherism intact may well have some life in it yet.

The public wrangling has cooled of late – but by all accounts a fierce battle behind the scenes struggle is continuing between followers of Mr Bob Steven, the reluctantly reforming chairman of the MMB who recently saw off an attempt to oust him, and farmers officially represented by Mr Bryan Carr and Mr Richard Smith, two board members who would prefer little or no change to the status quo.

It is extraordinary that the five statutory boards comprising the MMB – the one for England and Wales with about 30,000 dairy farmers and £2bn of turnover being much the largest – have survived so long. Formed in 1933 in the depths of the Great Depression

Churning the cream of cartels

Tim Dickson on mounting pressure to reform the UK's monopolistic Milk Marketing Board



they proved an immediate and lasting success in providing protection for small farmers against the predatory behaviour of the big dairy companies. To this day they buy milk from farmers all over the country at a uniform price of about 16p per litre at the moment and sell it on to dairy processors at a range of different prices, depending on the use to which it is put. Liquid milk for drinking commands the biggest premium, while milk destined for butter, cheese and other manufactured products can be obtained by the dairies more cheaply.

These so called "end use" pricing arrangements are seen by critics as having worked against the interests of the producer and processor as well as the consumer. They have stifled enterprise in the UK and opened the supermarket door to imports of more exotic continental cheeses and yoghurts. Nor is it just the MMB which can be blamed: the dairy processors grouped together in the Dairy Trades Federation (DTF) have long been happy to sustain their own cartel, negotiating their own uniform milk selling prices with the boards and denying supplies of milk at worthwhile prices to innovative competitors.

With continental producers set to gain even greater access to UK markets post-1993, a less rigid structure is needed, say the reformers, to help the domestic industry fight back. That, though, has not been the only spur to change.

Another important factor is the growing restiveness of those largely efficient and certainly enterprising farmers who would dearly wish to escape the board's clutches and sell their milk direct to the customer. As things stand they have no choice, by law, but to sell to the MMB; those who do sell, say, to local villagers have to pay a levy which takes away any extra profit they would make.

One of the most colourful challenges to the MMB's monopoly turned on the issue of whether pasteurising milk was a process, in which case the levy would not be paid. It

LETTERS

Necessity of a longer-term view of profitability in UK industry

From Mr Simon Haskell

Sir, While publishing Fabian pamphlet Number 547, Economic Short-Termism: A Cure for the British Disease, Barry Riley ("Long-Termism and the Left", August 10) suggests that all we need to reverse our industrial decline is to make industry more profitable and leave it to the market.

David Pitt-Watson's paper addresses this very point and stresses the need to take a longer-term view of profitability in industry and makes pro-

Taken from the jaws of victory

From Mr Robert Bruce

Sir, Enjoying a Scottish childhood and with a name like mine, I could hardly fail to avoid being reminded, on an almost daily basis, that the Scots won a glorious victory at the Battle of Bannockburn.

So it came as some surprise to read (Arts, August 14) a review of a play called "The Bruce" at the Edinburgh Festival in which your reviewer refers to the battle as one "which the Scots lost".

Presumably he is taking the long view and counting the Battle of Flodden as the away tie in the second leg.

Robert Bruce,

57 Marylands Road,

London W9 2DS

It is not even as if I am doing

Just trying to be more effective

From Mr Tim Redpath

Sir, Can you please give advance notice of articles decrying MBAs (Management, August 14). It is difficult enough completing a day's work and writing my dissertation each evening before trying to persuade my wife to type it without her reading your demotivating articles.

It is not even as if I am doing

alarmed that under the new arrangements their bilateral negotiating forum with the MMB could disappear.

This concern is closely linked to the status of Dairy Crest, the MMB subsidiary which controls 25-30 per cent of UK dairy production. Private sector competitors such as Unigate and Northern Foods fear that in a new world dominated by the MMB they could find themselves competitively disadvantaged by the board's close relationship with Dairy Crest. Even under the present rules there are frequent mutterings of favouritism. While the MMB appears determined to resist calls for divestment, a transparent pricing system and some outside capital are the sort of conditions it may ultimately have to accept.

The real prize for the likes of Northern Foods and Nestle, though, is to tempt producers – particularly those close to large towns which have effectively been subsidising their rural counterparts over the years – away from the warm and secure embrace of the MMB.

"We want to be close to the source of supply and build up better contacts with producers," says Mr Chris Haskins, chairman of Northern Foods, who points out that the arrangement would suit both sides: "We process a lot of liquid milk so if we can get an average price of 23p per litre, more than the average pool price for the farmer of 18p."

The unspoken fear is that with the disappearance of the board in its present form, the buyers of milk could divide and rule. Producers close to large population centres might thrive – but small peripheral farmers might suffer from a downward price spiral of 1980s proportions.

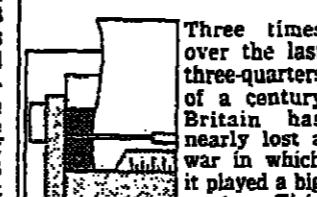
While many worried farmers are heartened by the imminent general election – and the conviction that the present government will not risk losing votes in the shire counties by forcing the pace of reform – the key to the MMB's new shape probably lies in Brussels. It is the European Commission, after all, which gave its blessing on UK accession in the early 1970s to the original regulations conferring the MMB's monopoly powers, and which will ultimately have to endorse a legal structure more appropriate to the single European market.

Significant change still seems inevitable, but the current muddle and drift may not be resolved soon. For the moment the government – which was at the outset a principal catalyst for reform – has all but opted out of the debate.

PERSONAL VIEW

Fog in the Channel

By Roy Denman



Three times over the last three-quarters of a century Britain has nearly lost a war in which it played a big part. This

time it is engaged in further battles. These are being fought not with guns, but in committee meetings in Brussels. At

times power and influence in a uniting Europe. Britain is losing the war.

This is partly because of a

national attitude and partly

because of bureaucratic bungling.

The national attitude is

that Britain is an island

country which does not want to

get mixed up with jabbering for-

igners. The bungling is in the

way the British influence – or

more, don't influence – the

EC machine.

On the first point, a bit of

freedom is acceptable. But

these continentalists had better

keep their distance. Something

vague like "an ever closer

union" perhaps. But knavish

tricks like imposing on Britain

a strange new currency and

federation, or a European

superstate, should be spurned.

The British horror of a federa-

tion produces amusement

across the Channel. Germany

is a federation. So is Switzerland,

but the citizens of

Geneva and Unterwalden do

not go to bed at night gibber-

ing with terror at the prospect

of a superstate in Berne; they

are comforted by the clout

their cantons have in decision-

making at the centre. In any

case, federation was from the

start the aim of the European

adventure. The Schuman decla-

ration of May 9 1950 said:

"The pooling of coal and steel

production will immediately

provide for the setting up of

common bases for economic

development as the first step in

the federation of Europe."

It is not far away. When

businessmen can trade as easi-

ly between Hamburg and

Lyon as they can between the

states of the American union,

they will not long put up with

the expense and inconvenience

of separate currencies, but a

single currency means a single

economic policy. That cannot

be controlled by non-elected

bureaucrats in Brussels. It

means the start of a federal

entity to be left behind.

What can be done? The Brit-

ish will never like foreigners

much. But they are fundamen-

ally sensible if their interests

are explained to them clearly

and resolutely. Will the prime

minister and the foreign secre-

tary face down the diehards

and place Britain in reality,

not rhetoric, "at the centre of

Europe where it belongs"? Will

the Euroconversion of the

Labour party turn out to be

genius? Will there at the next

election be a hung parliament

and thus a decisive role for the

Liberal Democrats who at pres-

ent have the only coherent pol-

icy on Europe? There is not

much time for the answers.

The author is a former director-

general for external affairs in

the European Commission and

former head of its Washington

delegation.

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Challenging the "official" view of Hess's flight to Britain

From Mr John Costello

Sir, I am astonished by the suggestion of "the manipulation or fabrication of material in order to suggest conspiracies" made by Anthony Verrier in his review (July 27) of *Ten Days That Saved the West*. Nowhere do I dismiss Churchill's repeated warnings to Stalin of Hitler's impending attack on the Soviet Union. Quite the reverse. My case is that Churchill was prompted to issue his June 10 warning to Moscow as the result of information about Hitler's invasion of Russia obtained from Rudolf Hess.

The secret that is apparently still considered too embarrassing to release to the British public before 2017 is contained in a 1941 report of the US mil-

itary attaché in London that was declassified for me in the US under the Freedom of Information Act. It fibs precisely with the KGB records that your reviewer dismisses as "dubious sources", namely the first-ever release of the KGB's archival cryptograms from Kim Philby. His Foreign Office informant, currently living in France, has read my book and confirmed the accuracy of Philby's reports on Hess, which were based on the secret information he unwittingly supplied that has come to light in the Soviet archives.

Newly uncovered US, Swedish, German and Italian records also document that Hess, far from being the lone crank he has always been por-

tr

Prospects fade of speedy progress towards comprehensive hostage deal

Israel pursues return of servicemen

By Tony Walker in Jerusalem

ISRAEL will do all in its power to secure the return of its nationals held prisoner in Lebanon, Mr Yitzhak Shamir, Israel's prime minister, pledged yesterday. He warned that negotiations could still take some time.

He said: "Let us think about a long process and let us be surprised when the process will be a short one."

Israel insists that it will not hand over any of its 400 or so Palestinian and Lebanese detainees until it receives proof of the fate of seven Israeli servicemen missing in Lebanon.

Hopes of quick progress towards a comprehensive hostage deal that would see the release of the remaining west

erners held in Lebanon plus Israeli prisoners, have been fading.

Mr Javier Pérez de Cuellar, who is co-chairing Geneva yesterday that he did not know when the remaining hostages might be released. "It could be days or weeks. It depends on how quickly I get a reaction from both sides," he said.

Mr Ali Akbar Velayati, Iran's foreign minister, said in a message to Britain that Israel was creating the obstacles. Iran insisted that Israel should be pressed into releasing the Lebanese Shia prisoners which it held, and partic-

ularly Sheikh Abdul Karim Obeid, who was kidnapped by Israel in 1988.

Mr Uri Lubrani, Israel's chief hostage negotiator, warned in an interview with Israeli army radio that while UN involvement in negotiating a deal improved chances of success, "it must be taken into account this cannot take place today or tomorrow."

Mr Lubrani, who has met Mr Pérez de Cuellar twice in the past week, said that the UN official was unable to provide fresh details of servicemen who have gone missing in Lebanon, some as long ago as the 1982 war.

Mr Ahmed Jibril, leader of the Popular Front for the Liberation of Palest-

ine-General Command, an extremist Palestinian guerrilla faction, said in Damascus this week that three of the seven missing Israelis were alive and were in the hands of the pro-Iranian Hezbollah "party of God".

Mr Moshe Arens, Israel's defence minister, yesterday dismissed the information. "There is a lot of disinformation in what Jibril said," observed Mr Arens. "In my opinion there is no need to place any trust whatsoever in the words of this man and do not expect additional information from him on our captives and missing."

Hopes fade of quick deal, Page 4

La Bohème with real Bohemians

Paris is swarming with east European visitors, says Alison Maitland

THEY come to Paris on overnight buses with tinned food packed into their bags because they cannot afford the price of a meal. They stay in cheap hotels on the outskirts of the city, or curl up in sleeping bags in the parks.

They drive around slowly in old-fashioned camper vans or buses that squeeze into parking spaces between the air-conditioned luxury coaches from Italy and Germany.

The east Europeans have arrived, and Paris, which already plays host to 8m foreign visitors each year, is struggling to come to terms with this influx of culture-hungry but impoverished tourists. The sheer number of Czechoslovaks, Poles and Hungarians has caused surprise, even though France opened the floodgates by lifting visa restrictions last year.

Alena and Zdenek Musil, who come from near Prague, are installed with their 11-year-old son and five other Czechoslovaks in a small bus a few yards from the Eiffel Tower. This is their home for 10 days.

They have brought all the food they need with them, in an elderly refrigerator. They cook with a small microwave oven, wash with a makeshift shower hose, and sleep in the stifling heat in tiny bunks barely big enough for a child.

For the privilege, they have paid 7,300 crowns - two and a half times the monthly average wage in Czechoslovakia. They may not bring out more than 5,000 crowns each per year - the cost of just one night's stay in a smart Paris hotel.

What little they spend goes mainly on seeing the sights. "We want to go to the Eiffel Tower, the Louvre and the galleries," says Alena, a farm manageress. "We buy a few things - maybe ice cream or cold drinks - but not too much. Here everything is too expensive for us."



Tin can alley: eating out in Paris has its own style for the new Bohemians

The Musil family are relatively fortunate. Many young east Europeans have so little money that they sleep on a night bus to Paris, spend a day or two in the capital, then return home by overnight bus.

They tour the sites on foot in the August heat, unable to afford the métro or an overpriced litre of bottled water at the refreshment stalls. Those who sleep on park benches risk being moved on by the police or having their passports and meagre possessions stolen by thieves during the night.

The Paris authorities admit to being caught unaware by the size of the influx. No one can say exactly how many visitors have come this summer, although some estimates put the number of Czechoslovaks at 200,000.

Mr Jacques Chirac, the

mayor of Paris, wrote to the city's police chief at the beginning of August expressing concern about the several hundred campers staying illegally in the Champ de Mars beside the Eiffel Tower or on the outskirts of the official 2,500-place campsite in the Bois de Boulogne.

He asked the police to apply the ban on camping and caravanning in the city's parks and gardens as strictly possible. "The most prestigious sites of Paris currently look deplorable," he complained.

Mr Chirac's staff stress that the measures are not anti-east European - it just happens that most of the illegal campers are from those countries.

Ordinary Parisians vary greatly in their response to the east Europeans. One woman, exasperated at the sight of a family frying up their breakfast in the back of their camper van in a side street near the Louvre, went off to find a traffic warden, declaring that it was "scandalous".

But a taxi driver, scolded at what he saw as intolerance. "She's probably one of those women who lets her dog foul the pavement," he said. Defending the right of the easterners to western culture, he blamed the city authorities for not providing enough campsites.

"It's quite a worrying problem," admits a member of Mr Chirac's staff. "Some thought that most of the illegal campers are from those countries.

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FINANCIAL TIMES COMPANIES & MARKETS

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Friday August 16 1991

IMI

for building products, drinks dispense, fluid power, special engineering, refined and wrought metals.
IMI plc, Birmingham, England.

INSIDE

Battle for Fairfax draws to end

The Melbourne-based Australian Independent Newspapers consortium is the favourite to win the bid battle for the Fairfax newspaper group after winning the support of Australia's two biggest financial institutions. Page 18

Dispute halts coal shipments
Great Western Resources, the London-quoted US coal, oil and gas company, has suspended shipments to a customer responsible for almost 53 per cent of total group revenue in a legal dispute over supply contracts. Page 22

Chilean miners reject offer

The two-week old Chilean copper mine crisis深ened yesterday with the surprise rejection of union members of the latest contract offer by the Chilean Copper Corporation. Page 24

UK trust raises dividend
Forsyth & Colonial, the UK's largest investment trust, yesterday raised its interim dividend by 2 per cent, after a strong first half in which net asset value rose by 24 per cent. Page 22

Brussels takes stock

Set by financial difficulties, the city fathers of Brussels have considered selling the 19th century stock exchange building. Unfortunately the most likely buyer - the bourse - is equally strapped for cash after a fall in trading volume, a costly fire and high start-up costs for its new Belgian futures and options exchange. Page 20

From scourge to saviour

Once maimed for adverse their effect on Tokyo's trading, foreign investors may turn out to be the saviours of the Japanese stock markets. With confidence damaged by recent scandals, Japan's investors are now being urged to follow the investment strategies of overseas buyers. Back Page

Strong half for San Miguel

San Miguel, the Philippine food and beverage group, saw net income for the first six months of 1991 climb to 1.52bn pesos (\$57m) from 1.04bn pesos over the comparable period. Page 19

Hickson falls 44%

Redundancy costs and losses in the non-core floor covering business were among the causes of a 44 per cent fall in interim pre-tax profit at Hickson International, a former acquisitive chemicals concern. Page 22

Correction: Robert Maxwell

In yesterday's Financial Times, it was incorrectly reported that Goldman Sachs held shares in Maxwell Communication Corporation and Mirror Group Newspapers as collateral for loans to Robert Maxwell personally. In fact, the loans were made to Robert Maxwell Group, a company formed as a vehicle for activities formerly carried on by Mirror Group Newspapers but which were separated out on the MGN flotation.

Market Statistics

	Base lending rates	32 London traded options	21
Benchmark Govt bonds	18	London traded options	21
FT-A indices	19	Management fund service	21-22
FT int'l bond svcs	20	Money market funds	21
Financial futures	21	New int'l bond issues	18
Foreign exchange	22	World commodity prices	24
London account issues	23	World stock mkt indices	22
London share service	25-27	UK dividends announced	22

Companies in this issue

	18 GT Western Resources	22	
Akibaibank	18	GT Western Resources	22
Arcade Shipping	18	HTV	21
Blagden Industries	18	Harvey Nichols	21
Bond Corp.	19	Hees Int'l Bancorp	19
Cargo Control	20	Hess Corp Int'l	21
EMC Group	21	Johnson Grp Cleaners	21
Fairfax	19	Media Int'l Green	21
Flogas	21	Miniscribe	21
Food Industries	18	Molynx	21
Foreign & Colonial	21	Salomon Brothers	22
TWA	22	Substech Speakman	22

Chief price changes yesterday

FRANKFURT (DM)	Martin Lynch	42	-		
Fluor	2770	+ 10	Salomon Bros	414	- 12
Gilge Corp	271	+ 12	Storage Tech	414	- 12
General	522.5	+ 6	Wal-Mart Star	594	- 12
Heinkel	1338	+ 31	TOKYO (Yen)	-	-
Hess	320	- 11	Hiscox	1200	+ 70
Hornbach	225	- 16	Hufschmid	681	- 44
Interim York (D)	17	+ 7	Krauss	545	- 75
Itt	175	- 20	Kupper Corp	1200	- 120
Itt Corp	174	- 2	Liquor Class	1200	- 120
Paris closed. New York prices at 12.30pm			Tot	223	- 55

LONDON (Pence)	MS Corus	249	+ 11		
AET	540	+ 20	Scorpio	95	+ 11
Samrat (H)	53	+ 11	TBB Chemical	140	+ 11
Shaw	973	+ 45	Storage Tech	414	- 12
Cental (TV)	863	+ 48	Tokio	673	- 18
Clarke (T)	163	+ 14	Tot	331	- 5
Croda	154	+ 7	Usci	212	- 10
Dawsongroup	25	+ 26	Watson	33	- 6
Eyned	110	+ 11	Wet	45	- 5
Ward Int.	105	+ 11	Wolters	80	- 5
Legal & Gen.	459	+ 13	Wynn	80	- 5
McKinsey	305	+ 12	Ultimex	203	- 11

COMPANIES & MARKETS

Friday August 16 1991

London Stock Exchange criticises US executives for share dealings

Mountleigh directors censured

By Andrew Boag in London

TWO US executives were publicly censured yesterday by the London Stock Exchange for their share dealings in Mountleigh Group, the deeply indebted British property and retail company of which they are directors.

Mr Nelson Peltz and Mr Peter May, former associates of Mr Michael Milken, the fallen US junk bond king, were criticised for selling shares in the group less than two months before it announced a £95m (£161m) annual pre-tax loss and launched a controversial £260 rights issue on July 5.

The two US directors, who bought control of the company from Mr Tony Clegg in 1988, sold an 11.27 per cent stake to the Gordon Getty Family Trust on May 20 at 100p per share, a 20p premium to the market price.

The shares fell sharply from 54p to 36p when the two-for-one rights issue was announced at 25p per share. Last night the group's shares had already closed down 1p at 24p before the Stock Exchange made its statement.

The exchange's quotations panel also said that Mr Clive Strowger, chief executive of

Mountleigh, should be censured for failing to consult the exchange before consenting to the transactions.

The exchange said the directors had breached its model code of conduct by dealing in a close period, while in possession of price-sensitive information, and by failing to consult the exchange.

However, the panel did not consider there was any intention to mislead, indicating this was not a case of market manipulation, punishable under section 47 of the Financial Services Act.

These were off-market transactions so the question of insider dealing also does not arise. The Department of Trade and Industry was not available for comment but it is unlikely the authorities will pursue the matter much further.

Mountleigh said last night that all three directors rejected the exchange's "unfounded and unwarranted" criticism and would respond to the exchange.

Their actions had been cleared with Herbert Smith, a leading City of London firm of solicitors, and were entirely proper.

Mountleigh, which owes a net £210m, told the exchange severe cash constraints caused it to consider the rights issue. It maintained that at the time of the share sale no decision had been taken to bring forward the results announcement and the company's financial situation made the circumstances of the sale exceptional.

The rights issue closes at 3pm on Monday. The Stock Exchange said it felt it was important it should make its views clear before shareholders decided to subscribe.

Thomson confident despite 32% fall

By Bernard Simon in Toronto

THOMSON Corporation, the Canadian-owned travel and publishing group, suffered a 32 per cent drop in second-quarter profit. However, the group has noticed a marked improvement in its travel operations in recent months.

The rights issue closes at 3pm on Monday. The Stock Exchange said it felt it was important it should make its views clear before shareholders decided to subscribe.

The recent improvement was reflected in a decline of only 7 per cent in operating profit for the three months from a year earlier, compared with an 82 per cent plunge in the first quarter.

Thomson Travel, Britain's largest tour operator, bounced back to a \$32m operating profit in the second quarter from a loss of \$49m in the previous three months when business was hit hard by the Gulf war.

The company painted an encouraging picture of the short-term outlook, due partly to the collapse of its major competitor, the International Leisure Group.

Thomson Tour Operations has boosted the number of holidays available for summer 1991, and the company said sales were likely to exceed last year's level.

Early demand for winter holidays was "encouraging". This improvement prompted Britannia Airways to defer the sale of some of its aircraft.

Operating profit of the information and publishing division, centred in the US and Britain, dipped to \$76m from \$86m.

The worst-hit businesses were UK regional newspapers and the specialised information and publishing group, which continue to suffer from the steep decline in advertising revenues.

North American newspapers are still feeling the pinch of recession, with advertising lineage down 6.9 per cent in the first half of this year, compared with a year earlier. Circulation is also down.

The company said however, that "there are signs that markets are stabilising."

Thomson's cash flow will be significantly boosted in coming years by a decision by a Thomson family company to extend the period during which it takes dividends in the form of shares rather than cash.

The controlling shareholders have extended their participation in the company's dividend reinvestment plan to June 1997 from mid-1992. A Thomson official said yesterday that this decision could lift cash flow by between \$70m and \$80m a year.

Sweat and toil for Ultramar managers

Deborah Hargreaves reports on why the diversified oil and gas company has upset institutional investors

THE oil price might have been at the back of Mr John Darby's mind in the past month as the chairman of the National Home Loans board sought to protect the mortgage lender from the fall-out of the ECCL collapse.

But on Wednesday he was forced to announce a wide-ranging management review, this time at Ultramar, the oil and gas company, which he also chairs and where weak oil prices caused a stock loss of nearly £50m (£84.5m), pushing the group into a £21.6m loss for the first half of the year.

Investors, long perplexed by the direction of the company which does not fit easily into any oil industry category, are eager for corporate change.

Mr Darby has promised to look at all parts of the diversified company's business to ensure that all can pay their way and, if not, they could be put up for sale.

"We will make all assets under our control sweat," he said, as part of an attempt to reduce the company's debt-to-equity ratio which rose this year to 87 per cent from 77 per cent. Mr Darby wants to reduce debt to bring gearing down to between 65 per cent and 70 per cent in the next six months.

The company must also boost its cashflow which fell by two-thirds in the first half to £31.7m from £83m last year. Mr Darby is keen to blame this on the \$4.5bn stock loss caused by the fall in oil prices, pointing out that when the effects of stock losses are stripped out, the company's profit rose by just under £30m.

He is eager to get this message across to a disgruntled band of institutional investors who have pushed Ultramar's shares down by more than 30 per cent this year. But some institutions have become so alienated by the management style of Mr Darby, analyst at

Nomura International. "There appears to be an inability to read what's happening in the business and to respond to it rapidly."

Ms Baker points to the fact that Ultramar has suggested it may now sell many of the Canadian petrol stations it acquired last year from Conoco as evidence of management's indecision. "There is not much else to sell," she said. "They've already made a lot of disposals cutting into the fat acquired in the expansion of the 1980s."

Mr Darby counters claims of management indecision and a lack of clear strategy: "Since 1987 we have shown a 28 per cent compound growth in earnings per share. Our strategy is to build our core oil and gas business in four main areas. The upstream may become a fifth business."

One fact that focused the annoyance of the institutions more than anything else was Ultramar's decision to proceed with a dividend increase of 17 per cent for last year - a decision announced in March when the scale of this year's downturn must have been apparent.

With the company failing to raise the interim dividend of 3.5 pence a share this week, the outlook is for a flat dividend this year. "We made the decision to raise the dividend in light of a more optimistic forecast for 1991 when we did not expect the recession in Canada and California and the stock overhang to bite so severely," Mr Darby insists.

Disgruntlement has also focused on the rate of directors' remuneration from share options and pension payments last year when payments to the directors' pension scheme leapt to £2.6m from £1.5m the previous year.

With operational management in New York and financial control in London, analysts are concerned about management inefficiency.</

INTERNATIONAL COMPANIES AND FINANCE

Glynwed points to recovery after weak results

By Paul Cheeseright, Midlands Correspondent

THE market value of Glynwed International, a barometer of the UK engineering sector, rose yesterday by nearly 12 per cent in abnormally heavy trading as investors disregarded a disappointing set of trading figures and scented the possibility of recovery from recession.

Mr Gareth Davies, the chairman, encouraged that view. "All we're signalling is that in some sectors we're coming out and in other ones we've bottomed," he said.

He warned that "the timing and pace of recovery in the UK is still uncertain" but added: "Glynwed has now withstood the worst, and the second-half performance will show an improvement over that of the first six months."

Pre-tax profits of the Birmingham-based group for the first half to June were a mere £10.4m (£17.4m), compared with £40.4m in the 1990 first half.

Glynwed is dipping into reserves to cover the full costs of both an interim dividend maintained at 4.15p and further business closures.

But the share price jumped to close 25p up at 25p, taking the value of the group to more than £514m.

The market was relieved that rumours of a rights issue had been laid to rest. It took the fact that the dividend had not been cut as a sign of confidence.

With 86 per cent of its sales in the UK, Glynwed is more exposed to the domestic market than other major British engineering groups. What is happening is that the sectors first into the recession, such as home products, are now recovering and sales have been improving for three months.

Although Glynwed's plastics division and its engineering business have been holding up well, the tubes and fitting business is running at a loss, the demand for engineering steels is low and the depressed construction industry is holding back the sale of iron products.

The first-half figures reflect low demand and tighter margins.

Glynwed responded by rigorous cost cutting: this led to 900 redundancies in the UK and reduced the domestic workforce to 10,500. Further closures of peripheral businesses are on the way.

Lex, Page 16

Aktivbanken earnings decline to Dkr54m

By Hilary Barnes in Copenhagen

AKTIVBANKEN, the banking arm of the Topdanmark insurance group, yesterday announced that pre-tax profits were down to Dkr54.69m (\$8.13m) from Dkr60.90m.

However, the company described it as "a significant operating improvement". In the second half of last year the company returned a substantial loss which pushed the group into a Dkr36m deficit for the year.

A big improvement in the value of the securities and foreign exchange adjustments to Dkr150.4m from Dkr56.9m last

year was a main factor in the improvement in the bank group's first-half improvement. Some Dkr1.6m of this arose from currency adjustments, which indicated that the bank had consolidated its position as a significant participant in foreign exchange markets, said the interim statement.

Net profits from interest and fee income were down from Dkr970.2m to Dkr460.2m.

Bad debt provisions increased from Dkr8.6m to Dkr118.9m, reflecting continued poor business conditions in Denmark with bankruptcies running at a high level.

Executives stand their ground as Salomon flak flies

Patrick Harverson examines the leading US securities house's cool response to a financial scandal



John Gutfreund, left, and Thomas Strauss – standing firm under pressure to resign investigating Salomon's activities in the bond markets.

The extent of Salomon's activities are only now coming to light. It has admitted to a four-month delay in reporting the rule violations; that it exceeded Treasury limits on four separate occasions; that customer orders were falsified (one false order for \$1bn was blamed on a practical joke that went wrong); and that it regularly lied about the quantities of securities it had traded so that its chances were improved of being allocated enough new securities to satisfy customer demand.

The growing list of misdemeanours has put the senior management of the firm under pressure to resign. Although two managing directors in charge of the Treasury securities trading desk, Mr Paul Mozer and Mr Thomas Murphy, have been suspended, Mr Gutfreund, Salomon's chairman, Mr Thomas Strauss, its president, and Mr John Meriwether, the vice-chairman, are standing firm.

The absence of senior resignations has not surprised those familiar with Salomon. Mr Michael Lewis, the former Salomon trader who wrote

in *Liar's Poker*, a revealing account of his time at the firm during the 1980s, said on Wednesday that almost anything could happen and the chairman did not have to take responsibility for it. "If this had happened at a Japanese firm, Mr Gutfreund would have been asked to resign."

There is a feeling on Wall Street that Salomon may have originally underestimated the impact its admissions might have, both on its own reputation and business, and on the regulatory

authorities.

The \$2.200bn US government bond market is the biggest financial market in the world, with well over \$100bn in securities traded every day. The process of issuing new Treasury securities is how the US government raises money for its budget, and any instance of tampering with that process is viewed as highly serious, no matter how big the firm.

As the biggest primary dealer in US government securities, some have argued that Salomon will escape severe censure. The Treasury relies heavily on the big dealers to provide liquidity in the bond market, and any action that hinders

Salomon's ability to operate in the market could ultimately raise Treasury funding costs.

However, the authorities will not want a breach of the rules to pass without some disciplinary action being taken. It is possible that Salomon will be stripped of its status as a primary dealer allowed to trade government bonds directly with the Fed. A more likely and less severe punishment would be the firm's temporary disbarment from Treasury auctions, probably accompanied by a multi-million dollar fine.

Yet Salomon also faces possible criminal fines because of the fraudulent customer orders, and potential civil damages if shareholders and market dealers go ahead with their threat to sue the firm for fraud.

The effect of the scandal on Salomon's bond business cannot be gauged yet. Rival dealers have already been working hard at persuading Salomon's customers to defect. Few would probably want to jump ship. For an institution regularly investing in large amounts of government bonds, Salomon is a powerful ally. Its muscle in the market – derived from the very ability to dominate new issues that has got it into trouble – means clients stand a better chance than their competitors of getting new securities at the price and in the size they require.

Investment managers at big funds are too hard-nosed to think of shunning Salomon because the firm threw its weight about too heavily in the market. The views of an investment officer at one of the state public pension funds summed it up last week when he said the fund would continue to do business with Salomon "when it's to our benefit". If, however, Salomon loses its primary dealer status, customers could leave in droves.

Yet the effect of defections on the bottom line would not be catastrophic. The bulk of the firm's bond trading profits are generated by business done on its own account. The firm is able to rely so heavily on proprietary trading because it is prepared to risk committing vast amounts of its own capital to the market.

The greatest impact of the Salomon scandal could yet be on the entire primary dealer community. The 1986 Government Securities Act is due up for re-authorisation in October, and in light of Salomon's actions it seems likely the SEC will ask Congress to grant it greater supervisory powers over government bond market practices.

For the chocolate division, operating profits increased 14 per cent to Nkr124m. For confectionery, operating profits rose to Nkr16m, also a 14 per cent increase, while for snacks a 13 per cent rise in operating profits to Nkr51m was posted.

Freda Marabou said that for the "other" products division a 16 per cent increase to Nkr7.6m in operating profits was achieved.

In the first six months of this year the company invested Nkr167m in chocolate production, including a new chocolate factory in Belgium.

Arcade Shipping rejects offer for drilling stake

Reading & Bates' offer to acquire its 42.6 per cent holding in Arcade Drilling, its major subsidiary, was rejected.

Reading & Bates proposed a share exchange on undisclosed terms as consideration for the stake in Arcade Drilling and re-invest the funds in shipping.

Mr Lind further warned shareholders that there is considerable risk that Reading & Bates may use its position "to the detriment" of other shareholders.

An extraordinary general meeting will be held on Sep-

tember 9 when the fate of the company is expected to be

thereby increasing the total number of shares under Reading & Bates' control," Mr Lind said.

Exacerbating Arcade's situation is the fact that Sonat Inc, a US company listed on Wall Street which owns Sonat Offshore, a major competitor to

Reading & Bates, also owns 22 per cent of the shares in

Arcade Drilling.

Group turnover increased by 14 per cent to Nkr2.66bn from Nkr2.38bn while earnings per share rose 10 per cent to Nkr7.40 from Nkr6.72.



All these securities having been sold, this announcement appears as a matter of record only.

New Issue

August, 1991

TOPY INDUSTRIES, LIMITED
U.S.\$100,000,000
4 5/8 PER CENT. GUARANTEED NOTES DUE 1995 WITH WARRANTS

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Fuji Bank, Limited

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

Fuji International Finance PLC

Barclays de Zoete Wedd Limited

Kankaku (Europe) Limited

ABN AMRO

Bayerische Landesbank Girozentrale

Robert Fleming & Co. Limited

Kleinwort Benson Limited

LTCB International Limited

Mito Europe Limited

Salomon Brothers International Limited

Swiss Volksbank

S.G. Warburg Securities

Morgan Stanley International

IBJ International Limited

Yasuda Trust Europe Limited

Baring Brothers & Co., Limited

Crédit Commercial de France

Goldman Sachs International Limited

Kyowa Saitama Finance International Ltd.

Merrill Lynch International Limited

Okasan International (Europe) Limited

J. Henry Schroder Wag & Co. Limited

Tokyo Securities Co. (Europe) Limited

This announcement appears as a matter of record only.

New Issue

15th August, 1991



Nippon Stainless Steel Co., Ltd.

U.S. \$100,000,000

4 5/8 per cent. Guaranteed Notes 1995

with

Warrants

to subscribe for shares of common stock of Nippon Stainless Steel Co., Ltd.
The Notes will be unconditionally and irrevocably guaranteed by

The Sumitomo Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Daiwa Europe Limited

Morgan Stanley International

LTCB International Limited

ANZ Merchant Bank Limited

Banque Bruxelles Lambert S.A.

Cazenove & Co.

Dai-ichi Europe Limited

Goldman Sachs International Limited

Meiko Europe Limited

Mitsubishi Trust International Limited

The Nikko Securities Co., (Europe) Ltd.

Nomura International

Société Générale

S.G. Warburg Securities

Sumitomo Finance International Limited

Swiss Bank Corporation

Sumitomo Trust International plc

Banca del Gottardo

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Lehman Brothers International

Merrill Lynch International Limited

NatWest Capital Markets Limited

Nippon Credit International Limited

Salomon Brothers International Limited

Taiheiyo Europe Limited

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

AIN consortium cements lead in Fairfax bid stakes

By Kevin Brown in Sydney

An all-Australian consortium bidding for the Fairfax newspaper group appeared to have cemented its lead over three rival consortia yesterday after attracting further institutional support.

The Melbourne-based Australian Independent Newspapers (AIN) consortium became favourite to win the race for Fairfax on Wednesday, after winning the crucial support of the AMP Society and National Mutual Life, Australia's two biggest financial institutions. Mr Simon McKeon, a member of the Macquarie Bank team which is advising AIN, said further institutions had offered their support, but would not disclose their identities.

AMP, National Mutual and Commonwealth Fund Management, leading funds manager, are each thought to have

put up to A\$50m (US\$33m) to finance the acquisition of Fairfax, which includes the Sydney Morning Herald, The (Melbourne) Age and the Australian Financial Review.

AIN has put into its consortium, which is backed by the London-based ABE Group, said it was still a viable bidder. In spite of reports it would withdraw following its failure to attract institutional support.

The Melbourne-based Australian Independent Newspapers (AIN) consortium became favourite to win the race for Fairfax on Wednesday, after winning the crucial support of the AMP Society and National Mutual Life, Australia's two biggest financial institutions.

Mr Tony O'Reilly, the Irish media proprietor who is also chairman of Heinz, the US foods group, flew into Melbourne last night, sparking speculation that his Australian Provincial Newspapers consortium would seek to amalgamate with AIN.

Mr O'Reilly, who is also chairman of the Macquarie Bank team which is advising AIN, said further institutions had offered their support, but would not disclose their identities.

AMP, National Mutual and Commonwealth Fund Management, leading funds manager, are each thought to have

got it into the new consortium.

Mr Chris Corrigan, chairman of the Australian Financial Review, was not available for comment.

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INTERNATIONAL CAPITAL MARKETS

DTB announces launch of two options contracts

By Katharine Campbell in Frankfurt

THE Deutsche Terminbörse (DTB), the German electronic futures and options exchange, today expands its range of instruments with two new options contracts, one of which represents a direct challenge to Liffe, the established London derivatives market.

The option on the Bund contract complements the DTB's Bund futures contract, introduced last November. "We are enlarging our product range which will also lead to a still higher liquidity of the underlying," Bund futures market, "Mr Rolf Breuer, chairman of the DTB and Deutsche Bank director forecast yesterday.

While volume has climbed steadily in the DTB futures product, partly as German banks have introduced new customers to the product, it has still failed to shift much business from London, where the contract was already well established. Liffe also has an increasingly successful option on the Bund future.

In a further effort to stimulate business in the home instrument, the DTB has announced it is temporarily cancelling transaction fees on the Bund and offering a reduction on those levied on the new option on the future, although

market participants remain sceptical as to the efficacy of such measures.

An option on the DAX index of 30 blue chip stocks will also be introduced today. It is expected to appeal to retail, as well as institutional investors.

While the Swedish exchange OMX has already launched an option on a German index, the DTB contract is the first based on the widely followed real time DAX index.

INTERNATIONAL BONDS

But the sector has been starved of liquid offerings.

Only sovereign and supranational paper, for borrowers such as the European Investment Bank, offers real liquidity. Few Japanese names are actively traded. So the arrival of a benchmark for a Japanese government-guaranteed bond is likely to be welcomed.

Yield spreads in the sector have become very tight, due to the strong level of demand combined with lack of supply.

The benchmark World Bank issue, due 2001, is currently yielding just a few basis points above the comparable Japanese government bond (the no. 129, benchmark). The deal could well be priced at a yield level between the World Bank and the JDS, which would be considered feasible, if rather on the aggressive side.

Activity in the Eurobond market was subdued, with many European markets closed yesterday and today for Assumption day holidays.

Mitsubishi Estates launched a Y30bn issue yesterday via Yamaichi Int'l. The deal was pre-placed and will not be actively traded. Elsewhere, in the US Treasury bond market, a Y1.75bn 10-year issue of subordinated notes. The deal was bid at less than 98, within fees of one point.

• KANSAIIS-Osaka-Pankki, the Finnish bank, is launching a company to handle Kansallis Meklari to broker securities and derivative instruments.

The firm would specialise in the technical execution of transactions, KOP said.

The result, according to bankers, was instant damage to the nascent secondary market which the government wanted to create as a vehicle for moving from administered interest rates towards a market driven system.

GOVERNMENT BONDS

Concern that the 1/4 point rise in the Lombard rate may not be sufficient to curb credit or wage inflation has led to speculation that the Bundesbank may be forced to raise rates again in the future.

The Liffe bond futures contract opened at 85.81 and rose to a high of 85.86 before closing at 85.05.

The Bundesbank's increase for 30-year government bond was down 1/2 at 104.64, yielding 8.105 per cent. The two-year note was unchanged at 100.00, yielding 6.338 per cent.

There had been concern in the markets that a significant increase in the Lombard rate could delay further cuts in the UK base rate.

However, yesterday's 1/4

Brussels bourse takes stock of its finances

Andrew Hill examines a series of difficulties besetting the small exchange

THE Brussels city authorities want to enlist God and Mammon to bolster the Belgian capital's finances: in an attempt to raise BFr2bn (\$55.9m), a prominent Brussels burglar announced last week that he would consider putting the 19th century stock exchange building and the church of Saint Catherine up for sale.

This novel fund-raising policy – throwing out the money-changers and the temple – has caused some amusement in the news-starved Belgian press. But proposals that the bourse should buy the building it occupies for a bargain price of BFr500m have a hollow ring for the stock exchange authorities, who are themselves looking for ways to improve their finances.

"We're having a certain number of problems and we're trying to find solutions," admitted Mr Walter Van Glabbeek, bourse vice-president.

Chief among those is a fall in revenue. In spite of a flying

start to the year, Brussels, in common with other small stock exchanges worldwide, has been hit by a drop in trading volume. Income from brokers who use the exchange's computer trading system has fallen as a result and the bourse is said to be running a small deficit.

There are, as Mr Van Glabbeek puts it, "other elements" unique to Brussels. A fire severely damaged the stock exchange building at the end of last year and the bourse, though insured, has had to bear some of the cost of replacing lost or damaged equipment.

At the same time, the stock exchange is carrying half the costs of starting up a new Belgian futures and options exchange, Belfox. The planned March launch was delayed and may take place next month.

The bourse is also under pressure from its members who have begun to leave the pain of the country's "Little Bang" – a programme of stock

market reforms introduced on the eve of last year's stock exchange fire.

Among other things, the reforms broke the stockbrokers' monopoly of exchange business and improved the negotiability of Brussels' notes.

• The bourse is said to have

little sympathy for their

smaller counterparts. increase in charges will be pushed through, despite the anguish of the smaller brokers.

"I think that the solutions will be found within the next three or four weeks," said Mr Van Glabbeek.

• For the prospect of setting the roof over their heads, the bourse authorities could theoretically set up anywhere in central Brussels. Indeed, after the fire, a number of alternative sites were considered. But with the bulk of the restoration work already completed and the exchange computers about to be reinstalled in the 19th century building, the bourse would clearly rather stay put.

"In the extreme case that we are obliged to leave these premises, I think the buyer will have to pay for the reorganisation," maintains a stoical Mr Van Glabbeek.

It is clear that whatever happens, the brokers who make up the bourse governing body will drive a hard bargain.

Pakistan bank restrictions

FOREIGN banks operating in Pakistan face restrictions on their holdings in government bonds or risk stiff penalties. Reuter reports from Islamabad.

One US banker said several banks were waiting on the sidelines to pick up government federal investment bonds (Fibs) as over-exposed institutions were forced to sell.

Most foreign banks surveyed said their holdings were below the ceiling of 15 per cent of time and demand deposits established by the central bank, the State Bank of Pakistan (SBP).

SBP imposed the restriction in May, only three months after beginning auctions of the three-, five- or 10-year Fibs and

trying to foster a secondary market in government securities. The SBP said it was forced to move because, instead of acting as primary dealers, the banks bought the bonds on their own behalf to gain returns of up to 15 per cent, compared with less than 9.5 per cent for six-month Treasury bills.

Of Rs34bn (\$1.38bn) worth of Fibs in circulation, Rs28bn were held by banks, the SBP said.

The result, according to bankers, was instant damage to the nascent secondary market which the government wanted to create as a vehicle for moving from administered interest rates towards a market driven system.

Concern that the 1/4 point rise in the Lombard rate may not be sufficient to curb credit or wage inflation has led to speculation that the Bundesbank may be forced to raise rates again in the future.

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However, yesterday's 1/4

yesterday's declines were not seen as a change in underlying market sentiment.

Federal funds traded at 5/8 per cent, recovering from overnight jitters linked to the fact that Mr John Lawler, a Federal Reserve Board governor, had commented in New Zealand that the Federal

funds rate was being targeted

See Lex

point rise in the Lombard rate was well received in the gilt market as traders said that the increase was too small to affect sterling and therefore would not restrict further interest rate cuts in the UK.

News that average earnings increased by 8.25 per cent in the year to July, down from 8.75 per cent in the year to June was taken as a sign that inflation is coming down, traders said.

Traders said that they expected that the Dutch finance ministry would announce a new issue of 10-year bonds with a coupon of 8.4 per cent today.

• UK government bond prices rose in response to favourable wage data and the Bundesbank's decision to raise the Lombard rate by only a 1/4 point to 9.25 per cent.

It had been widely expected that the Lombard rate would be raised by a 1/4 point to 9.5 per cent in order to help curb German inflation, currently running at 4.4 per cent.

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UK COMPANY NEWS

Niche market success for Hong Kong businessman

Angus Foster profiles Dickson Poon, the new owner of Harvey Nichols



Dickson Poon: looks for quality brand names

LIKE MANY Asian success stories, Mr Dickson Poon's started with a loan from his family.

In 1980 Mr Poon borrowed HK\$55m from his father, a wealthy Hong Kong watch retailer. He opened his first shop in Central, the colony's shopping and financial district, and went on to acquire the rights to distribute premium Western brands, namely Charles Jourdan and Hermes. As Hong Kong consumers became increasingly affluent and image conscious through the 1980s, Mr Poon's timing was astute.

Ten years later his main company, Dickson Concepts, made net profits of HK\$23m (£17m) for the year to March 1991, from turnover of HK\$2.2bn. It has built up a list of quality brand names and in 1987 bought ST Dupont, the French company famous for its lighters and pens. Mr Poon's private interests, about which he is reticent, include D&B Films, possibly the second largest film producer and distributor in south-east Asia, roughly 20 per cent of Hong Kong's cinemas and various property and other assets.

"The secret of our business philosophy, if there is one, is to identify market niches. By so doing, if we are able to find an angle others cannot identify, which may seem to be a saturated market place all of a sudden becomes very successful," Mr Poon said yesterday.

Mr Poon seems to have acquired his accent - tinged

Dickson Concepts now derives less than half its profits from Hong Kong and the company has moved on to other emerging Asian markets as well as Europe. Profits in Japan are expected to increase rapidly from about HK\$23m last year as a licensing and franchise agreement signed between ST Dupont and Marubeni gets underway.

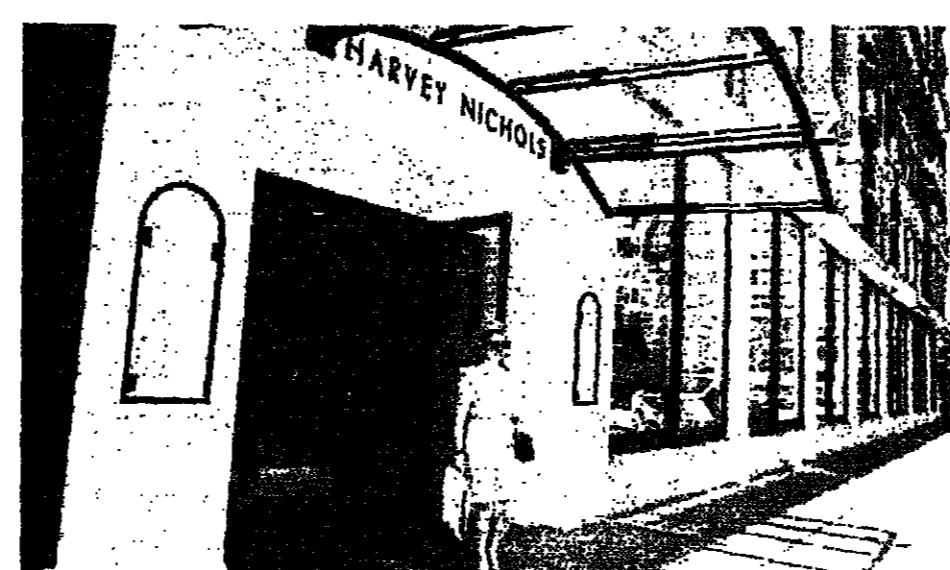
Profits last year actually fell for the first time due to the Gulf crisis and fewer tourist arrivals in Hong Kong, but are expected to rise again as consumer spending picks up. After doubling profits each year in the late 1980s, growth will be much slower.

Mr Poon said he was attracted to Harvey Nichols because it has a "great name" and an international image. "It could offer excellent potential for development as a brand. We want to further internationalise and expand it," he said.

In Hong Kong, Mr Poon is renowned for his style and occasional lavishness. Last year he threw one of the colony's most talked-about parties. His lavish invitations became de rigueur for the mantelpieces of Hong Kong's tycoons and jet set.

All this for a man who is only 35 and looks even younger. He says he works hard, enjoys exercise and considers work to be his hobby. "It wasn't really a failure, we came out of it breaking even," he said.

But in 1985 the Burton Group won control of



The well-groomed Knightsbridge store has gained a certain cachet from royal patronage

LATEST OWNER COMES THROUGH THE DOORS OF HARVEY NICHOLS

HARVEY NICHOLS, the well-groomed Knightsbridge department store which was sold by Burton Group yesterday for £60m, has had a long and varied history. But in recent years it has become almost embedded in the social fabric of the British upper classes, writes John Thorncroft.

For a long time the store was regarded as something of a poor relation to its neighbour, Barrods. But Harvey Nichols gained a certain cachet when it became known that the Princess of Wales shopped there and in the 1980s it evolved into a haunt for Sloane Rangers.

The business was founded as a linen shop by Mr Benjamin Harvey in 1813, who bequeathed it to his daughter on his death in 1820. She formed a partnership with a Colonel Nichols (hence the name) and built up the business selling oriental fabrics and couture gowns.

The company moved to its site in Knightsbridge at the turn of the century and became part of the Debenhams empire in 1919.

But Harvey Nichols' performance never matched Burton's high early expectations and the store has been hit by the downturn in consumer spending.

Following Sir Ralph's departure last November, Harvey Nichols was quiet put up for sale as Burton chose to concentrate on its core high street operations.

The Harvey Nichols premises, has a selling area of 223,800 sq ft and has been valued at £35m.

But the new owner, Mr Dickson Poon, believes the business has still greater value as an international brand and looks set to make the Harvey Nichols name more familiar to shoppers in the rest of the world.

the store following its controversial £550m takeover of Debenhams.

Sir Ralph Halpern, who was then chairman and chief executive of Burton, lavished much attention on Harvey Nichols. Heavy investment was made in refurbishing the interior and broadening its product range.

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High costs sully Johnson Grp

By Peggy Hollinger

RISING COSTS and the effects of recession pushed interim profits down 14 per cent at Johnson Group Cleaners, one of the world's biggest dry-cleaning groups with more than 1,100 branches in the US and UK.

Mr Terry Greer, chairman, said the result was satisfactory in light of the severe economic downturn worldwide. Pre-tax profits for the six months to June 29, after property disposals of £27.1m (£35.9m), fell from £9.6m to £8.2m on turnover up from £76.1m to 77.4m.

"Costs are rising across the board . . . and our margins are being squeezed" he said.

The franchise business in

the US - which incurred losses last year - had been hardest hit and several one-off charges were taken for restructuring purposes. "There has been a substantial decrease in the cost base of the franchise business and the losses have been contained," he said.

The group owns 350 branches in the US, 180 franchises, and claims 2 per cent of the market for dry cleaning.

The textile rental operation, which provides workwear contract hire, was the best performer. However, growth was slowest as businesses suffered from recession, said Mr Greer.

An extraordinary charge of £64,000 reflected the costs of

Molynx tops £1m with 37% rise

MOLYNX HOLDINGS, the closed circuit television and environmental control group, lifted sales by 57 per cent and pre-tax profit by 37 per cent in the half year to June 30.

Despite the difficult trading conditions turnover rose organically and by acquisition to £10.5m (£6.9m) while profit reached £1.1m (£0.6m).

Earnings rose marginally to 6.8p (6.7p) as the weighted number of issued shares increased 39 per cent. The interim dividend is 1.3p (1.25p).

Mr Eric Walters, chairman, said in CCTV and security a vigorous and flexible approach in management had been instrumental in achieving acceptable results.

Both companies in environmental control were gaining new orders. New building projects had declined significantly in the UK but marketing efforts had been turned to refurbishment, retrofitting and maintenance sectors, and to the offshore gas and oil installations.

Gearing increased from 50

per cent to 65 per cent at mid year, reflecting normal trading influences, earntown payments, and working capital requirements for two acquisitions.

Merlin Int'l Green net assets decrease

Merlin International Green Investment Trust reported net asset value down to 95.05 per share at June 30 1991, against 93.5p a year earlier.

First-half pre-tax profits dropped sharply from £1.19m to £39.367. Earnings per share were 1.4p (1.1p) but the interim dividend is maintained at 1.5p.

The figures were also affected by restructuring costs as the group pulled out of plastic packaging in the UK and switched towards smaller bottles and containers. Benefits

would follow from these changes, Mr Wilkinson said.

In chemicals, profit fell to £1.5m (£2.01m) on flat sales of £32.2m. A big customer of the Scottish formaldehyde plant had temporarily taken out one production line. Chemicals trading had also been depressed, but there were signs of a weak recovery.

Two acquisitions added £2m sales to the protective equipment side, while unemployment and destocking reduced profit to £471,000 (£69,000).

Interest charges were unchanged at £1.60m and gearing, on net debt of £25m, improved to 34 per cent, against 45 per cent.

NEWS DIGEST

Blagden shows 21% decline

By Jane Fuller

BLAGDEN INDUSTRIES, the packaging, chemicals and protective equipment group based in St Albans, yesterday reported a 21 per cent fall in interim pre-tax profits.

The decline from £8.86m to £5.47m followed a 5 per cent drop in turnover to £109.6m (£115m) in the 26 weeks to June 30.

The interim dividend is again 4.5p, although this was only 1.6 times covered by earnings per share of 7.3p (9.7p).

Mr Tecwyn Wilkinson, chairman and chief executive, said there was confidence in holding the dividend because the second half was expected to see an improvement.

Revamped EMC ahead to £316,000

The revamped EMC Group, which now specialises in media storage and distribution, reported sharply increased profits for the 18 months to March 31.

The taxable outcome, on continuing businesses, amounted to £315,872 (£186,047 in the previous 12 months). Turnover jumped to £7.89m (£3.04m).

Earnings emerged at 4.73p (2.49p) and a proposed final dividend of 1p brings the total for the 18 months to 1.6p (1p).

During the period the group sold a number of loss-making non-core interests. It purchased Kelkuest, which distributes films, in March 1990 for £4.5m and in April this year spent an initial £1m on Novo Communications, an inventory management and storage services company.

Food Industries increases to £4m

Food Industries, which is the subject of a recommended offer from Greencore, increased pre-tax profit from £2.69m to £4.02m (£3.65m) in the first half of 1991.

Mr Alex Spain, chairman, said the maize and grain operations performed at or above budgeted levels.

In addition, surplus funds from the disposal of the dairy division and strong cash flows from operations eliminated all debt and produced significant interest income of £694,000

(payable £1.07m).

He said no buyer had emerged for the jams and preserves division, so operations had ceased and an orderly realisation of assets was underway.

Earnings per share were 8.64p (5.5p). Under the terms of the Greencore offer no interim dividend is to be paid (1.6p).

Merlin Int'l Green net assets decrease

Merlin International Green Investment Trust reported net asset value down to 95.05 per share at June 30 1991, against 93.5p a year earlier.

First-half pre-tax profits dropped sharply from £1.19m to £39.367. Earnings per share were 1.4p (1.1p) but the interim dividend is maintained at 1.5p.

The figures were also affected by restructuring costs as the group pulled out of plastic packaging in the UK and switched towards smaller bottles and containers. Benefits

would follow from these changes, Mr Wilkinson said.

In chemicals, profit fell to £1.5m (£2.01m) on flat sales of £32.2m. A big customer of the Scottish formaldehyde plant had temporarily taken out one production line. Chemicals trading had also been depressed, but there were signs of a weak recovery.

Two acquisitions added £2m sales to the protective equipment side, while unemployment and destocking reduced profit to £471,000 (£69,000).

Interest charges were unchanged at £1.60m and gearing, on net debt of £25m, improved to 34 per cent, against 45 per cent.

Food Industries increases to £4m

Food Industries, which is the subject of a recommended offer from Greencore, increased pre-tax profit from £2.69m to £4.02m (£3.65m) in the first half of 1991.

Mr Alex Spain, chairman, said the maize and grain operations performed at or above budgeted levels.

In addition, surplus funds from the disposal of the dairy division and strong cash flows from operations eliminated all debt and produced significant interest income of £694,000

(payable £1.07m).

He said no buyer had emerged for the jams and preserves division, so operations had ceased and an orderly realisation of assets was underway.

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UK COMPANY NEWS

Hickson tumbles 44% to £10.2m

By Jane Fuller

REDUNDANCY costs and losses in the non-core floor covering business were among the causes of a 44 per cent fall in interim pre-tax profit at Hickson International, the formerly acquisitive chemicals concern.

Hickson also said it planned to sell part of its chemicals operation to reduce gearing. In December this stood at about 130 per cent on net debt of £107m, including £40m of convertible capital bonds.

Mr Ken Schofield, chief executive, said borrowings had increased by between £5m and £10m in the first half to end-June, mostly because of adverse exchange-rate movements on the dollar portion.

Taxable profit fell from £18.3m to £10.2m after £3.4m of exceptional costs. These included between 250 and 300 job losses, about 10 per cent of the workforce.

Mr Schofield said further cuts would be made as the floor coverings arm was licked into shape. The divisional loss was £1.06m (£695,000 profit).

To make it saleable, costs of up to £3m would be incurred. These would probably be accounted for below the line.

The interim figures carried an extraordinary charge of £3.21m to cover losses on Komfort Systems, an office partitioning business that had been sold.



Ken Schofield: further cuts would be made

Mr Schofield said Komfort had only been bought two years ago and the total losses were nearly £2m. "Don't pin that one on me," he said. He only became chief executive in November.

Group turnover fell to £24.11m (£220.2m), which was more than accounted for by disposals. Operating profit was 16 per cent down at £18.4m (£21.96m) and interest charges

increased to £4.32m (£3.66m). In fine chemicals operating profit was relatively stable at £6.9m; performance chemicals fell to £4.6m (£6m); inorganic chemicals advanced to £5.3m (£4.7m); timber chemicals declined to £2.7m (£3.5m).

Earnings per share fell to 5.94p (11.25p) and the interim dividend is held at 2.85p.

Legal action in the US over fire retardant chemicals had

cost £500,000 this year and the settlement could lead to £5m (£3m) being paid out over the next three years.

COMMENT

When Mr Schofield joined the company in late 1988, his first reaction was: "What the hell are we doing in non-chemical businesses?" Considerable management changes have ensued since the acquisitive days between 1985 and 1989, when 19 companies were bought in seven countries. The trouble is that the new brooms have had only limited success in selling non-core businesses so, reluctantly, they are about to sell one of the "less growth orientated" chemicals operations. That, and a rights issue before the year-end would make the balance sheet look much more respectable.

The spread of chemicals businesses - 30 per cent in the UK, 25 per cent in the rest of Europe, 30 per cent in the US - will then look quite attractive, especially under a management intent on making these assets work harder. A full-year pre-tax profit forecast of £22m gives a prospective multiple of 13.8 on yesterday's close of 180p, up 11p. The recovery from last September's low of 104p has probably gone far enough before clarifying the outcome of the cash-raising programme.

The gearing effect allowed F&C to beat the FT-A All-Share Index in the first half of 1991. The rise in net assets to 188.5p between December 31 and June 30 compared with a 12 per cent increase in the All-Share over the same period.

The interim dividend is 1.07p (1p) and directors expect to recommend a final of 2.45p, making the year's total 3.1p (2.9p).

In the first half, money was moved out of the London market with the percentage of the portfolio invested in UK equities reduced from 48 per cent at end-1990 to 40.4 per cent on June 30. The remainder of the portfolio is split between North America 23.5 per cent, Japan 8.4 per cent, Europe 15.8 per cent. Far East 3.8 per cent and others 0.9 per cent.

F&C takes an aggressive currency management approach and benefited by the rise in the value of the dollar over the period.

Mr John Slater, chairman, said: "As the year continues, we would expect world markets generally to move higher on growing evidence of recovery in the UK and US and some progress in the resolution of problems in Germany and Japan."

Total revenue was £25.7m, compared with £21.8m, and earnings per share were 2.19p (1.93p).

Strong first half for Foreign & Colonial

By Philip Coggan, Personal Finance Editor

FOREIGN & COLONIAL, the UK's largest investment trust, yesterday raised its interim dividend 7 per cent after a strong first half in which net asset value increased by 24 per cent.

Growth in assets represented a rebound by F&C, following a disappointing 1990 when net assets fell by 24 per cent. The trust sowed the seeds of its success last year by borrowing money to invest in equities when share prices were depressed by the Gulf crisis.

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Total revenue was £25.7m, compared with £21.8m, and earnings per share were 2.19p (1.93p).

Polish onion provisions leave Sutcliffe Speakman loss at £18m

By Clare Pearson

LAST YEAR'S losses at Sutcliffe Speakman, the ailing carbon company recently in dire financial straits, have turned out to be £17.7m.

This was £2.5m worse than estimated when shareholders agreed a rescue package in May and compared with a £1.25m profit previously.

Further provisions against a now discontinued diversification into dehydrating onions in Poland accounted for much of the difference, said Mr Frank Buckley, recently appointed chairman.

The loss for the year to end-March, struck after 25.1m of exceptional items and a £23.5m below-the-line debit, showed the incoming management adopting a "very prudent approach" said Mr Buckley, who replaced Mr John Bellak,

chairman of Severn Trent Water, two months ago.

The extra provisions comprised £1.14m for a merchanting subsidiary which had been involved in the Polish joint venture and £600,000 for restructuring the ongoing businesses. Also, £700,000 was set aside for debtors and additional write-downs of stock and assets.

On current trading, Mr Buckley said that in the UK "the rebuilding of confidence in terms of both suppliers and customers is progressing satisfactorily". The US companies, which had not been so affected by recent turbulence in the company's affairs, were "significantly ahead of last year".

Sutcliffe survived with the support of its bankers between the suspension of its shares last October and approval of its complex refinancing, when £14m was raised through a placing and offer to shareholders and more than £2m of debt capitalised into preference shares.

The rescue plan, finally approved on May 28, suffered a last-minute hitch when payment of a final dividend had to be shelved because it was disclosed Sutcliffe had had insufficient reserves when it was originally recommended last August.

At the pre-tax line, the loss was £14.5m compared with a £4.61m profit. Turnover was £24.9m (£54.9m). Losses per share were 63.9p (9.5p earnings).

The environmental engineering division was sold last November for £12m, including

debt.

HTV may face takeover bid

By Raymond Snoddy

HTV, the ITV company for Wales and the west of England, could face an early takeover attempt if it retains its franchise in the competitive tenders now being evaluated by the Independent Television Commission.

Two of HTV's rivals which have been outbid by HTV, Merlin Television and the C3W consortium, have had informal talks on the possibility of mounting a joint takeover of original bidder.

Given that HTV's pre-tax profits for 1990 fell to £5.3m, paying an annual bid price of more than £20m could impose a strain on the ITV company for at least the first couple of years of the new franchise period.

Cargo Control in acquisition talks

In a letter to shareholders, Cargo Control, the car distribution group, said that because of a change in the year end to March 31, results for the 15-month period had not yet been finalised.

It was expected however,

to have to pass a quality threshold covering both programme plans and the viability of their business plans.

Under the Broadcasting Act, holders of commercial broadcasting licences can be taken over in the open market from the beginning of 1994. The newcomer must, however, be approved by the ITC and has to take on the obligations of the original bidder.

Given that HTV's pre-tax profits for 1990 fell to £5.3m, paying an annual bid price of more than £20m could impose a strain on the ITV company for at least the first couple of years of the new franchise period.

At the same time the company said it expected to be able to reveal the outcome of talks which might lead to a significant acquisition.

The company could be vulnerable covering both programme plans and the viability of their business plans.

The Merlin consortium includes Viscount Rothermere's Associated Newspapers, the television services company Trillion, and Chrysalis, the record and independent television production company.

The C3W group includes Flextech, the oil services and communication company, United Artists Entertainment, of the US and RTE, the Irish national broadcaster.

Takeovers of ITV companies are theoretically possible from now until the October announcement of the results of the bids. This is then followed by a moratorium until the beginning of 1994.

Considerable corporate activity is then likely, as unsuccessful bidders, ITV companies which have lost their franchises, or American and continental European players who stayed out of the tenders, try to win broadcasting licences by acquisition.

GWR faces large loss from contracts row

By Peggy Hollinger

GREAT WESTERN Resources, the US coal and oil gas company which is quoted in London, has suspended shipments to a customer responsible for almost 55 per cent of total group revenue in a legal dispute over supply contracts.

Mr Michael Humphries, vice-president of GWR, said yesterday that, as a result, the company would be reporting a substantial loss for the year. Last year the group reported net income of \$4m on turnover of \$152m (£90m).

The dispute centres on two long-standing contracts to supply coal to the South Carolina Public Service Authority. These contracts, which represent 70 per cent of GWR's coal revenues, were based on the premise that coal prices would rise significantly.

Instead, they have fallen sharply since the mid-1980s and the SCPSA believes it is paying too much.

Since April, the US utility has been withholding payment to GWR's coal subsidiary. It has invoked a state statute which allows it to pay the amount into a court-held account until the dispute is settled.

Although a federal appeals court has ruled in favour of GWR, the utility has refused to release the cash.

Mr Humphries said GWR was awaiting the outcome of an emergency motion placed with the appeal court in July.

The group said its bankers, Citicorp, had approved the decision to suspend deliveries to the utility and were preparing

plans which would enable GWR to service its \$750m debt.

GWR is also planning measures to offset the loss in orders. About 170 full-time employees and some 200 contract workers have been laid off, exploration activity has been curtailed, and asset sales are under review.

Mr Humphries said GWR was confident that it would eventually receive the payments. However, he would not offer a guess as to when the affair would be settled.

Over the past 12 months, the group's shares have fallen from a peak of 242p to yesterday's all-time low of 33p.

The Kuwait Investment Office is the biggest shareholder with a 32 per cent stake.

New Issue

This announcement appears as a matter of record only.

These securities having been sold.



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of DM 50.- nominal Value each

Offering Price DM 1,600.- per Share

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BfG Bank AG

Commerzbank

Aktiengesellschaft

CSFB-Effectenbank

Aktiengesellschaft

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Deutsche Bank

Aktiengesellschaft

DG Bank

Deutsche Genossenschaftsbank

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MORGAN GUARANTY TRUST COMPANY OF NEW YORK

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- London, 1 Angel Court

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S 0.6 (after deduction of 20% Japanese withholding tax)

EDR Holders will wish to and are entitled to receive payment of dividend under deduction of 15% Japanese withholding tax and provide the depository with a declaration of residence by December 15th 1991.

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THE PROPERTY MARKET

Imry chief has an easy manner in uneasy times

By Vanessa Houlder



Myers loves the life

quality - all bowler hats, shabby offices and limitless integrity. Under the tutelage of Mr Norman Bowie - "the doyen of the intellectual, academic side of surveying" - Mr Myers rose rapidly through the ranks becoming a partner at 23 and an equity partner at 31.

But after 18 "idyllic" years, he was ready for a move. In 1983, he persuaded Arbutnott, a merchant bank, to put up some money and he set up business with a secretary in a City garret. In early 1987, he needed an equity investor and to expand the portfolio, so he reversed Arbutnott into Imry Properties Holdings, a deal funded by City institutions.

Before long, he needed more development expertise and cash flow, so he agreed a merger with City Merchant Developers, led by Mr Martin Landau. The City's initial scepticism about the deal still appears to ramble. "We were the property company," he says. "We had no off-balance-sheet debt, no mortgage guarantees. The rental income from the investment portfolio covered administration and interest. Maybe half a dozen companies could say that."

Mr Myers reckons that the structure of Imry Merchant and its financing have been vindicated. He favoured the "profit erosion method" of finance, in which a partner supplies the "money" and takes almost all the risks. While the developer may lose in the good years, the advantage is apparent in the current downturn. Instead of paying £5m a year in interest charges for a property like Rose Court, the financial burden is carried by its partner Postfai, the investment managers of the Post office and British Telecom pension funds.

With hindsight, the £25m bid from Marketkitchel could not have come at a better time for Imry shareholders. But Mr Myers claims some regrets about the offer. "Imry would have been the seventh or eighth largest quoted property company if it had not been taken over," he says.

Mr Myers' career has followed a classic route like so many property people: he earned his spurs as a chartered surveyor. He found himself in the 1980s at Jones Lang Wootton, at a time when the profession had an almost Dickensian

A window on

expectations

THE PROPERTY futures market, which was launched three months ago by the London Futures and Options Exchange, has got off to a predictably slow start.

The volume of business in the commercial value contracts has only exceeded 200 lots a day on three occasions and at the start of this week, it sank to nothing. There has been even less business in the other three new property contracts (which cover commercial rents, residential property and mortgage interest rates).

"I don't think it has taken off yet," observes Mr Tim Bottom-Carter of James Capel, a designated broker for the market. "It will take time before it is accepted," he adds.

Mr Simon Cleaver, a new business development director at London Fox, is sanguine about the level of business. "We are not euphoric, but we are quietly encouraged. It [the market] is here to stay."

The trades have been carried out by a limited range of brokers, end users and "locals", traders dealing on their own account. Few, if any, institutions appear to be using the

market, probably because there is insufficient volume to make it worthwhile.

The only high profile user to emerge so far is British Land, which says it is motivated by "pure self-interest" and the belief that an active futures market will increase liquidity in the underlying market. It is providing liquidity to the market by taking up arbitrage opportunities, rather than hedging its own positions.

"We have no doubt that if there is an increase in liquidity, long-term there will be an improvement in yields," says Mr Nick Rishbat of British Land. "We are only sorry that other large users can't get to grips with it."

But however tepid the initial interest in the futures market, it is providing an interesting insight into expectations about the future performance of property. It suggests that the market will bottom out at Christmas, painting a slightly more optimistic picture than was evident at the time of the launch.

Vanessa Houlder

Total return (%)			
Retail	Office	Industrial	All Properties
Year to June 91	-3.5	-10.4	-5.8
Quarter to June 91	0.8	-2.1	-0.1
Month of June 91	0.4	-0.5	0.2

Investment Property Database

BUSINESSES FOR SALE

Cable Manufacturer

Feltham M4

The Joint Administrative Receivers offer for sale as a going concern the business and assets of DURATUBE & WIRE LIMITED

Duratube are one of the largest independent UK telecommunications and process instrumentation cable manufacturers and hold a number of product approvals.

Key features of the business are:

- Annual turnover approx. £15 million.
- Confirmed order book of £1.5 million.
- Excellent overseas and UK customer base.
- Excellent range of plant and equipment.
- Skilled work force of 140.
- 112,000 sq ft freehold factory and office premises.

For further information contact the Joint Administrative Receivers, Mike Blake, KPMG Peat Marwick, Abbotts House, Abbey Street, Reading RG1 3BD. Tel: 0734 505555. Fax: 0734 589285 or Tim Hayward, KPMG Peat Marwick, PO Box 730, 20 Farringdon Street, London EC4A 4PP. Tel: 071 238 8000. Fax: 071 248 1790.

KPMG Corporate Recovery

Touche Ross

TT Limited

(In Administrative Receivership)

The Joint Administrative Receivers, D. L. Morgan and J. P. Richards, offer for sale the business and assets of the above company.

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- Annual turnover approximately £4m.
- The company operates from modern freehold premises (6,500 sq. ft.) in Harlesden, NW10.
- Substantial stocks of polyester and viscose fabrics.
- Extensive UK and European customer base.
- Benefit of existing sales agency network.

For further information, please contact Maurice Downey at the address below, or Nick Edwards on 081 965 8288.

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LEGAL NOTICES

NOTICES TO HOLDERS OF

EUROPRIME CAPITAL CORPORATION

(the "Company")

1988 9 1/2% CONVERTIBLE DEBTURTURES DUE DECEMBER 31, 1993

1989 9 1/2% CONVERTIBLE DEBTURTURES DUE DECEMBER 1, 1996

(collectively the "Debturturees")

NOTICE OF DEFAULT

Notice is hereby given that the Company has failed to make the interest payment due June 30, 1991 on the coupons of both of the above-noted classes of Debturturees.

The Trustee has been notified of the Company's intention to call a meeting of Debturtureholders in connection with this notice, notice of which follows.

CENTRAL GUARANTY TRUST COMPANY, TRUSTEE

NOTICE OF MEETING OF THE HOLDERS OF

DEBTURTUREES OF THE COMPANY

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1988

COMMODITIES AND AGRICULTURE

Platinum price gloom deepens

By Richard Mooney

FORECASTS BY Tokyo traders that the platinum price could soon fall to \$320 a troy ounce looked less far-fetched yesterday after an overnight dip in the Japanese market took it to \$336 an ounce.

By comparison the opening tone on the London market proved something of a relief to holders of the white metal, although the morning fix of \$340.50 an ounce, down \$5.50 from Wednesday afternoon's level, set a fresh 5½% year low.

"Sentiment is really awful and I don't see support before \$320," Mr Victor Bleiski, analyst with broker W.L. Carr, told the *Reuters* news agency.

At the afternoon fixing the price was set a little higher at \$342.50 an ounce, but its discount against the gold price had widened to \$16.15 an ounce. Until the last few

weeks platinum had been regarded as the premium metal of the two and recent years had seen it at a discount only very occasionally and very briefly.

At the start of this year its premium was \$12.25 an ounce and a year ago it was more than \$80 an ounce.

Everything has gone wrong for platinum this year, however.

Soviet exports of the metal have soared; Nissan, the Japanese motor company, has announced the development of a platinum-free catalytic converter for cleaning exhaust fumes (though its potential range of application remains in doubt); and the US is asking themselves now is how long the remaining Japanese "longs" will hold out, knowing as they do that any useful rise in the price could unleash a new wave of selling that may push it down still further.

Most recently, Rustenburg South Africa decided to go

ahead with an important new platinum mine.

The heaviest blow for the market, however, has been the sudden and widespread disenchantment of Japanese investors, traditionally the main supporters of the metal. Wave after wave of Japanese selling has hit the price over the last few weeks, trimming it by about \$40 an ounce. And analysts believe there is still more to come. The Tokyo futures market's long holders of the metal are facing big losses and the best most can hope for is to see those losses reduced.

The question traders are asking themselves now is how long the remaining Japanese "longs" will hold out, knowing as they do that any useful rise in the price could unleash a new wave of selling that may push it down still further.

El Teniente miners extend strike by rejecting offer

By Pablo Bachelet in Santiago

IN a surprise turn of events, a majority of members of seven of the El Teniente mine's eight unions spurned the latest contract offer by the Chilean Copper Corporation (Codelco) in a secret ballot held all day on Wednesday. In doing so they chose to prolong the strike under way since August 1.

A total of 5,100 miners participated in the balloting — out of 5,651 registered to vote — and 56 per cent rejecting the contract.

The ballot, however, reflected a growing division in the labour movement. A vote on August 2 saw over 90 per cent of the miners reject a similar proposal.

It has generally been expected that workers, now feeling the financial squeeze from the work stoppage, would approve the package.

It included a 240,000 pesos (\$1349) one-time bonus, 22-day vacations instead of 15, a profit-sharing mechanism, and other perks. Unions on the other hand are demanding a real increase in wages, in the order of 3 to 8 per cent.

"I am baffled by the outcome of the vote," said one trader. "But we added that the company's position was still strong."

"Codelco can withstand the strike for up to one month, and after that there is plenty of copper in the London Metals Exchange for the company to go out and buy it." The trader, who has close contacts with management and labour, believes that Codelco is prepared to prolong the deadlock to the unions' will. "The company's offer was the best it could give," he added.

Mr Alejandro Noemi, president of Codelco, qualified the

news that the El Teniente strike was continuing after all lifted copper prices at the London Metal Exchange in early dealings. But the impact quickly wore off and by the close the cash price was £2 down at £1,314 a tonne. Traders pointed out that Chile was still forecasting record copper production for this year.

workers' demands as "out of touch with the reality of the company." He held day-long face-to-face talks with Union Member No. 8, the largest organisation with 3,050 miners in its ranks, on Tuesday, to no avail. The syndicate is negotiating separately with management and did not participate in the vote on Wednesday.

Mr Noemi called off negotiations with it, alleging his car was subject to physical aggression by miners manning picket lines outside Codelco's main office here.

Mr Juan Marambio, head of Union No. 8 negotiating team, regretted the incident, but called it "minor." He said that the two sides had been getting close to a settlement and called upon the company chief to head the talks personally. Mr Noemi has so far steadfastly refused to do so saying that El Teniente management was quite capable of reaching a deal.

Gecamines officials in Brussels were not available for comment.

Zairean copper is refined in Belgium by Acec-Union Minière, a subsidiary of Belgian holding company Société Générale de Belgique. It gets about a third of its copper from Zaire.

Meanwhile, at the El Teniente gold and copper mine, also on strike since August 1, management and workers met on Tuesday and failed to reach an agreement, prompting workers to send a telex to Lac Minerals in Toronto announcing the start of a campaign to persuade the government to "nationalise" the installations.

Zaire will export at least 300,000 tonnes of copper in 1991 compared with 330,000 tonnes in 1990, Mr Atundu Liongo, chairman and managing director of Gecamines Commercial, said recently.

Zaire's copper production was expected to rise to 470,000 tonnes in 1992/93, according to AZAP.

The report made no reference to the force majeure declared by Gecamines in May on Zairean copper deliveries.

Acec-Union Minière is not worried about Zairean plans to open a copper smelter, an Acec-Union Minière spokesman said.

Traditionally the Belgian company has obtained most of its copper from Zaire but recently sought other sources.

Gecamines still supplies a third of Acec-Union Minière's copper but 20 per cent now comes from the Cananea mine in Mexico. Another 15 per cent is a by-product of Acec-Union Minière's other refining activities while the rest is bought on the market.

MARKET REPORT

THE GOLD market yesterday

resisted the temptation to follow the platinum price still lower, benefiting from a technical reversal of the recent downturn. And its \$1.40 rise to \$358.65 a troy ounce encouraged a modest upturn in the silver market too.

Traders said the silver market, which rose by 2.9 cents to 397.50 cents an ounce in the cash position, looked "technically more constructive". At the London Metal Exchange the aluminium market continued its gentle slide with the cash position falling \$4.50 to \$1,253 a tonne, the lowest level for nine weeks. The three months position, which closed \$6 down at \$1,282.50 a tonne, had earlier

dipped to \$1,272 and looked like testing the life-of-contract low of \$1,250 a tonne. Nickel also extended its recent fall, with the cash position closing at \$8,155 a tonne, down \$20 on the day and losing its premium over three months metal, after an early rally had run out of momentum. Dealers said the approach of the labour contract expiry at Falconbridge's Sudbury works in Canada appeared to be having little influence and suggested that the market might be on course to test a downside target for three months metal of \$8,075 a tonne, \$82.50 below yesterday's closing level.

Mr Sergio Shibley, head of the union negotiating committee, said that on Friday all the miners will march to the

Compiled from Reuters

London Markets

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai \$18.15-18.25s

Brent Blend (dosed) \$19.15-20.00 +/0.05

Brent Blend (Opec) \$19.40-20.50 +/0.05

WTI (1m per barrel) \$27.25-28.00 +/0.05

Oil products

WTI prompt delivery per tonne CIF) + or -

Premium Gasoline \$245.35 -4

Gas Oil \$188.15-188.25

Heavy Fuel Oil \$87.00 -1

Naphtha \$199.20-201.00 -1

Petroleum Argus Estimates + or -

Other + or -

Gold (per troy oz) \$358.65 + 1.4

Silver (per troy oz) \$27.5 + 3.0

Platinum (per troy oz) \$342.5 -3.5

Copper (US Producer) 100c 50c

Lead (US Producer) 50c

Tin (Kuala Lumpur market) 15.36 -0.04

Tin (New York) 202 -1

Zinc (US Prime Western) 60c

Cattle (live weight) 107.0p -0.4%

Sheep (dead weight) 128.5p + 0.6%

Pigs (live weight) 63.3p + 0.6%

London daily sugar (raw) 228.8 + 0.6

London daily sugar (white) 231.8 + 0.5

Tate and Lyle export price 225.15 + 2.5

Bailey (English) 210.5

Malta (US No. 2 yellow) 217.8

Wheat (US Dark Northern) 1201.5

Rubber (Spot) 62.75

Rubber (Oct) 53.25

Rubber (KL RRS No 1 Sept) 227.5 -1

Cocomut oil (Philippines) \$472.50 -2.5

Dalat Oil (Malaysia) \$342.50

Soyabeans (Philippines) 14.00 -5

Coconuts 144.5 -1.5

Coconuts "A" 11.70 -0.5

Wool (34s Super) 367p

A 1-tonne unitised delivery, 0-Sept/1-0-Oct/2-0-Sept/2-0-Sept/3-0-Sept/4-0-Sept/5-0-Sept/6-0-Sept/7-0-Sept/8-0-Sept/9-0-Sept/10-0-Sept/11-0-Sept/12-0-Sept/13-0-Sept/14-0-Sept/15-0-Sept/16-0-Sept/17-0-Sept/18-0-Sept/19-0-Sept/20-0-Sept/21-0-Sept/22-0-Sept/23-0-Sept/24-0-Sept/25-0-Sept/26-0-Sept/27-0-Sept/28-0-Sept/29-0-Sept/30-0-Sept/31-0-Sept/32-0-Sept/33-0-Sept/34-0-Sept/35-0-Sept/36-0-Sept/37-0-Sept/38-0-Sept/39-0-Sept/40-0-Sept/41-0-Sept/42-0-Sept/43-0-Sept/44-0-Sept/45-0-Sept/46-0-Sept/47-0-Sept/48-0-Sept/49-0-Sept/50-0-Sept/51-0-Sept/52-0-Sept/53-0-Sept/54-0-Sept/55-0-Sept/56-0-Sept/57-0-Sept/58-0-Sept/59-0-Sept/60-0-Sept/61-0-Sept/62-0-Sept/63-0-Sept/64-0-Sept/65-0-Sept/66-0-Sept/67-0-Sept/68-0-Sept/69-0-Sept/70-0-Sept/71-0-Sept/72-0-Sept/73-0-Sept/74-0-Sept/75-0-Sept/76-0-Sept/77-0-Sept/78-0-Sept/79-0-Sept/80-0-Sept/81-0-Sept/82-0-Sept/83-0-Sept/84-0-Sept/85-0-Sept/86-0-Sept/87-0-Sept/88-0-Sept/89-0-Sept/90-0-Sept/91-0-Sept/92-0-Sept/93-0-Sept/94-0-Sept/95-0-Sept/96-0-Sept/97-0-Sept/98-0-Sept/99-0-Sept/00-0-Sept/01-0-Sept/02-0-Sept/03-0-Sept/04-0-Sept/05-0-Sept/06-0-Sept/07-0-Sept/08-0-Sept/09-0-Sept/10-0-Sept/11-0-Sept/12-0-Sept/13-0-Sept/14-0-Sept/15-0-Sept/16-0-Sept/17-0-Sept/18-0-Sept/19-0-Sept/20-0-Sept/21-0-Sept/22-0-Sept/23-0-Sept/24-0-Sept/25-0-Sept/26-0-Sept/27-0-Sept/28-0-Sept/29-0-Sept/30-0-Sept/31-0-Sept/32-0-Sept/33-0-Sept/34-0-Sept/35-0-Sept/36-0-Sept/37-0-Sept/38-0-Sept/39-0-Sept/40-0-Sept/41-0-Sept/42-0-Sept/43-0-Sept/44-0-Sept/45-0-Sept/46-0-Sept/47-0-Sept/48-0-Sept/49-0-Sept/50-0-Sept/51-0-Sept/52-0-Sept/53-0-Sept/54-0-Sept/55-0-Sept/56-0-Sept/57-0-Sept/58-0-Sept/59-0-Sept/60-0-Sept/61-0-Sept/62-0-Sept/63-0-Sept/64-0-Sept/65-0-Sept/66-0-Sept/67-0-Sept/68-0-Sept/69-0-Sept/70-0-Sept/71-0-Sept/72-0-Sept/73-0-Sept/74-0-Sept/75-0-Sept/76-0-Sept/77-0-Sept/78-0-Sept/79-0-Sept/80-0-Sept/81-0-Sept/82-0-Sept/83-0-Sept/84-0-Sept/85-0-Sept/86-0-Sept/87-0-Sept/88-0-Sept/89-0-Sept/90-0-Sept/91-0-Sept/92-0-Sept/93-0-Sept/94-0-Sept/95-0-Sept/96-0-Sept/97-0-Sept/98-0-Sept/99-0-Sept/00-0-Sept/01-0-Sept/02-0-Sept/03-0-Sept/04-0-Sept/05-0-Sept/06-0-Sept/07-0-Sept/08-0-Sept/09-0-Sept/10-0-Sept/11-0-Sept/12-0-Sept/13-0-Sept/14-0-Sept/15-0-Sept/16-0-Sept/17-0-Sept/18-0-Sept/19-0-Sept/20-0-Sept/21-0-Sept/22-0-Sept/23-0-Sept/24-0-Sept/25-0-Sept/26-0-Sept/27-0-Sept/28-0-Sept/29-0-Sept/30-0-Sept/31-0-Sept/32-0-Sept/33-0-Sept/34-0-Sept/35-0-Sept/36-0-Sept/37-0-Sept/38-0-Sept/39-0-Sept/40-0-Sept/41-0-Sept/42-0-Sept/43-0-Sept/44-0-Sept/45-0-Sept/46-0-Sept/47-0-Sept/48-0-Sept/49-0-Sept/50-0-Sept/51-0-Sept/52-0-Sept/53-0-Sept/54-0-Sept/55-0-Sept/56-0-Sept/57-0-Sept/58-0-Sept/59-0-Sept/60-0-Sept/61-0-Sept/62-0-Sept/63-0-Sept/64-0-Sept/65-0-Sept/66-0-Sept/67-0-Sept/68-0-Sept/69-0-Sept/70-0-Sept/71-0-Sept/72-0-Sept/73-0-Sept/74-0-Sept/75-0-Sept/76-0-Sept/77-0-Sept/78-0-Sept/79-0-Sept/80-0-Sept/81-0-Sept/82-0-Sept/83-0-Sept/84-0-Sept/85-0-Sept/86-0-Sept/87-0-Sept/88-0-Sept/89-0-Sept/90-0-Sept/91-0-Sept/92-0-Sept/93-0-Sept/94-0-Sept/95-0-Sept/96-0-Sept/97-0-Sept/98-0-Sept/99-0-Sept/00-0-Sept/01-0-Sept/02-0-Sept/03-0-Sept/04-0-Sept/05-0-Sept/06-0-Sept/07-0-Sept/08-0-Sept/09-0-Sept/10-0-Sept/11-0-Sept/12-0-Sept/13-0-Sept/14-0-Sept/15-0-Sept/16-0-Sept/17-0-Sept/18-0-Sept/19-0-Sept/20-0-Sept/21-0-Sept/22-0-Sept/23-0-Sept/24-0-Sept/25-0-Sept/26-0-Sept/27-0-Sept/28-0-Sept/29-0-Sept/30-0-Sept/31-0-Sept/32-0-Sept/33-0-Sept/34-0-Sept/35-0-Sept/36-0-Sept/37-0-Sept/38-0-Sept/39-0-Sept/40-0-Sept/41-

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Stock	Price	Div	CW	PIE	Stock	Price	Div	CW	PIE	Stock	Price	Div	CW	PIE	Stock	Price	Div	CW	PIE	
High					High					High					High					
205 Alcost Laboratories	2800	10	1.5	100	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
101 Amgen Inc	807	28	10	0.7	195	59	1991	Stock	Price	Div	200	1991	Stock	Price	Div	200	1991	Stock	Price	Div
25 Amer. Oyanadil 55	375	10	2.4	277.5	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
125 Amer. Pres. & T. SL	21	10	2.4	3.4	20121	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
121 Ameritech S1	34	10	2.4	1.4	107/98	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
254 Ameritech S1	34	10	2.4	1.4	107/98	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
241 Bell Atlantic S1	28	10	2.4	1.4	81	122	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
251 BellSouth Corp	161	10	2.4	1.4	20121	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
159/1000 Bepower Inc	1522	10	5.2	4.7	111	20121	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
94 Beringer Bros	2000	10	2.4	2.0	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
852/4000 California Enrg	7775	10	2.4	1.4	120	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
120 Campbell Soup	475	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
10/1000 Carter's S1	75	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
512/4000 Cetech S1	505	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
10/1000 Chico's S1	75	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
251/4000 Chiquita Corp	125	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
251/4000 Chiquita Corp	125	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
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251/4000 Chiquita Corp	125	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
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251/4000 Chiquita Corp	125	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
251/4000 Chiquita Corp	125	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
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251/4000 Chiquita Corp	125	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price	Div	CW	
251/4000 Chiquita Corp	125	10	2.4	1.4	100	1991	Stock	Price	Div	1991	Stock	Price	Div	CW	1991	Stock	Price			

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Fund Name		Offer Price		+ or -		Yield		Bid Price		Offer Price		+ or -		Yield		Bid Price		Offer Price		+ or -		Yield	
N & P Life Assurance Ltd	071-030 2348	Prosperity Life Assurance Ltd	1.50	+1.0	-	-	-	Royal Heritage Life Assurance Ltd - Contd.	0701-547 0700	Shield Assurance Ltd	101 London Rd, Sevenoaks, Kent TN13 1JL	0732-450161	Swiss Life (UK) PLC	101 London Rd, Sevenoaks, Kent TN13 1JL	0732-450161	CMI Insurance Co Ltd - Contd.	10-16 Broad St, Colchester CO3 9LP	James Campbell Financial Services	PO Box 250, 3rd Floor, London EC2V 7EP	0481 715454			
6-7 Sevenoaks New, London, WC1R 4UJ	116.8	Initial Equity	161.5	+1.0	-	-	-	Europes Smaller	40 Uxbridge Rd, W5 5EP	0622-500000	Europes Smaller	101 London Rd, Sevenoaks, Kent TN13 1JL	0732-450161	Berlin Equity	10-16 Broad St, Colchester CO3 9LP	James Campbell Financial Services	PO Box 250, 3rd Floor, London EC2V 7EP	0481 715454					
Life Managed Fd	116.8	Accum. Equity	220.0	+1.0	-	-	-	Europe Smaller	133.0	+0.7	133.0	+0.7	-	-	Berlin Equity	10-16 Broad St, Colchester CO3 9LP	James Campbell Financial Services	PO Box 250, 3rd Floor, London EC2V 7EP	0481 715454				
Life Deposit Fd	116.8	Accum. Fixed	241.0	+1.0	-	-	-	Europe Smaller	133.0	+0.7	133.0	+0.7	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
Life Deposit Fd Fd	116.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	142.6	+0.7	150.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
Life Deposit Fd Fd Fd	116.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	187.3	+0.7	197.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
Life Deposit Fd Fd Fd Fd	116.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	187.3	+0.7	197.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
National Financial Management Corp PLC	026 302535	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	197.5	+0.7	207.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
72 Gresham Rd, Aylesbury, HP19 3JL	116.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	207.5	+0.7	217.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
Managed Contractors	112.7	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	217.5	+0.7	227.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
Managed Growth	116.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	227.5	+0.7	237.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	237.5	+0.7	247.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	247.5	+0.7	257.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	257.5	+0.7	267.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	267.5	+0.7	277.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	277.5	+0.7	287.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	287.5	+0.7	297.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	297.5	+0.7	307.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	307.5	+0.7	317.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
National Mutual Life	042 424242	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	317.5	+0.7	327.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
The Priority, Priory Way, Bletchley, MK1 3DW	116.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	327.5	+0.7	337.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	337.5	+0.7	347.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	347.5	+0.7	357.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	357.5	+0.7	367.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	367.5	+0.7	377.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	377.5	+0.7	387.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	387.5	+0.7	397.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	397.5	+0.7	407.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	407.5	+0.7	417.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	417.5	+0.7	427.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	427.5	+0.7	437.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	437.5	+0.7	447.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	447.5	+0.7	457.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	457.5	+0.7	467.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	467.5	+0.7	477.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	477.5	+0.7	487.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	487.5	+0.7	497.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	497.5	+0.7	507.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	507.5	+0.7	517.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0.8	-	-	-	Europe Smaller	517.5	+0.7	527.2	+1.1	-	-	Executive Pensions	125.2	131.0	171.4	EMMA C Bond				
NIFCM Trustee Financial	106.8	Accum. Five Star	170.5	+0																			

FT MANAGED FUNDS SERVICE

Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code booklet ring (071) 925-2128.

IRELAND (NOT RECOGNISED)

	Inv.	Offer	Price	Offer + w	Yield	Price	Offer	Price	Offer + w	Yield	Price
U.S. Treasury Savings Bonds											
State Govt Bonds	270,000	100.00	100.00	100.00	0.00						
British Govt Bonds	1,000	100.00	100.00	100.00	0.00						
Welsh Govt Bonds	1,000	100.00	100.00	100.00	0.00						
Yarmouth Capital Management (Garroway) Ltd	1,000	100.00	100.00	100.00	0.00						
Yarmouth 25 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 50 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 75 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 100 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 125 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 150 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 175 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 200 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 225 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 250 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 275 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 300 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 325 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 350 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 375 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 400 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 425 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 450 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 475 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 500 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 525 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 550 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 575 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 600 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 625 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 650 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 675 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 700 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 725 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 750 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 775 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 800 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 825 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 850 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 875 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 900 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 925 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 950 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 975 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,000 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,025 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,050 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,075 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,100 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,125 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,150 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,175 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,200 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,225 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,250 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,275 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,300 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,325 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,350 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,375 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,400 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,425 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,450 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,475 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,500 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,525 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,550 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,575 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,600 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,625 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,650 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,675 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,700 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,725 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,750 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,775 Fund	1,000	100.00	100.00	100.00	0.00						
Yarmouth 1,800 Fund	1,000	100.00	100.0								

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Rate moves fail to shift dollar

THE DOLLAR finished little changed against the D-Mark in Europe yesterday, despite a rise in official German interest rates. An increase in the Bundesbank's discount rate of one percentage point was in line with forecasts, but the Lombard rate of 3/4 point, was lower than expectations of 1/2 point, prompting an upward move by the dollar.

As the US currency rose to a high of DM1.7460 there were rumours that the Bundesbank intervened to halt the rally. This brought it back to DM1.7330 from DM1.7350 at the London close. The dollar also eased to Y136.40 from Y136.55, and to FFr15.850 from FFr15.900, but rose to SFr1.5230 from SFr1.5195. On Bank of England figures its index was unchanged at 66.4.

Rates were increased yesterday at the first Bundesbank council meeting after the summer recess and in an accompanying statement it was said that "the Bundesbank is making it clear that it will continue its stability oriented policy and that it intends to remove the value of the D-Mark both internally and externally."

Mr Helmut Schlesinger, Bundesbank president, said "our nominal interest rates are not particularly high." He added that the decision to raise rates was aimed at preventing

a further acceleration in domestic inflation. German consumer prices rose at a year-on-year rate of 4.4 per cent in July, the highest level since December 1982.

Mr Schlesinger also said that the Bundesbank has no target for the D-Mark's exchange rate against the dollar, but is continuing to monitor the rate carefully because more than 30 per cent of Germany's imports are valued in dollars.

The Swiss franc was notably weak, despite a rise of one point to 7 per cent in the Swiss National Bank's discount rate in response to the German move.

The pound rose 5 points to 1.6880 and to SFr1.5195 from SFr1.5260, but fell to DM2.9260 from DM2.9275, to FF19.8800 from FF19.9500, and to Y220.50 from Y220.55. Its index fell 0.2 to 90.6, but sterling remained steady in the ERM, above the French franc and Danish krone.

Currencies held steady in

the European exchange rate mechanism, including the third strongest member, the D-Mark. Increases in Belgian and Dutch rates helped keep the Belgian franc and the guilder towards the top of the system, but the Danish krone remained the weakest member despite a rise in official rates in Copenhagen.

Sterling eased against the D-Mark, but was generally little changed. Figures on UK unemployment and average earnings were in line with expectations and had no impact.

The pound rose 5 points to 1.6880 and to SFr1.5195 from SFr1.5260, but fell to DM2.9260 from DM2.9275, to FF19.8800 from FF19.9500, and to Y220.50 from Y220.55. Its index fell 0.2 to 90.6, but sterling remained steady in the ERM, above the French franc and Danish krone.

Currencies held steady in

EMS EUROPEAN CURRENCY UNIT RATES

	Aug 15	Latest	Previous	Close	Current	Amounts	Aug 15	% Change	Aug 15	% Spread	Aug 15	Aug 15
£/Spot	1.6770	1.6780	1.6800	1.6860	1.6860	1.6860	1.6860	-0.06	1.6860	0.00	1.6860	1.6860
1 month	1.6760	1.6770	1.6780	1.6860	1.6860	1.6860	1.6860	-0.06	1.6860	0.00	1.6860	1.6860
3 months	1.6750	1.6760	1.6770	1.6860	1.6860	1.6860	1.6860	-0.06	1.6860	0.00	1.6860	1.6860
12 months	1.6740	1.6750	1.6760	1.6860	1.6860	1.6860	1.6860	-0.06	1.6860	0.00	1.6860	1.6860

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Aug 15	Latest	Previous
8.30	90.7	90.8	90.8
9.00	90.7	90.8	90.8
10.00	90.7	90.8	90.8
11.00	90.6	90.8	90.8
12.00	90.6	90.7	90.7
2.00	90.8	90.8	90.8
3.00	90.7	90.8	90.8
4.00	90.6	90.6	90.6

Commercial rates taken towards the end of London trading. 30-day forward dollar 4.00-3.95pm. 12 month 7.04-7.04pm.

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Commercial rates taken towards the end of London trading. 30-day forward dollar 4.00-3.95pm. 12 month 7.04-7.04pm.

Commercial rates taken towards the end of London trading. 30-day forward dollar 4.00-3.95pm. 12 month 7.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

